



ENOCH MGIJIMA
LOCAL MUNICIPALITY

**Enoch Mgijima Municipality
BUDGET STRATEGY AND
EXPENDITURE FRAMEWORK**

FOR

2017/18 – 2019/20

MAY 30, 2017

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2. Mayor's Report

**2017/18 BUDGET SPEECH PRESENTED BY HER WORSHIP THE EXECUTIVE MAYOR,
COUNCILLOR LINDIWE GUNUZA-NKWENTSHA, ON 7 JUNE 2017.**

The Honourable Speaker of Council, Cllr Peter

Honourable Chief Whip of Council, Cllr Sopapaza

Honourable Members of the Mayoral Committee

Honourable Party Whips of Opposition Parties

Honourable Councillors

Honourable Traditional Leaders present

Members of Ward Committees present

Acting Municipal Manager and Senior Management

Distinguished Guests

Members of the media

Ladies and Gentlemen

Good morning.....

Thank you for joining us today as I deliver this inaugural budget of Enoch Mgijima - a budget that will hopefully see Enoch Mgijima Council soundly on the path to long-term financial sustainability. As we take another step towards this new municipality but with similar triple

challenges of poverty, inequality and unemployment, we hope this budget will further take the process of a better life for all citizens of the municipality started by the erstwhile Inkwanca, Lukhanji and Tsolwana municipalities.

It is a budget that is prudent given our circumstance, and importantly reflects responsible fiscal management while still delivering excellent outcomes across the board for our community. For this I must commend our Management Team and especially those in the Budget and Treasury Office for the work they have done in framing this very first Enoch Mgijima Budget.

An attempt has been made with this budget to somehow maintain a capital works program for our growing municipality while also focusing on restoring the service levels that our ratepayers expect, and deserve.

Councillors as you know the process in framing the budget has not been without its challenges. Amalgamation has brought with it the obligation for Enoch Mgijima to meet almost all the de-amalgamation costs. It is disappointing that the major portion of the costs of amalgamation has been made almost the sole responsibility of the newly established entity. However it is a situation that we must accept.

This past 10 months has been very challenging from a financial point of view – not only locally – but also nationally. While we have as yet not fully felt the impact of the credit rating downgrades announced a couple of months ago and the technical recession yesterday, we are very mindful of the capacity of our residents to absorb increases in the cost of living that could be the result thereof.

Our specific challenges this year among many others have included:

- The on-going cost of amalgamation and the fact that we will not receive major financial assistance to reimburse the costs spent in bringing together three separate municipalities.
- The reduction in our Equitable Share which had an impact on our development plans.
- Significant increases in operational costs
- Substantial variations across the amalgamated region as rating categories (especially electricity tariffs) need to be aligned post amalgamation.
- The Construction and maintenance costs of new and existing council assets have continued to increase at times at a rate much higher than inflation.
- And the ever increasing expectations within our community for more Council Services; more Infrastructure and more Facilities will continue to challenge council to deliver value for money to our ratepayers.

Over the past year, the cost inherited through amalgamation has placed enormous strain on our financial resources. Fellow Councillors, this is therefore a budget of considerable restraint. This year, the municipality is tabling a lower budget compared to the 2016/17 budget due to the low revenue base of the municipality. This budget is R178.2 million lower when compared to the 2016/17 adjustment budget. Fellow Councillors, this means that other sources of funding the budget must be explored vigorously. This budget has been designed to be a responsible and progressive budget, yet very mindful of the growing financial demands now being placed on our community.

With this budget we hope to build a strong base for future growth by improving Council's financial position; introduce better systems and procedures to properly manage and maintain our finances and assets; plan for financial sustainability and work with the community to develop a long term vision for Enoch Mgijima.

Honourable Speaker, the process of preparing this budget was validated by the inputs we received from different communities during some roadshows to various wards. The consultation process was sadly not what it was supposed to be as many wards have either been left out of the exercise or were not properly consulted due to poor attendance. But through the couple of consultation sessions we had, we have managed to establish that many of our citizens appreciate our efforts to change their lives for the better but we must also acknowledge that there is still more to be done. The IDP document reflect in detail on these inputs and comments received from the members of the public and stakeholders.

Honourable Speaker, the Budget is informed by our Integrated Development Plan we also table here today. It is informed by our political mandate, national and local service delivery imperatives. In this IDP we took great pain to align these demands within the constraints of our resources and challenges - one of the key drivers being our quest to support to integrate national priorities as spelt out in the National Development Plan. Our IDP being tabled today goes into detail on the projects and activities that aim to realize these objectives. I will not elaborate in detail on these but allow me to briefly highlight some of the key developmental, institutional and delivery issues that will anchor this perspective:

- Insofar as financial viability is concerned, this budget will attempt to move us towards the goal of maintaining an operating cash reserve of at least 30 days. This will however require our cash collections to improve in the first half of the 2017/18 financial year.
- The budget under consideration today totals R734.3 million.
- The operating budget amounts to R666.5 million while the capital budget totals R67.8 million.

- Operational Revenues are anticipated to reach R666.5 million whilst operational expenditures are proposed at R666.5 million. This is a balanced budget as per MFMA regulations.
- R53 million of own funded project allocations for the 2016/17 financial year will be rolled over to the 2017/18 financial year as the funds will not be fully spent by the beginning of the year.
- We have made provision for bad debt as follows:

(i) Electricity	6.8 million
(ii) Rates	8.3 million
(iii) Refuse Collection	8.4 million
- Our Equitable Share Allocation for the 2017/18 financial year has been reduced to R160, 117,000 which essentially is a decrease of R167, 232 000 compared to the 2016/17 allocation. As pointed out earlier, this decrease had a tremendous effect on some of the budget appropriations.
- No new vacancies have been provided for on the budget while provision has been made for a 7.13% increase for employee salaries and related expenses in line with directives received from National Treasury.
- In line with directives from National Treasury, Councillor Remuneration has been increased from R28.8 million in 2016/17 to R30.2 million in the 2017/18 final budget.

- Provision has been made for an increase in electricity bulk purchases to R207.4 million in the 2017/18 financial year. What is of concern is the constant high levels of electricity losses we continue to experience. Our losses are currently standing at 29% and something drastic needs to be done to reduce that percentage with the implementation of the Revenue enhancement strategy.
- By the end of 2018 we hope to end the year with a positive cashflow surplus of R4.6 million, rising to R36.3 million in 2019 and R45.6 million by the end of the MTERF in 2020. This will however depend on a targeted debtor collection rate of 84% in the 2017/18.
- In addition to the R21.0 million allocated in the Capital budget for normal street maintenance and repairs, a further amount of R5,4 million of our own funds has been allocated in the operating budget while a further amount of R1.5 million is included in the capital budget for the purchase of small equipment and machinery.

Honourable Speaker, allow me to briefly summarise some of the capital projects we will undertake in the new financial year. Full details are to be found in the budget document circulated with the agenda.

- R7.5 million has been allocated in this budget for the completion of the Intermodal Transport facility.
- R7 million will go towards the fourth phase of the community lightning programme.
- We have made provision in the amount of R7.8 million for various sport fields projects with Lesseyton and McBride each receiving R2 million and Sterkstroom R3.8 million in the MTERF for renovation of the sportsfield,
- New cemeteries will be constructed in Ilinge and Whittlesea. A total amount of R7.5 million has been allocated for this purpose with Ilinge receiving R1.5 in the 2017/18 budget and Whittlesea cemetery which will start in 2018/19, R3.0 million.

- R2.5 million will go towards the upgrade of rural gravel roads in the entire Enoch Mgijima Local Municipal area. A further R8.081 million allocations has been made for the two outer years of the MTREF.
- The surfacing of taxi routes in Molteno and Sterkstroom phase 5 will receive an allocation of R3.4 million.
- R3 million has been allocated towards the surfacing and paving of gravel roads in Ezibeleni and Mlungisi.
- The improvement of rural roads and bridges will receive a bigger priority in the 2017/18 budget with the construction of two bridges. Qwabi Briidge over Kuzingutu river Phase 2 is allocated R2.5 million while Baccles farm Bridge has been allocated R5.5 million.
- Fencing of grazing camps in various wards will receive R4.2 million while R800 Thousand will be available for shearing sheds.
- A Community Hall will be constructed in ward 26 and will receive R9.6 million in the 2017/18 financial year and a further R24.0 million in the MTERF to complete the project.
- The R4 million allocated by the Chris Hani Municipality in 2016/17 financial year for the small-town revitalization of Tarkastad Township will be utilized in the 2017/18 financial year.
- The Integrated National Electrification Programme has an allocation of R10 million that will be allocated on a number of projects.

Full details of all these projects can be found in the IDP document.

Fellow Councillors, in acknowledging the significant external influences on our resources, we have attempted very hard to keep increase modest and affordable. Recommended increases for the 2017/18 financial year are as follows:

(i)	Electricity	1.88% increase
(ii)	Rates	6.0% increase

(iii) Refuse Collection 6.0% increase

Council will continue to cater for the indigent and destitute in our community and in this regard I appeal once again to Ward Councillors specifically to identify and encourage less fortunate households in their wards to register themselves in our indigent register.

Honourable Speaker allow me to conclude by saying the tabling of this budget is a significant event. It is significant because it marks one of the biggest milestones, some would say the most important milestone, in Enoch Mgijima Local Council's short history. It is also a budget that continues to honour what has always been this Council's core promise to the community right from the beginning and that is to ensure that the amalgamated Enoch Mgijima Council works for them.

It is my sincere wish that this budget will serve as a guide in these early days of amalgamation as we continue to assimilate three very different local communities, while continuing to meet the essential service needs of the community.

However, as with any budget, there is some pain – and we acknowledge that there will be some sections of our community that will not be completely happy with some of the outcomes. This is completely understandable because the municipal budget is much, *much* more than simply the Rands and Cents, services and facilities that get listed on a piece of paper. It is essentially about people. First and foremost, it is about the people who choose to live in a fast growing Enoch Mgijima region. It is about the people contributing to our local economy and it is about those people who have, and those who continue, to help shape our many diverse communities. So, as we progress into the future we commit ourselves to get

better and to improve to such an extent that come next year, we will see a better product with much better news for a broader spectrum of our people.

With those few words, Honourable Speaker, I table the Integrated Development Plan and budget and medium-term revenue and expenditure framework to council for consideration for approval. I formally move the recommendations as contained in Items 40 and 41 of the agenda.

I thank you



L GUNUZA NKWENTSHA
EXECUTIVE MAYOR

3. Budget Related Resolutions

1. Council resolves that in terms of section 24 of the Municipal Finance Management Act, 56 of 2003, the annual budget of the municipality for the financial year 2017/18 and indicative allocations for the two projected outer years 2018/19 and 2019/20 and the multi – year and single year capital appropriations are approved as set-out in the following tables:

1.1. Budgeted Financial Performance (revenue and expenditure by standard classification) **Table A2.**

1.2. Budgeted Financial Performance (revenue and expenditure by municipal vote) **Table A3.**

1.3. Budgeted Financial Performance (revenue and expenditure by source **Table A4.**

1.4. Multi – year and single year Capital appropriations by municipal vote and standard classification and associated funding by source fund **Table A5.**

2. That the financial position, cash flow, cash – backed reserve/accumulated surplus, asset management and basic service delivery targets are adopted as set - out in the following tables:

2.1 Budgeted Financial Position Table **B6**

2.2 Budgeted Cash Flows **Table A7.**

2.3 Cash Backed Reserves/accumulated surplus Reconciliation **Table A8.**

2.4 Asset Management **Table A9.**

2.5 Basic Service Delivery Measurement **Table A10.**

3 That in terms of section 24(2) (c)(i) and (ii) of the Municipal Finance Management Act, 56 of 2003 and sections 74 and 75A of the Local Government Municipal Systems Act , Act 32 of 2000 as amended, the tariffs for the supply of electricity, waste management services and property rates as set out in **appendix A** that were used to prepare the estimates of revenue by source, are approved with effect from 1 July 2017.

4 That in terms of section 5 of the Municipal Property Rates Act, 6 of 2004, the rates policy and its bylaw as amended in 2017 and set out in **Appendix B** is approved.

5 Electricity tariffs be imposed at 1.88% approved by Nersa for bulk purchases with effect 1 July 2017.

6 Council resolves that all other tariffs and charges reflected in **appendix A** are approved for the budget year.

7 Council resolves that the Electricity tariffs for non-indigent consumers be approved with 1.88% with effect 1 July 2017.

8 Council resolves that the monthly electricity tariffs for registered indigents for the financial year be approved as follows:

First 50 Kw	Free
More than 51Kw	Increase of 1.88%

9 Council resolves that the measurable performance objectives for revenue from each source reflected in **table 10** are approved for the budget year.

10 Council resolves that the measurable performance objectives for each vote reflected in **section 17** are approved for the budget year 2017/18.

11 That in terms of section 24(2) (c)(iv) of the Municipal Finance Management Act, 56 of 2003, the amended Integrated Development Plan as submitted are approved as part of the medium term budget.

12 That the **7.36%** provided for salary increases for employees is maintained.

13 That indigent income levels are set at the following:

Destitute indigent	R 1750
Indigent	R 2540

14 That in terms of section 24(2)(c)(v) of the municipal Finance Management Act, 56 of 2003, the budget – related policies and bylaw including any amendments as set out in appendix B to the Budget document are approved for the budget year 2017/18.

9. ENOCH MGIJIMA LOCAL MUNICIPALITY RESOLUTION ON LEVYING PROPER RATES IN TERMS OF SECTION 14 OF THE GOVERNMENT: MUNICIPALITY PROPERTY TARES ACT, 2004(ACT NO.6 of 2004)

Note No. 03

Date 2017/03/31

MUNICIPALITY NOTICE NO: 03 OF 2017

NAME OF THE MUNICIPALITY: Enoch MGIJIMA LOCAL MUNICIPALITY – EC 139
RESOLUTION LEVYING PROPERTY RATES FOR THE FINANCIAL YEAR 1 JYLY
2017 TO JUNE 2018

Note is hereby given in terms of section 14(1) and (2) of the Local Government: Municipal Property Rates Act, 2004; that the council resolve by way of council

resolution number 30/03/2017, to levy the rates on property reflected in the schedule below with effect from 1 July 2017.

Category of property	Cent amount in the Rand rate determined for the relevant property category
Residential property	0.007991
Business and commercial	0.010102
Industrial property	0.010104
Agricultural property	0.002041
Mining property	0.010104
Public service infrastructure property	0.002041
Public benefit organisation property	0.002041
Vacant land	0.037732

Issued by the Department of Cooperative Government on 10 April 2014

Full details of the Council resolution and rebates, reductions and exclusions specific to each category of owners of property on owners of a specific category of property as determined through criteria in the municipality rates polity are available for inspection on the municipality's offices, website (www.municipality.gov.za) and all public libraries.

NAME: S. Nkonki

DESIGNATION: ACTING MUNICIPAL MANAGER

107 CARTCAHT ROAD, 045 807 2606

4. The BUDGET

EXECUTIVE SUMMARY

The Municipal Budget and Reporting Regulations (MBRR), are designed to achieve a range of objectives, including improving the local government sphere's ability to deliver services by facilitating improved financial sustainability and better medium term planning. The Municipal Finance Management Act (MFMA) and the related Circulars that have been distributed by the National Treasury and require that the Mayor table a three-year medium term budget strategy and expenditure framework to the Enoch Mgijima Local Municipal Council by the end of May 2017 for the financial year beginning July 1,2017 and ending June 30,2018

The MFMA also requires that the municipal budget be tabled in council at least 90 days before the start of the new financial year.

The tabled budget is to be taken out to the public for consultation and then with all revisions be brought back to the entire municipal council for approval before the beginning of the new financial year as required by the MFMA. This final budget to be brought back to council will incorporate any of the submissions and changes that are deemed required by the Mayor.

Most of the requirements of the MFMA concerning the budget content and documentation are in place for this budget process and were incorporated into this budget document. Major requirements of the MFMA include:

- 1) The budget must set out 'realistically anticipated revenues' for the year by each revenue source;
- 2) The budget must be generally divided between capital and operating expenditures and each must be set out by 'vote';
- 3) Expenditures can only be funded by 'realistic' revenues; surplus cash carried forward and not committed to any other expenditure or borrowed funds (borrowed funds can only be used to fund capital projects). There are many other format requirements for the budget that are too numerous to mention here, however, a complete listing can be found in section 17 of the MFMA.

The municipal Standard Chart of Account

It is a requirement for all municipalities to adopt a budget that is SCOA compliant by the 1st of July 2017. m SCOA is a financial reform that aims at aligning the municipality's systems to a standard chart of account. For this to be possible, the municipality must be able to transact across all the seven m SCOA segments and its core systems and sub – systems must seamlessly integrate. The municipality has been working towards the integration of the Debtors main sub – system (including cash management and receipting), Payroll and Assets Management sub – system modules. Payroll integration has been done and the municipality is waiting for the system administrators to configure the SOLAR so that all municipal assets can be loaded into one asset management system.

It is also a requirement for the municipality to achieve seamless integration of the Integration Development Plan (IDP), the Service Delivery and Budget Implementation Plan (SDBIP) and Budget facilities into the core financial system so that the municipality can transact effectively by the 1st of July 2017. The municipality is working tirelessly to achieve this requirement by the due date.

The implication of this requirement is that the compilation of the 217/18 Medium – Term Budget and Expenditure Framework (MTREF) must not only be compliant with the MBRR but must also be compliant with the m SCOA classification framework.

Budget assumptions and the Budget Process

The preparation of this budget document involved the making of critical policy decisions and key strategies and policy directions that were given by the Budget Steering Committee over the past months. In August of 2016 the Mayoral committee approved a set of assumptions and forecasts that were then used to prepare 'baseline' budgets. These 'baseline' budgets formed the basis for operating budget discussions and these were given to the Directors to review and revise within given guidelines. These revised baseline budgets returned by the directors then formed the basis for the draft budget that was built upon the key assumptions and decisions (*see section 10 for a discussion of budget assumptions*). It must be stressed here that among the guidelines given to Directors was the fact that the 2017/18 budget will not accommodate any budget increases due to the low budget base of the municipality.

The budget and financial policies used to develop this budget are focused on making Enoch Mgijima Local Municipality financially sustainable in the long run. One of the biggest challenges facing the municipality in the near future is maintaining an operating year end cash balance to allow for positive operating cash flows and unexpected contingencies.

It is the intention of the municipality to build a cash backed reserve in support of the capital assets reserve fund from which future assets financing can be made. Enoch Mgijima Local Municipality does not have any cash – backed reserve at the moment. Cash reserves are not only necessary to pay all the creditors that we owe as required by the MFMA but to cushion the municipality in times of shortfalls of our cash position during the operating year.

Where residents are formally registered as indigent and have completed the requisite Municipal forms, had affidavits signed and had their residential status inspected and confirmed by municipal staff and the ward councilor, they will qualify for free refuse removal and 50 kw of electricity. Residents who qualify for free basic services are encouraged to apply for indigent status in line with the municipality's indigent policy. Currently, the municipality supports 21 028 households for free basic electricity at a cost of R10.7 million and 11 799 households whose refuse are collected once a week at a cost of R14.5 million per year. In the remote areas where households are not connected to the electricity grid, the municipality supplies gel fuel as alternative energy source.

Proposed Budget Estimates

The municipality is tabling **a total budget of R734.3 million** for the 2017/18 financial year. This comprises **of R666.5 million operating budget and a R67.8 million capital budget**. This shows a reduction of R178.2 million when compared to the 2016/17 adjustment budget.

Operational Revenues are anticipated to reach **R666.5 million** (including currently known grants received for operational expenditures); **operational expenditures** (funded from cash carry forwards and operating revenues) are proposed at **R666.5 million**. This is a balanced budget as per MFMA regulations.

As presented, the draft Budget for 2017/18 balances expenditures with revenues and available cash balances as required by the MFMA. In addition, we anticipate moving toward our goal of maintaining an operating cash reserve of 30 days.

The Capital Budget is funded from a blend of conditional grants, and internally generated funds. Capital expenditures for 2017/18 are estimated at **R67.8 million** for a variety of capital projects showing a decrease of R57.1 million. The capital budget is funded mainly from government grants – Municipal Infrastructure Grant (MIG) R52.3 million, Integrated National Electrification Programme (INEP) R10.0 million, R4.0 million from Chris Hani Municipality and own funds of R1.5 million for small capital purchases. Capital budget for 2016/17 was R124.9 million. The reduction in the capital budget is due to a reduction in own capital funding.

In preparing the budget many issues emerged that had to be considered. Several assumptions were utilized to produce estimates and forecasts. In addition, many policy decisions were incorporated into this budget document. The following list attempts to give the most significant of these.

The South African Economy and its impact on the Local Economy

The south African GDP growth rate is forecasted to increase by 1.3 per cent in 2017 and to improve moderately over the medium term which will increase to 2 percent and 2.2 percent in 2018 and 2019 respectively. This positive trajectory marks a shift from several years of declining growth. However, it must be emphasized that this is not enough to markedly reduce unemployment, poverty and inequality. These economic challenges will continue to pressurize municipal revenue generation and collection levels hence the conservative approach adopted by the municipality for projecting revenue. This has an implication for the Bad Debt provision in the budget period under review.

The reduction in the quantum of the equitable share received from the National Treasury (R167.0 million in 2016/17 vs. R160.0 million in 2017/18), coupled with the slow revenue collection currently experienced by the local municipality meant that the municipality will have to limit non- priority spending and to implement stringent cost – containment measures as per National Treasury circular 82.

Operating Revenues and provision for bad debt

Revenue from major tariffs and taxes are shown on a ‘billed’ (or accrual) basis where applicable. In many cases revenue billed is much higher than cash collected on that billing. An offsetting bad debt expense is also included for each billed revenue vote. This expense must be considered in any revenue discussion. **Allocations for bad debt** include the following amounts.

Electricity	7.1 million
Rates	8.3 million
Refuse Collection	8.4 million

Rates and tariffs in most cases contain proposed increases. A detailed listing and explanation of these is included in this document (see appendix A). To summarize these recommended increases:

Electricity	1.88% increase
Rates	6.0% increase
Refuse Collection	6.0% increase

The **Equitable Share** Allocation from the National Treasury for the 2017/18 financial year as contained in the DORA gazette is **R160, 117,000** which shows a decrease from the current budget of R167, 232,000. This has affected some of the budget appropriations. This reduction of R7.0 million in the equitable share meant that the municipality must do more to generate its own revenue to meet the shortfall resulting from the reduction in the equitable share.

Operating Expenditures

Employee salaries and related expenses are increased by the level indicated by correspondence from the national treasury. MFMA circular 85 recommended that the projected inflation forecast plus one percent be applied to the employee salaries. **Salaries will therefore be increased by 7.13%.** Municipalities must take into consideration the multi - year Salary and Wage Collective agreement for the period 01 July 2015 2018.

2017/18 Financial Year – average CPI (Feb 2016 – Jan 2017) + 1 percent

The previous years were:

2015/16 Financial Year – 7 percent

2016/17 Financial Year – average CPI (Feb. 2015 – Jan 2016) + 1 percent

No new vacancies are included in this budget. The Human Resource department is in the process of placing employees in the current approved organogram following the amalgamation of the three former municipalities. Vacancies will be declared only after the placement exercise has been completed. The budget does cater for some few critical positions such as the Senior Manager Electricity, Supply Chain Manager and Supply Chain Contract Management Officer.

Municipalities have been advised by National Treasury to budget for remuneration of councilors based on the actual costs approved in line with the latest Public Office Bearers Act issued in January 2017. Councilor remuneration has increased from R28.8 million in 2016/17 to R30.2 million in the 2017/18 budget.

Electricity bulk purchases are anticipated to **increase by 1.88%** in the 2017/18 financial year. Electricity bulk purchases will increase to R207.4 million in the 2017/18 financial year. Electricity losses which stand now at 29.2% are anticipated to decrease further in the 2017/18 MTERF with the implementation of the Revenue enhancement strategy. Bulk electricity purchases budget is based on actual purchases over the

2016/17. Bulk electricity purchases remains the single most significant type of expenditure incurred by the municipality. As a trading department, the electricity revenue generated from the sale of electricity must be able to cover the cost associated with that department and if possible generate a surplus that can be used for the maintenance its infrastructure. The success of the electricity department therefore becomes very significant to the success of the municipality.

During the 2017/18 financial year, a proposal will be made to council to consider approaching Provincial COGTA to possibly fund the implementation of its 5 Year Electricity Master Plan. This will mean that revenue from the sale of electricity must be saved to service the ailing electricity infrastructure network.

An amount of **R5,4 million** has been allocated in the operating budget for normal street maintenance and repairs. This is in addition to the R21.0 million allocated in the Capital budget through grant funding.

An amount of R1.5 million is included in the capital budget for the purchase of small equipment and machinery. Part of this allocation will also be used to purchase stackable chairs for community halls. Previously small equipment budget was budgeted under operational budget. The new budget regulation stipulates that small equipment and machinery be budgeted in the capital budget. The small capital and equipment budget sits at the BTO who will monitor the procurement of these small equipment and machinery.

Capital projects in perspective

National Treasury has also indicated that a minimum of 40% of the capital budget should be for renewal as opposed to new infrastructure. The forthcoming budget indicates that renewal expenditure will amount to 24% of the capital budget (R15.5 million) from 21.9% budgeted in 2016/17 budget. The municipality will continue to work towards this goal in the near future.

Capital projects to be undertaken in the 2017/18 MTREF.

Completion of the Intermodal Transport facility has been allocated R7.5 in the 2017/18 financial year and a further R2.0 million of the MTERF for the completion of the project.

The Enoch Mgijima Community Lightning programme Phase 4 will receive a R7.0 million budget allocations in the 2017/18, with a further R21.4 million allocations in the MTERF.

Various community Sport fields projects will receive a total allocation of R7.8 million funding in the 2017/18 with a further funding of R21.0 million in the MTERF. The split of this is as follows:

Lesseyton sportfield R2.0 million in 2017/18 and R10.5 million in the MTERF

Mc Bride sportfield R2.0 million with R10.5 million to be spent in the MTERF.

Renovation of sportfields in Sterkstroom has been allocated R3.8 million in the MTERF.

Construction of new cemeteries in Ilinge and whittlesea will receive in total R7.5 million with Ilinge cemetery receiving R1.5 in the 2017/18 budget and a further R3.0 million in the MTERF. Whittlesea cemetery will commence in the 2018/19 with a starting budget of R3.0 million.

Upgrade of rural gravel roads in the Enoch Mgijima Local Municipal area will receive R2.5 million in the 2017/18 budget with a further R8.081 million allocations for the two outer years of the MTREF for the re – gravelling of rural roads.

Surfacing of taxi routes in Molteno and sterkstroom phase 5 will receive an allocation of R3.4 million.

Surfacing / paving of gravel roads in Ezibeleni and Mlungisi will receive R3.0 million in the 2017/18 financial year and a further R8.0 million in the two outer years of the MTERF.

Improvement of rural roads and bridges will receive more priorities in the 2017/18 budget with the construction of two bridges. Qwabi Briidge over Kuzingutu river Phase 2 is allocated R2.5 million with the provision of a further R12.75 million in the MTREF to complete the project. Baccles farm Bridge has been allocated R5.5 million in the 2017/18 budget with a further R5.5 million in the MTERF.

Fencing of grazing camps in various wards will receive R4.2 million in the medium-term budget with R1.2 million allocated in the 2017/18 budget and a further R3.0 allocated in the MTERF. Details of the wards to benefit from the fencing can be obtained from the IPED Directorate.

Shearing sheds will receive R800 thousand in the 2017/18 budget with a further R1.8 million in the MTREF. Details of these projects can be obtained from the LED section in the IPED Directorate.

Community Hall in ward 26 will receive R9.6 million in the 2017/18 financial year and a further R24.0 million in the MTERF to complete the project.

The R4.0 million allocated by the Chris Hani Municipality in 2016/17 financial year for the small-town revitalization of Tarkastad township will be utilized in the 2017/18 financial year.

The Integrated National Electrification Programme has an allocation of R10.0 million that will be allocated to the following projects:

Details of these projects and how they link to the IDP goals are provided in this

Budget document

Conclusion

Over the past few years the Municipality has been working to reform its financial position and reporting systems to promote sustainability and conformance to the requirements of the MFMA.

Sustainability can mean many different things but at its core is the idea of financial stability and the ability to financially meet the obligations and commitments that are required to deliver the services within the community.

To be credible the budget must be consistent with the IDP and be achievable in terms of service delivery and performance targets. Credible budgets have realistic revenue and expenditure projections and the implementation of it improves the financial viability of the municipality.

One important milestone achieved by the municipality in this year's budget is the effective linking of the budget estimates to the strategic objectives and to the IDP. This is one of the major requirements of the mSCOA which will be phased in the 2017/18 budget.

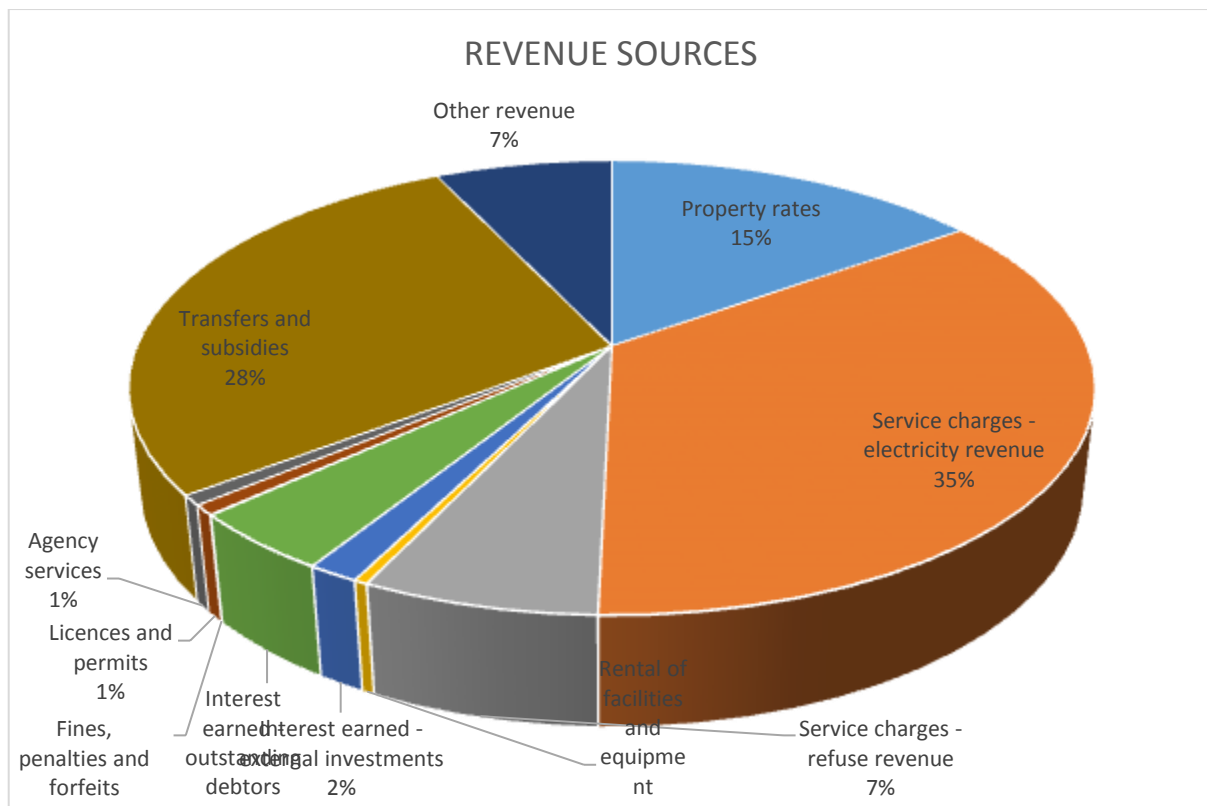
The municipality, working with the various wards, have identified their community needs/ projects that they would like to be executed during the next 5 years. Some of these projects are in the current MTERF whilst the rest will be catered in the preceding years. A full list of these projects per ward is contained in this budget document under the section on alignment of the budget and the IDP.

The tables and charts in the next few pages show the percentage make - up of the revenue and expenditures for the 2017/18 Enoch Mgijima Local Municipality Budget

Summary of budgeted Revenues

Operating Budget Revenue Sources (R'000)		Capital Budget Revenue Sources (R'000)	
Property rates	100 833	Municipal Improvement Grant	52 284
Service charges - electricity revenue	234 936	Integrated National Electrification Grant	10 000
Service charges - refuse revenue	44 528	Own funds	1 500
Rental of facilities and equipment	2 628	Chris Hani District Municipality	4 000
Interest earned - external investments	9 726		
Interest earned - outstanding debtors	28 481		
Fines, penalties and forfeits	348		
Licences and permits	4 671		
Agency services	4 712		
Equitable Share	160 117		
Conditional Grants	28 286		
Other revenue	47 187		
TOTAL	666 453		67 784

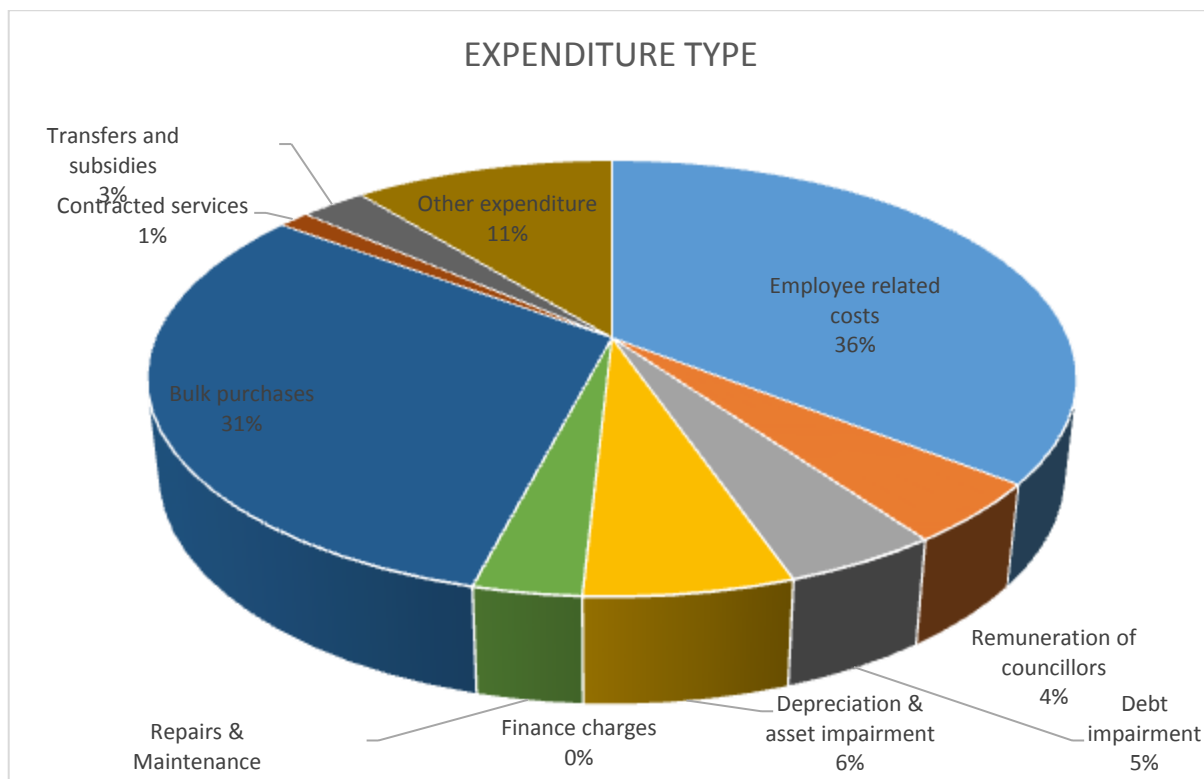
HOW THE REVENUE BUDGET OF R666.5 MILLION IS MADE UP OF



Summary of budgeted Expenses

Operating Budget Expenses (R'000)		Capital Budget Expenses (R'000)	
Employee related costs	237 168	Qwabi Bridge over Kuzitungu River	2 500
Remuneration of councillors	30 223	Bacclesfarm Bridge	9 500
Debt impairment	30 457	Upgrade, repairs and maintenance of gravel Roads	2 500
Depreciation & asset impairment	40 995	EMLM: Surfacing of gravel roads	5 000
Finance charges	0	Surfacing of taxi routes in Molteno & Sterkstroom	3 400
Repairs & Maintenance	21 225	EMLM Community Lighting: Phase 4	11 000
Bulk purchases	207 430	Intermodal Transport Facility - Queenstown	7 532
Contracted services	8 593	Construction of shearing sheds - various wards	800
Transfers and subsidies	18 132	Renovation of Sportsfield in Sterkstroom	4 552
Other expenditure	72 230	LesseytonSportsfield	2 000
		Mc Bride Sportsfield	2 000
		Ilinge Cemetery	1 500
		INEP Projects	10 000
		Tarkastad Small Town Revitalisation - CHDM	4 000
		Small Capital & Office Equipment	1 500
TOTAL	666 453		67 784

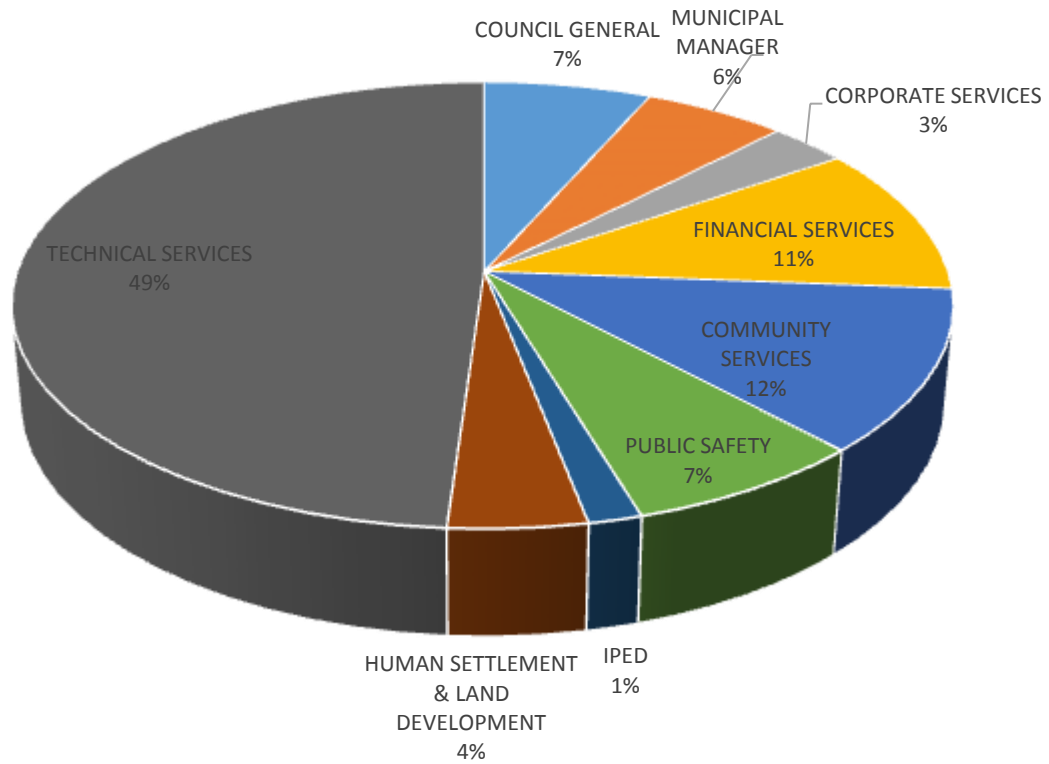
HOW THE TOTAL OPERATING EXPENDITURE BUDGET OF R666.5 MILLION IS ALLOCATED



DEPARTMENTAL BUDGET ALLOCATIONS – 2017/18

DEPARTMENTS	BUDGET
COUNCIL GENERAL	44 127 587
MUNICIPAL MANAGER	38 119 954
CORPORATE SERVICES	20 944 598
FINANCIAL SERVICES	71 689 543
COMMUNITY SERVICES	78 505 990
PUBLIC SAFETY	48 841 889
IPED	10 679 380
HUMAN SETTLEMENT & LAND DEVELOPMENT	27 551 487
TECHNICAL SERVICES	325 992 345
TOTAL	666 452 773

DEPARTMENTAL BUDGET ALLOCATIONS



OPERATING PROJECTS

ENOCH MGIJIMA LOCAL MUNICIPALITY				
MTREF OPERATING BUDGET FOR 2017-2020				
DIRECTORATE	KPA	PROJECT	FUNDING SOURCE	2017/18
Budget and Treasury	Institutional Arrangement and Organisational Transformation	Salaries and Allowances	FMG	940 000
Budget and Treasury	Good Governance and Public Participation	MSCOA Implementation	FMG	1 400 000
Budget and Treasury	Good Governance and Public Participation	General Valuation Roll	FMG	2 000 000.00
Executive Offices	Good Governance and Public Participation	Councilors induction	MSIG	788 000
Budget and Treasury	Good Governance and Public Participation	Training - FMG	FMG	1 430 000
Budget and Treasury	Good Governance and Public Participation	Indigent Registration and Verification	FMG	175 000
TOTAL				6 733 000

ENOCH MGIJIMA LOCAL MUNICIPALITY					
MTREF OPERATING BUDGET FOR 2017-2020					
DIRECTORATE	KPA	OBJECTIVE	PROJECT	FUNDING SOURCE	2017/18
Corporate Services	Municipal Transformation & Development	To provide a smooth transition of ICT and Financial systems by 31st June 2018	ICT Infrastructure and Biometrics	COGTA Transitional Grant	1 100 000
Budget and Treasury	Municipal Financial Viability & Management	To ensure clean and accountable governance	Consolidated Asset System	COGTA Transitional Grant	800 000
Corporate Services	Municipal Transformation & Development	To ensure provision of an effective and efficient human resources administration	Organogram Development and Job Description	COGTA Transitional Grant	750 000
Corporate Services	Municipal Transformation & Development	To ensure provision of an effective and efficient human resources administration	Job Evaluation	COGTA Transitional Grant	250 000
Corporate Services	Good Governance and Public Participation	To ensure provision of an effective and efficient human resources administration	Automated Systems for Record Management	COGTA Transitional Grant	600 000
Human Settlement & Land Development	Town Planning & Human Settlement	To provide spatial planning and land use management to the municipality	Housing Sector Plan	COGTA Transitional Grant	500 000
Human Settlement & Land Development	Town Planning & Human Settlement	To provide spatial planning and land use management to the municipality	Spatial Development Framework	COGTA Transitional Grant	500 000
Office of the MM	Good Governance and Public Participation	To provide communication services and stakeholder engagement	Public Participation and Stakeholder Management	COGTA Transitional Grant	500 000
TOTAL					5 000 000

ENOCH MGIJIMA LOCAL MUNICIPALITY				
MTREF OPERATING BUDGET FOR 2017-2020				
DIRECTORATE	KPA	PROJECT	FUNDING SOURCE	2017/18
Budget and Treasury	Good Governance and Public	Supplementary Valuation Roll	Transitional Grant	1 400 000
Corporate Services	Good Governance and Public Participation	ICT Infrastructure	Transitional Grant	400 000
Corporate Services	Institutional Arrangement and Organisational Transformation	fleet management system	Transitional Grant	600 000
Human Settlement	Basic Services and Infrastructure	SPLUMA	Transitional Grant	1 000 000
Budget and Treasury	Financial Viability	Improve indigent system /Indigent Registration	Transitional Grant	500 000
Corporate Services	Good Governance and Public	Storage containers	Transitional Grant	300 000
Budget and Treasury	Good Governance and Public Participation	General valuation	Transitional Grant	2 000 000
IPED	Institutional Arrangement and Organisational Transformation	IDP Consolidation and Participation	Transitional Grant	647 000
TOTAL				6 847 000

ENOCH MGIJIMA LOCAL MUNICIPALITY				
MTREF OPERATING BUDGET FOR 2017-2020				
DIRECTORATE	KPA	PROJECT	FUNDING	2017/18

SOURCE				
Budget and Treasury	Municipal Financial Viability & Management	MSCOA Implementation Change to be AFS	OWN	5 400 000
Budget and Treasury	Municipal Financial Viability & Management	Improve indigent system /Indigent Registration	OWN	120 000
Corporate Services	Municipal Tranasformation & Development	Training Programme for Councillors and officials as per the WSP	OWN	1 706 000
Corporate Services	Municipal Tranasformation & Development	Establishment of Customer Care Centre	OWN	500 000
Executive Offices	Good Governance and Public Participation	Public Participation	OWN	250 000
Human Settlement	Town Planning & Human Settlement	Spatial Development Framework	OWN	500 000
IPED	Local Economic Development	Support Programmes for the SMMEs and Cooperatives.	OWN	800 000
IPED	Local Economic Development	Promotion of tourism	OWN	480 000
IPED	Local Economic Development	Establishment of Local Tourism Office	OWN	300 000
Office of the MM	Good Governance and Public Participation	1.Newsletter and Other Communication Programmes	OWN	800 000

MTREF OPERATING BUDGET FOR 2017-2020

DIRECTORATE	KPA	PROJECT	FUNDING SOURCE	2017/18
Human Settlement	Town Planning & Human Settlement	SPLUMA	OWN	1 000 000
Office of the MM	Good Governance and Public Participation	Mayors Cup	OWN	350 000
Office of the MM	Institutional Arrangement and Organisational Transformation	SALGA Games	OWN	200 000
Office of the MM	Institutional Arrangement and Organisational Transformation	Support Programmes for Wellness	OWN	250 000
Office of the MM	Good Governance and Public Participation	Functioning of Audit Committee	OWN	400 000
Office of the MM	Good Governance and Public Participation	Cascading of Performance management Systems	OWN	500 000
Public Safety	Community Safety	Rehabilitation of Fire services	OWN	500 000
Technical Services	Infrastructure Development	PMU Admin Fees	MIG	2 751 800
TOTAL				16 807 800

CAPITAL PROJECTS

MIG FUNDED CAPITAL PROJECTS

MIG Form ID	MIG National No/Form ID	Project	Wards	Qty	2017/18	2018/19	2019/20
206248	None	Qwabi Bridge over Kuzitungu river Phase 2	20	1 No	R2 500 000.00	R8 750 000.00	R4 000 000.00
		Community Hall in ward 26	26	1 No	R9 584 200.00	R12 000 000.00	R12 000 000.00
232349		Becclesfarm Bridge	32	1 No	R5 500 000.00	R3 500 000.00	R2 000 000.00
None	None	EMLM upgrade, rehabilitation, repairs and maintenance of gravel roads	all	170km	R2 500 000.00	R3 081 100.00	R5 000 000.00
None	None	EMLM: Surfacing (Paving) of Gravel Roads. Ezibeleni & Mlungisi	5, 8, 14, 16, 17	21 km	R3 000 000.00	R3 000 000.00	R5 000 000.00
175374	R/EC/6087/09/10	Surfacing (Paving) of taxi routes in Molteno and Sterkstroom Phase 5	27	6 km	R3 400 000.00	R0.00	R0.00
None	None	EMLM Community Lighting: Phase 4	all	36 No	R7 000 000.00	R8 000 000.00	R13 440 450.00
210157	PT/EC/12890/11/16	Completion of the Inter-modal Transport Facility - Queenstown	10	1 No	R7 500 000.00	R0.00	R2 000 000.00
239679	CS/EC/12961/16/18	Ilinge Cemetery	2 & 4	1 No	R1 500 000.00	R3 000 000.00	R0.00
176677	CS/EC/6317/09/10	Whittlesea Cemetery	26	1 No	R0.00	R0.00	R3 000 000.00
242962	None	Lesseyton sport field	18	1 No	R2 000 000.00	R6 500 000.00	R4 000 000.00
242966	None	McBride sport field	19	1 No	R2 000 000.00	R6 500 000.00	R4 000 000.00
255264	None	Renovation of SportS fields in Sterkstroom: Phase 2	27	1 No	R3 800 000.00	R0.00	R0.00
233820	None	Fencing of Grazing Camps ward	???	1 No	R1 200 000.00	R0.00	R3 000 000.00
243000	None	The Construction of a Shearing Shed in ward 18 (and other prioritised wards for outer years)	18	1 No	R800 000.00	R900 000.00	R900 000.00
TOTAL					R52 284 200.00	R55 231 100.00	R58 340 450.00

INEP FUNDED CAPITAL PROJECTS

KPAs	Project Name	Project Description	Ward	Project Cost	Substation
Infrastructure Development	Central Substation- 11 kV Cable.	New 11 kV- 95mm PILC cable between Central Substation & Pambo West Miniature Substation, Install new 11kV Tee Switch	13 and 15	R 1 790 500.00	Central
Infrastructure Development	Airstrip Housing Development	New Housing Development - Electrify 150 more households	28	R 2 325 000.00	Molteno
Infrastructure Development	Central Substation- 11 kV Switching Panels.	Replace 11 kV Switchgear, Panels: 1-6: [1965-1972] Reyrolle (6)	13 and 15	R 892 000.00	Central
Infrastructure Development	Stadium/Mlungisi Substation Transformers	Procure new 1 x 66/11 kV -15 MVA Transformers, Including new outdoor switchgear.	15 and 16	R 3 736 500.00	Stadium/Mlungisi
Infrastructure Development	11 kV Tee Enclosures/ Switches	Stadium/Mlungisi S/S - Mlungisi Tee-switch: Replacement of the burnt-out Tee-switch, upgrade of the overhead line to feed Nomzamo new development, replacement of the underground cable from Mlungisi/Stadium S/S to the Tee-switch.	15	R 1 256 000.00	Stadium/Mlungisi
		TOTAL		R 10 000 000.00	

CHRIS HANI DISTRICT MUNICIPALITY FUNDED CAPITAL PROJECTS

ENOCH MGIJIMA LOCAL MUNICIPALITY					
MTREF CAPITAL BUDGET FOR 2017-2020					
DIRECTORATE	OBJECTIVE	PROJECT	FUNDING SOURCE	WARD	2017/18
Infrastructure Development	To provide and maintain municipal roads and storm water infrastructure	Small Town Revitalization Project - Tarkastad	Chris Hani District Municipality	32	4 000 000

These budget schedules are to be approved by resolution of Council and are contained in the following pages:

- 5.1 - Table A1 - Budget Summary**
- 5.2 - Table A2 - Budgeted Financial Performance (revenue and expenditure by standard classification)**
- 5.3 - Table A3 - Budgeted Financial Performance (revenue and Expenditure by municipal vote)**
- 5.4 - Table A4 - Budgeted Financial Performance (revenue and Expenditure)**
- 5.5 - Table A5 - Budgeted Capital Expenditure by vote, standard classification and funding**
- 5.6 - Table A6 - Budgeted Financial Position**
- 5.7 - Table A7 - Budgeted Cash Flows**
- 5.8 - Table A8 - Cash Backed reserves/accumulated surplus**
- Reconciliation**
- 5.9 - Table A9 - Asset management**
- 5.10 - Table A10 - Basic Service Delivery**

EC139 Enoch Mjijima - Table A1 Consolidated Budget Summary

Description	2013/14	2014/15	2015/16	Current Year 2016/17				2017/18 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
R thousands										
Financial Performance										
Property rates	81 235	73 473	84 217	95 320	96 106	96 106	96 106	100 833	108 900	114 345
Service charges	270 328	214 650	244 744	276 203	275 796	275 796	275 796	279 464	308 757	334 008
Investment revenue	8 008	9 610	12 548	10 521	6 294	6 294	6 294	9 726	9 726	9 726
Transfers recognised - operational	187 718	191 895	199 376	234 219	237 647	237 647	237 647	188 403	132 340	128 688
Other own revenue	93 802	43 664	48 902	144 366	171 715	171 715	171 715	88 027	118 305	120 847
Total Revenue (excluding capital transfers and contributions)	641 090	533 292	589 788	760 629	787 559	787 559	787 559	666 453	678 027	707 614
Employee costs	178 853	188 342	188 342	225 757	208 933	208 933	208 933	237 168	246 599	262 199
Remuneration of councillors	26 756	24 823	28 903	28 812	28 258	28 258	28 258	30 223	32 021	33 884
Depreciation & asset impairment	17 488	59 303	61 525	47 433	44 743	44 743	44 743	40 995	34 488	34 392
Finance charges	625	560	431	—	—	—	—	—	—	—
Materials and bulk purchases	151 511	176 498	199 927	220 944	220 944	220 944	220 944	207 430	213 727	219 944
Transfers and grants	20 362	—	36 184	16 005	59 986	59 986	59 986	18 132	11 270	11 471
Other expenditure	183 313	90 111	119 893	247 893	224 694	224 694	224 694	132 505	139 922	145 724
Total Expenditure	578 906	539 636	635 206	786 844	787 559	787 559	787 559	666 453	678 027	707 614
Surplus/(Deficit)	62 184	(6 344)	(45 418)	(26 215)	(0)	(0)	(0)	0	(0)	0
Transfers and subsidies - capital (monetary allocations)	54 864	50 836	37 665	63 264	71 564	71 564	71 564	66 284	76 231	70 340
Contributions recognised - capital & contributed assets	—	13 894	—	36 320	53 345	53 345	53 345	1 500	1 900	2 500
Surplus/(Deficit) after capital transfers & contributions	117 048	58 386	(7 753)	73 369	124 909	124 909	124 909	67 784	78 131	72 840
Share of surplus/ (deficit) of associate	—	—	—	—	—	—	—	—	—	—
Surplus/(Deficit) for the year	117 048	58 386	(7 753)	73 369	124 909	124 909	124 909	67 784	78 131	72 840
Capital expenditure & funds sources										
Capital expenditure	39 287	94 090	51 184	101 065	124 909	124 909	124 909	67 784	78 131	72 840
Transfers recognised - capital	40 013	66 232	20 475	58 835	71 564	71 564	71 564	66 284	76 231	70 340
Public contributions & donations	—	—	—	—	—	—	—	—	—	—
Borrowing	—	—	—	—	—	—	—	—	—	—
Internally generated funds	(726)	27 858	30 710	42 231	53 345	53 345	53 345	1 500	1 900	2 500
Total sources of capital funds	39 287	94 090	51 184	101 065	124 909	124 909	124 909	67 784	78 131	72 840
Financial position										
Total current assets	256 974	284 944	276 065	327 406	241 001	241 001	241 001	285 676	343 625	351 900
Total non current assets	1 078 900	1 491 320	1 464 189	1 744 124	1 426 025	1 426 025	1 426 025	1 898 451	1 934 141	1 964 667
Total current liabilities	118 899	122 320	94 265	129 893	114 619	114 619	114 619	163 671	129 489	112 054
Total non current liabilities	95 530	92 771	83 622	28 212	21 382	21 382	21 382	22 111	22 111	22 111
Community wealth/Equity	1 121 445	1 561 174	1 562 367	1 913 424	1 531 025	1 531 025	1 531 025	1 998 345	2 126 166	2 182 402
Cash flows										
Net cash from (used) operating	46 436	120 602	29 121	35 483	(32 506)	(32 506)	(32 506)	70 862	114 427	118 456
Net cash from (used) investing	(93 892)	(47 377)	(108 911)	(73 194)	(71 564)	(71 564)	(71 564)	(66 284)	(78 131)	(72 840)
Net cash from (used) financing	(1 425)	(2 019)	(1 243)	—	—	—	—	—	—	—
Cash/cash equivalents at the year end	90 847	214 703	117 334	155 035	88 677	88 677	88 677	86 787	123 083	168 699
Cash backing/surplus reconciliation										
Cash and investments available	142 888	198 746	122 513	192 677	93 180	93 180	93 180	73 037	125 555	133 755
Application of cash and investments	2 939	1 986	(49 932)	(55 695)	(64 586)	(65 097)	(66 191)	(112 491)	(88 090)	(105 354)
Balance - surplus (shortfall)	139 949	196 761	172 445	248 373	157 767	158 278	159 371	185 528	213 645	239 109
Asset management										
Asset register summary (WDV)	1 100 085	1 078 596	1 486 748	1 358 777	1 502 748	1 502 748	1 894 451	1 894 451	1 833 432	1 879 145
Depreciation	37 713	17 488	59 303	47 433	44 743	44 743	40 995	40 995	34 488	34 392
Renewal of Existing Assets	30 633	—	—	—	—	—	—	6 400	3 000	5 000
Repairs and Maintenance	3 710	14 099	16 218	45 477	30 910	30 910	21 225	21 225	23 203	23 962
Free services										
Cost of Free Basic Services provided	—	—	—	—	—	—	25 199	25 199	26 459	27 782
Revenue cost of free services provided	4 005	4 123	4 123	4 023	4 023	4 023	4 023	4 023	4 023	4 023
Households below minimum service level										
Water:	—	—	—	—	—	—	—	—	—	—
Sanitation/sewerage:	—	—	—	—	—	—	—	—	—	—
Energy:	52	53	57	22	22	22	24	24	24	24
Refuse:	8	8	8	9	9	9	8	8	8	8

EC139 Enoch Mgijima - Table A2 Consolidated Budgeted Financial Performance (revenue and expenditure by functional classification)

Functional Classification Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
R thousand	1									
Revenue - Functional										
<i>Governance and administration</i>		250 906	262 216	261 815	375 734	404 969	404 969	308 434	310 813	312 956
Executive and council		106 378	114 998	110 598	118 755	113 602	113 602	119 088	89 477	94 382
Finance and administration		144 528	147 219	151 217	256 979	291 367	291 367	189 347	221 336	218 574
Internal audit		—	—	—	—	—	—	—	—	—
<i>Community and public safety</i>		9 913	9 930	26 064	25 957	29 260	29 260	17 106	23 648	15 443
Community and social services		9 258	9 092	14 856	20 565	22 191	22 191	8 212	9 072	9 077
Sport and recreation		299	640	483	5 391	7 068	7 068	8 722	14 392	6 170
Public safety		357	198	10 726	1	1	1	172	184	196
Housing		—	—	—	—	—	—	—	—	—
Health		—	—	—	—	—	—	—	—	—
<i>Economic and environmental services</i>		67 893	82 135	46 357	109 823	93 128	93 128	57 340	47 626	57 260
Planning and development		6 960	9 419	8 130	11 688	6 398	6 398	9 221	4 280	10 211
Road transport		60 933	72 716	38 227	98 135	86 730	86 730	48 054	43 281	46 983
Environmental protection		—	—	—	—	—	—	66	66	66
<i>Trading services</i>		367 240	243 738	293 213	348 696	385 108	385 108	351 354	374 069	394 792
Energy sources		189 455	199 554	220 130	283 234	307 416	307 416	282 932	310 495	326 277
Water management		96 989	62	—	—	—	—	—	—	—
Waste water management		32 568	105	722	—	—	—	—	—	—
Waste management		48 228	44 017	72 362	65 462	77 692	77 692	68 422	63 573	68 515
<i>Other</i>	4	3	3	3	3	3	3	3	3	3
Total Revenue - Functional	2	695 954	598 022	627 453	860 213	912 468	912 468	734 237	756 158	780 454
Expenditure - Functional										
<i>Governance and administration</i>		138 226	147 353	250 341	224 255	245 876	245 876	206 865	197 538	205 411
Executive and council		50 581	60 203	112 853	99 821	99 781	99 781	92 927	85 258	88 981
Finance and administration		87 645	87 150	137 488	124 434	146 095	146 095	113 938	112 280	116 429
Internal audit		—	—	—	—	—	—	—	—	—
<i>Community and public safety</i>		25 649	39 468	66 669	48 483	46 699	46 699	45 361	52 955	55 934
Community and social services		14 641	27 303	19 268	27 614	25 570	25 570	26 088	32 436	34 148
Sport and recreation		9 363	10 209	13 159	16 778	18 687	18 687	16 408	17 465	18 567
Public safety		1 646	1 957	34 242	4 092	2 441	2 441	2 865	3 053	3 219
Housing		—	—	—	—	—	—	—	—	—
Health		—	—	—	—	—	—	—	—	—
<i>Economic and environmental services</i>		76 106	107 200	67 188	156 641	129 348	129 348	107 342	107 589	113 176
Planning and development		12 414	14 215	20 051	25 660	18 947	18 947	34 517	34 314	36 056
Road transport		63 692	92 984	47 137	130 980	110 401	110 401	72 825	73 275	77 120
Environmental protection		—	—	—	—	—	—	—	—	—
<i>Trading services</i>		338 825	245 514	250 888	357 303	365 474	365 474	306 711	319 771	332 910
Energy sources		182 113	217 239	214 660	300 136	304 227	304 227	262 455	270 824	280 852
Water management		96 780	1 315	—	—	—	—	—	—	—
Waste water management		11 422	1 448	5	—	—	—	—	—	—
Waste management		48 510	25 512	36 223	57 167	61 248	61 248	44 256	48 947	52 058
<i>Other</i>	4	100	101	120	162	162	162	173	174	184
Total Expenditure - Functional	3	578 906	539 636	635 206	786 844	787 559	787 559	666 453	678 027	707 614
Surplus/(Deficit) for the year		117 048	58 386	(7 753)	73 369	124 909	124 909	67 784	78 131	72 840

EC139 Enoch Mgijima - Table A3 Consolidated Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Revenue by Vote	1									
Vote 1- Executive and council		106 378	114 998	110 598	111 955	100 391	100 391	118 441	89 477	94 382
Vote 2 - FINANCE AND ADMINISTRATION		144 528	147 219	151 217	256 893	291 367	291 367	189 347	221 336	218 574
Vote 3 - PLANNING AND DEVELOPMENT		2 485	3 154	8 130	4 421	6 398	6 398	4 421	3 521	3 621
Vote 4 - HEALTH		-	-	-	-	-	-	-	-	-
Vote 5 - COMMUNITY AND SOCIAL SERVICES		13 635	15 586	14 856	24 924	22 191	22 191	17 862	21 138	21 143
Vote 6 - COMMUNITY SAFETY		14 804	25 918	10 726	13 891	9 962	9 962	11 554	11 635	11 698
Vote 7 - SPORT AND RECREATION		418	521	483	7 647	7 068	7 068	7 970	13 170	8 170
Vote 8 - WASTE WATER MANAGEMENT		32 568	105	722	-	-	-	-	-	-
Vote 9 - WASTE MANAGEMENT		48 228	44 017	72 362	65 469	77 692	77 692	68 422	63 573	68 515
Vote 10 - ROADS TRANSPORT		46 464	46 885	38 227	83 140	76 768	76 768	30 639	24 910	24 732
Vote 11 - WATER		96 989	62	-	-	-	-	-	-	-
Vote 12 - ELECTRICTY		189 455	199 554	220 130	283 234	307 416	307 416	278 932	306 495	325 718
Vote 13 - OTHER		3	3	3	3	3	3	3	3	3
Vote 14 - HOUSING		-	-	-	-	-	-	-	-	-
Vote 15 - IPED		-	-	-	8 637	13 211	13 211	6 647	900	3 900
Total Revenue by Vote	2	695 954	598 022	627 453	860 213	912 468	912 468	734 237	756 158	780 454
Expenditure by Vote to be appropriated	1									
Vote 1- Executive and council		50 581	60 203	112 853	93 519	88 673	88 673	82 248	75 298	78 547
Vote 2 - FINANCE AND ADMINISTRATION		87 645	87 150	137 488	124 434	144 049	144 049	110 707	112 280	116 429
Vote 3 - PLANNING AND DEVELOPMENT		7 692	8 905	16 423	16 931	18 947	18 947	23 838	24 354	25 621
Vote 4 - HEALTH		-	-	-	-	-	-	-	-	-
Vote 5 - COMMUNITY AND SOCIAL SERVICES		15 805	30 265	19 268	31 537	26 370	26 370	22 329	23 635	24 920
Vote 6 - COMMUNITY SAFETY		26 398	21 899	34 242	52 109	42 082	42 082	48 842	51 491	54 409
Vote 7 - SPORT AND RECREATION		12 660	12 411	13 159	20 854	18 687	18 687	16 408	17 465	18 567
Vote 8 - WASTE WATER MANAGEMENT		11 422	1 448	5	-	-	-	-	-	-
Vote 9 - WASTE MANAGEMENT		48 510	25 917	36 223	57 167	61 248	61 248	44 256	48 947	52 058
Vote 10 - ROADS TRANSPORT		38 549	72 656	47 137	81 873	70 761	70 761	44 518	43 598	45 504
Vote 11 - WATER		96 780	1 315	-	-	-	-	-	-	-
Vote 12 - ELECTRICTY		182 113	216 835	214 660	300 136	304 227	304 227	262 455	270 824	280 852
Vote 13 - OTHER		100	101	120	162	162	162	173	174	184
Vote 14 - HOUSING		-	-	-	-	-	-	-	-	-
Vote 15 - IPED		651	531	3 628	8 122	12 353	12 353	10 679	9 960	10 523
Total Expenditure by Vote	2	578 906	539 636	635 206	786 844	787 559	787 559	666 453	678 027	707 614
Surplus/(Deficit) for the year	2	117 048	58 386	(7 753)	73 369	124 909	124 909	67 784	78 131	72 840

EC139 Enoch Mgijima - Table A4 Consolidated Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17				2017/18 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Revenue By Source											
Property rates	2	81 235	73 473	84 217	95 320	96 106	96 106	96 106	100 833	108 900	114 345
Service charges - electricity revenue	2	170 660	184 421	198 765	234 141	233 696	233 696	233 696	234 936	259 776	281 109
Service charges - water revenue	2	35 663	(0)	–	–	–	–	–	–	–	–
Service charges - sanitation revenue	2	27 147	(4)	–	–	–	–	–	–	–	–
Service charges - refuse revenue	2	36 858	37 399	45 979	42 062	42 100	42 100	42 100	44 528	48 981	52 900
Service charges - other			(7 166)								
Rental of facilities and equipment		2 734	3 010	3 369	2 992	2 389	2 389	2 389	2 628	2 628	2 628
Interest earned - external investments		8 008	9 610	12 548	10 521	6 294	6 294	6 294	9 726	9 726	9 726
Interest earned - outstanding debtors		29 465	21 037	28 229	31 089	26 453	26 453	26 453	28 481	31 038	33 345
Dividends received		–	–	–	–	–	–	–	–	–	–
Fines, penalties and forfeits		221	231	215	472	80	80	80	348	348	348
Licences and permits		4 116	3 844	3 260	4 335	3 234	3 234	3 234	4 671	4 671	4 671
Agency services		45 577	1 773	5 114	6 448	4 768	4 768	4 768	4 712	4 712	4 712
Transfers and subsidies		187 718	191 895	199 376	234 219	237 647	237 647	237 647	188 403	132 340	128 688
Other revenue	2	11 679	2 733	8 423	99 031	134 791	134 791	134 791	47 187	74 907	75 142
Gains on disposal of PPE		10	11 037	293	–	–	–	–	–	–	–
Total Revenue (excluding capital transfers and contributions)		641 090	533 292	589 788	760 629	787 559	787 559	787 559	666 453	678 027	707 614
Expenditure By Type											
Employee related costs	2	178 853	188 342	188 342	225 757	208 933	208 933	208 933	237 168	246 599	262 199
Remuneration of councillors		26 756	24 823	28 903	28 812	28 258	28 258	28 258	30 223	32 021	33 884
Debt impairment	3	19 533	6 399	22 543	73 857	91 440	91 440	91 440	30 457	32 637	34 736
Depreciation & asset impairment	2	17 488	59 303	61 525	47 433	44 743	44 743	44 743	40 995	34 488	34 392
Finance charges		625	560	431							
Bulk purchases	2	151 511	176 498	199 927	220 944	220 944	220 944	220 944	207 430	213 727	219 944
Other materials	8										
Contracted services		5 083	5 992	7 578	6 284	8 948	8 948	8 948	8 593	9 022	9 105
Transfers and subsidies		20 362	–	36 184	16 005	59 986	59 986	59 986	18 132	11 270	11 471
Other expenditure	4, 5	158 698	62 658	89 691	167 751	124 305	124 305	124 305	93 455	98 263	101 884
Loss on disposal of PPE			15 061	81							
Total Expenditure		578 906	539 636	635 206	786 844	787 559	787 559	787 559	666 453	678 027	707 614
Surplus/(Deficit)		62 184	(6 344)	(45 418)	(26 215)	(0)	(0)	(0)	0	(0)	0
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		54 864	50 836	37 665	63 264	71 564	71 564	71 564	66 284	76 231	70 340
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	6	–	13 894	–	36 320	53 345	53 345	53 345	1 500	1 900	2 500
Transfers and subsidies - capital (in-kind - all)											
Surplus/(Deficit) after capital transfers & contributions		117 048	58 386	(7 753)	73 369	124 909	124 909	124 909	67 784	78 131	72 840
Taxation											
Surplus/(Deficit) after taxation		117 048	58 386	(7 753)	73 369	124 909	124 909	124 909	67 784	78 131	72 840
Attributable to minorities											
Surplus/(Deficit) attributable to municipality		117 048	58 386	(7 753)	73 369	124 909	124 909	124 909	67 784	78 131	72 840
Share of surplus/ (deficit) of associate	7										
Surplus/(Deficit) for the year		117 048	58 386	(7 753)	73 369	124 909	124 909	124 909	67 784	78 131	72 840

EC139 Enoch Mgijima - Table A5 Consolidated Budgeted Capital Expenditure by vote, functional classification and funding

Vote Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17				2017/18 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
R thousand	1										
Capital expenditure - Vote											
Multi-year expenditure to be appropriated	2										
Vote 1- Executive and council		93	-	-	3 620	-	-	-	-	-	-
Vote 2 - FINANCE AND ADMINISTRATION		2 701	-	8 726	-	-	-	-	-	-	-
Vote 3 - PLANNING AND DEVELOPMENT		1 067	-	-	-	-	-	-	-	-	-
Vote 4 - HEALTH		-	-	-	-	-	-	-	-	-	-
Vote 5 - COMMUNITY AND SOCIAL SERVICES		9 919	9 074	9 567	11 074	14 350	14 350	14 350	11 084	15 000	15 000
Vote 6 - COMMUNITY SAFETY		-	-	-	-	-	-	-	-	-	-
Vote 7 - SPORT AND RECREATION		6 616	8 920	1 426	4 000	6 787	6 787	6 787	7 800	13 000	8 000
Vote 8 - WASTE WATER MANAGEMENT		-	-	-	-	-	-	-	-	-	-
Vote 9 - WASTE MANAGEMENT		128	89	4 020	-	-	-	-	-	-	-
Vote 10 - ROADS TRANSPORT		43 780	13 869	25 044	26 700	30 413	30 413	30 413	24 400	18 331	18 000
Vote 11 - WATER		-	-	-	-	-	-	-	-	-	-
Vote 12 - ELECTRICITY		2 610	5 851	15 816	21 000	33 171	33 171	33 171	7 000	8 000	13 440
Vote 13 - OTHER		-	-	-	-	-	-	-	-	-	-
Vote 14 - HOUSING		-	-	-	-	-	-	-	-	-	-
Vote 15 - IPED		-	20	-	6 800	10 870	10 870	10 870	800	900	900
Capital multi-year expenditure sub-total	7	66 914	37 824	64 600	73 194	95 590	95 590	95 590	51 084	55 231	55 340
Single-year expenditure to be appropriated	2										
Vote 1- Executive and council		7 189	2 105	-	1 000	1 000	1 000	1 000	-	-	-
Vote 2 - FINANCE AND ADMINISTRATION		140	417	-	2 718	11 560	11 560	11 560	1 500	1 900	2 500
Vote 3 - PLANNING AND DEVELOPMENT		-	-	-	-	-	-	-	-	-	-
Vote 4 - HEALTH		-	-	-	-	-	-	-	-	-	-
Vote 5 - COMMUNITY AND SOCIAL SERVICES		5 280	880	-	20	-	-	-	-	-	-
Vote 6 - COMMUNITY SAFETY		69	3 124	-	50	-	-	-	-	-	-
Vote 7 - SPORT AND RECREATION		682	2 888	-	1 050	-	-	-	-	-	-
Vote 8 - WASTE WATER MANAGEMENT		-	-	-	-	-	-	-	-	-	-
Vote 9 - WASTE MANAGEMENT		-	-	-	593	2 230	2 230	2 230	-	-	-
Vote 10 - ROADS TRANSPORT		13 250	13 664	-	17 639	14 000	14 000	14 000	-	-	-
Vote 11 - WATER		-	-	-	-	-	-	-	-	-	-
Vote 12 - ELECTRICITY		566	376	-	4 801	529	529	529	10 000	21 000	12 000
Vote 13 - OTHER		-	-	-	-	-	-	-	-	-	-
Vote 14 - HOUSING		-	-	-	-	-	-	-	-	-	-
Vote 15 - IPED		-	-	-	-	-	-	-	5 200	-	3 000
Capital single-year expenditure sub-total		27 175	23 455	-	27 871	29 318	29 318	29 318	16 700	22 900	17 500
Total Capital Expenditure - Vote		94 090	61 278	64 600	101 065	124 909	124 909	124 909	67 784	78 131	72 840
Capital Expenditure - Functional											
Governance and administration		12 675	10 124	2 391	7 338	23 430	23 430	23 430	3 500	2 800	6 400
Executive and council		80	7 282	878	1 000	11 870	11 870	11 870	2 000	900	3 900
Finance and administration		12 595	2 841	1 513	6 338	10 960	10 960	10 960	1 500	1 900	2 500
Internal audit		-	-	-	-	600	600	600	-	-	-
Community and public safety		9 297	22 565	9 805	16 194	21 137	21 137	21 137	18 884	28 000	23 000
Community and social services		4 794	15 198	8 379	11 094	14 350	14 350	14 350	11 084	15 000	15 000
Sport and recreation		1 532	7 298	1 426	5 050	6 787	6 787	6 787	7 800	13 000	8 000
Public safety		2 638	69	-	50	-	-	-	-	-	-
Housing		333	-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-	-
Economic and environmental services		12 642	58 097	19 153	51 139	44 413	44 413	44 413	28 400	18 331	18 000
Planning and development		442	1 067	1 189	6 800	-	-	-	4 000	-	-
Road transport		12 200	57 030	17 964	44 339	44 413	44 413	44 413	24 400	18 331	18 000
Environmental protection		-	-	-	-	-	-	-	-	-	-
Trading services		4 673	3 304	19 836	26 394	35 929	35 929	35 929	17 000	29 000	25 440
Energy sources		4 673	3 176	15 816	25 801	33 700	33 700	33 700	17 000	29 000	25 440
Water management		-	-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-	-
Waste management		-	128	4 020	593	2 230	2 230	2 230	-	-	-
Other											
Total Capital Expenditure - Functional	3	39 287	94 090	51 184	101 065	124 909	124 909	124 909	67 784	78 131	72 840
Funded by:											
National Government		40 013	66 232	20 475	58 835	67 564	67 564	67 564	62 284	76 231	70 340
Provincial Government		-	-	-	-	-	-	-	-	-	-
District Municipality		-	-	-	-	4 000	4 000	4 000	4 000	-	-
Other transfers and grants		-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	4	40 013	66 232	20 475	58 835	71 564	71 564	71 564	66 284	76 231	70 340
Public contributions & donations	5										
Borrowing	6										
Internally generated funds		(726)	27 858	30 710	42 231	53 345	53 345	53 345	1 500	1 900	2 500
Total Capital Funding	7	39 287	94 090	51 184	101 065	124 909	124 909	124 909	67 784	78 131	72 840

EC139 Enoch Mgijima - Table A6 Consolidated Budgeted Financial Position

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17				2017/18 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
ASSETS											
Current assets											
Cash		19 494	71 713	27 229	56 854	14 654	14 654	14 654	23 880	48 265	52 601
Call investment deposits	1	123 090	126 721	95 284	135 823	78 526	78 526	78 526	49 157	77 289	81 154
Consumer debtors	1	79 693	37 366	128 542	102 704	145 784	145 784	145 784	204 604	204 604	204 604
Other debtors		32 572	44 623	24 536	31 047	1 060	1 060	1 060	7 005	12 501	12 600
Current portion of long-term receivables		1 163	3 385	—	—	—	—	—	—	—	—
Inventory	2	961	1 136	473	977	977	977	977	1 030	965	940
Total current assets		256 974	284 944	276 065	327 406	241 001	241 001	241 001	285 676	343 625	351 900
Non current assets											
Long-term receivables		—	3 211	—	—	—	—	—	—	—	—
Investments		305	312	—	—	—	—	—	—	—	—
Investment property		155 653	312 428	291 611	272 300	289 493	289 493	289 493	448 054	448 054	448 054
Investment in Associate		—	—	—	—	—	—	—	—	—	—
Property, plant and equipment	3	922 851	1 171 315	1 166 672	1 471 066	1 135 775	1 135 775	1 135 775	1 449 443	1 485 134	1 515 659
Agricultural		—	—	—	—	—	—	—	—	—	—
Biological		—	2 592	5 652	—	—	—	—	—	—	—
Intangible		92	413	254	757	757	757	757	954	954	954
Other non-current assets		—	1 049	—	—	—	—	—	—	—	—
Total non current assets		1 078 900	1 491 320	1 464 189	1 744 124	1 426 025	1 426 025	1 426 025	1 898 451	1 934 141	1 964 667
TOTAL ASSETS		1 335 874	1 776 264	1 740 254	2 071 530	1 667 026	1 667 026	1 667 026	2 184 127	2 277 766	2 316 567
LIABILITIES											
Current liabilities											
Bank overdraft	1	—	—	—	—	—	—	—	—	—	—
Borrowing	4	1 407	2 331	152	—	—	—	—	—	—	—
Consumer deposits		9 023	9 550	9 908	8 206	9 672	9 672	9 672	9 801	1 021	1 021
Trade and other payables	4	105 142	88 127	63 037	60 487	59 626	59 626	59 626	104 165	78 764	61 328
Provisions		3 327	22 311	21 168	61 200	45 321	45 321	45 321	49 705	49 705	49 705
Total current liabilities		118 899	122 320	94 265	129 893	114 619	114 619	114 619	163 671	129 489	112 054
Non current liabilities											
Borrowing		1 242	1 964	83 622	—	—	—	—	—	—	—
Provisions		94 289	90 807	—	28 212	21 382	21 382	21 382	22 111	22 111	22 111
Total non current liabilities		95 530	92 771	83 622	28 212	21 382	21 382	21 382	22 111	22 111	22 111
TOTAL LIABILITIES		214 429	215 090	177 887	158 105	136 001	136 001	136 001	185 782	151 600	134 164
NET ASSETS	5	1 121 445	1 561 174	1 562 367	1 913 424	1 531 025	1 531 025	1 531 025	1 998 345	2 126 166	2 182 402
COMMUNITY WEALTH/EQUITY											
Accumulated Surplus/(Deficit)		1 007 742	1 447 471	1 562 367	1 913 424	1 531 025	1 531 025	1 531 025	1 998 345	2 126 166	2 182 402
Reserves	4	113 702	113 702	—	—	—	—	—	—	—	—
TOTAL COMMUNITY WEALTH/EQUITY	5	1 121 445	1 561 174	1 562 367	1 913 424	1 531 025	1 531 025	1 531 025	1 998 345	2 126 166	2 182 402

EC139 Enoch Mgijima - Table A7 Consolidated Budgeted Cash Flows

Description		Ref	2013/14	2014/15	2015/16	Current Year 2016/17				2017/18 Medium Term Revenue & Expenditure Framework		
R thousand			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
CASH FLOW FROM OPERATING ACTIVITIES												
Receipts												
Property rates			89 760	87 966	54 538	73 837	73 837	73 837	73 837	86 404	82 517	86 642
Service charges			253 869	205 539	208 293	256 295	226 295	226 295	226 295	250 887	247 156	267 889
Other revenue			65 854	30 703	20 287	118 164	30 861	30 861	30 861	58 678	26 409	32 656
Government - operating	1		182 862	190 428	215 962	223 863	237 476	237 476	237 476	188 403	132 157	128 493
Government - capital	1		61 546	61 778	57 083	73 194	71 564	71 564	71 564	66 284	76 231	70 340
Interest			37 657	31 255	29 810	12 971	9 748	9 748	9 748	15 207	15 764	18 071
Dividends			-	-	-	-	-	-	-	-	-	-
Payments												
Suppliers and employees			(625 608)	(477 887)	(529 595)	(706 835)	(622 299)	(622 299)	(622 299)	(576 869)	(454 536)	(474 166)
Finance charges			(5 658)	(1 044)	(754)	-	-	-	-	-	-	-
Transfers and Grants	1		(13 847)	(8 134)	(26 504)	(16 005)	(59 986)	(59 986)	(59 986)	(18 132)	(11 270)	(11 471)
NET CASH FROM/(USED) OPERATING ACTIVITIES			46 436	120 602	29 121	35 483	(32 506)	(32 506)	(32 506)	70 862	114 427	118 456
CASH FLOWS FROM INVESTING ACTIVITIES												
Receipts												
Proceeds on disposal of PPE			9	-	(549)	27 871	53 345	53 345	53 345	1 500	-	-
Decrease (Increase) in non-current debtors			-	-	3 211	-	-	-	-	-	-	-
Decrease (increase) other non-current receivables			-	-	(13)	-	-	-	-	-	-	-
Decrease (increase) in non-current investments			-	-	-	-	-	-	-	-	-	-
Payments												
Capital assets			(93 901)	(47 377)	(111 560)	(101 065)	(124 909)	(124 909)	(124 909)	(67 784)	(78 131)	(72 840)
NET CASH FROM/(USED) INVESTING ACTIVITIES			(93 892)	(47 377)	(108 911)	(73 194)	(71 564)	(71 564)	(71 564)	(66 284)	(78 131)	(72 840)
CASH FLOWS FROM FINANCING ACTIVITIES												
Receipts												
Short term loans			-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing			-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits			-	-	-	-	-	-	-	-	-	-
Payments												
Repayment of borrowing			(1 425)	(2 019)	(1 243)	-	-	-	-	-	-	-
NET CASH FROM/(USED) FINANCING ACTIVITIES			(1 425)	(2 019)	(1 243)	-	-	-	-	-	-	-
NET INCREASE/ (DECREASE) IN CASH HELD			(48 881)	71 206	(81 033)	(37 711)	(104 069)	(104 069)	(104 069)	4 578	36 296	45 615
Cash/cash equivalents at the year begin:	2		139 728	143 497	198 367	192 746	192 746	192 746	192 746	82 209	86 787	123 083
Cash/cash equivalents at the year end:	2		90 847	214 703	117 334	155 035	88 677	88 677	88 677	86 787	123 083	168 699

EC139 Enoch Mgijima - Table A8 Consolidated Cash backed reserves/accumulated surplus reconciliation

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17				2017/18 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
R thousand											
Cash and investments available											
Cash/cash equivalents at the year end	1	90 847	214 703	117 334	155 035	88 677	88 677	88 677	86 787	123 083	168 699
Other current investments > 90 days		51 737	(16 269)	5 180	37 642	4 504	4 504	4 504	(13 750)	2 471	(34 943)
Non current assets - Investments	1	305	312	—	—	—	—	—	—	—	—
Cash and investments available:		142 888	198 746	122 513	192 677	93 180	93 180	93 180	73 037	125 555	133 755
Application of cash and investments											
Unspent conditional transfers		18 200	24 285	—	5 739	5 739	5 739	5 739	4 003	5 821	2 954
Unspent borrowing	2	3 283	1 145	1 816	1 605	1 605	1 094		—	—	—
Statutory requirements											
Other working capital requirements	3	(18 543)	(23 445)	(51 748)	(63 039)	(71 930)	(71 930)	(71 930)	(116 494)	(93 911)	(108 307)
Other provisions											
Long term investments committed	4	—	—	—	—	—	—	—	—	—	—
Reserves to be backed by cash/investments	5										
Total Application of cash and investments:		2 939	1 986	(49 932)	(55 695)	(64 586)	(65 097)	(66 191)	(112 491)	(88 090)	(105 354)
Surplus(shortfall)		139 949	196 761	172 445	248 373	157 767	158 278	159 371	185 528	213 645	239 109

EC139 Enoch Mgijima - Table A9 Consolidated Asset Management

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
R thousand										
CAPITAL EXPENDITURE										
<u>Total New Assets</u>	1	63 457	61 278	64 600	101 065	124 909	124 909	55 084	72 050	62 840
Roads Infrastructure		20 920	27 805	—	34 391	32 029	32 029	19 500	12 250	8 000
Storm water Infrastructure		—	—	—	—	—	—	—	—	—
Electrical Infrastructure		2 802	6 227	—	21 000	33 700	33 700	17 000	29 000	25 440
Water Supply Infrastructure		—	—	—	—	—	—	—	—	—
Sanitation Infrastructure		—	—	—	—	—	—	—	—	—
Solid Waste Infrastructure		6 717	110	—	—	—	—	—	—	—
Rail Infrastructure		—	—	—	—	—	—	—	—	—
Coastal Infrastructure		—	—	—	—	—	—	—	—	—
Information and Communication Infrastructure		—	—	—	—	—	—	—	—	—
Infrastructure		30 439	34 142	—	55 391	65 729	65 729	36 500	41 250	33 440
Community Facilities		14 842	12 217	—	—	—	—	13 084	15 900	18 900
Sport and Recreation Facilities		7 153	9 097	—	—	—	—	4 000	13 000	8 000
Community Assets		21 995	21 315	—	—	—	—	17 084	28 900	26 900
Heritage Assets		—	175	—	—	—	—	—	—	—
Revenue Generating		—	—	—	—	—	—	—	—	—
Non-revenue Generating		—	—	—	—	—	—	—	—	—
Investment properties		—	—	—	—	—	—	—	—	—
Operational Buildings		6 816	5 124	—	—	—	—	—	—	—
Housing		—	—	—	—	—	—	—	—	—
Other Assets		6 816	5 124	—	—	—	—	—	—	—
Biological or Cultivated Assets		—	—	—	—	—	—	—	—	—
Servitudes		—	—	—	—	—	—	—	—	—
Licences and Rights		—	—	—	—	—	—	—	—	—
Intangible Assets		—	—	—	—	—	—	—	—	—
Computer Equipment		2	—	—	—	—	—	—	—	—
Furniture and Office Equipment		2 984	172	—	—	—	—	1 500	1 900	2 500
Machinery and Equipment		—	—	—	—	—	—	—	—	—
Transport Assets		1 221	350	64 600	45 674	59 180	59 180	—	—	—
Libraries		—	—	—	—	—	—	—	—	—
Zoo's, Marine and Non-biological Animals		—	—	—	—	—	—	—	—	—
<u>Total Renewal of Existing Assets</u>	2	30 633	—	—	—	—	—	6 400	3 000	5 000
Roads Infrastructure		26 560	—	—	—	—	—	6 400	3 000	5 000
Storm water Infrastructure		4 073	—	—	—	—	—	—	—	—
Electrical Infrastructure		—	—	—	—	—	—	—	—	—
Water Supply Infrastructure		—	—	—	—	—	—	—	—	—
Sanitation Infrastructure		—	—	—	—	—	—	—	—	—
Solid Waste Infrastructure		—	—	—	—	—	—	—	—	—
Rail Infrastructure		—	—	—	—	—	—	—	—	—
Coastal Infrastructure		—	—	—	—	—	—	—	—	—
Information and Communication Infrastructure		—	—	—	—	—	—	—	—	—
Infrastructure		30 633	—	—	—	—	—	6 400	3 000	5 000
Community Facilities		—	—	—	—	—	—	—	—	—
Sport and Recreation Facilities		—	—	—	—	—	—	—	—	—
Community Assets		—	—	—	—	—	—	—	—	—
Heritage Assets		—	—	—	—	—	—	—	—	—
Revenue Generating		—	—	—	—	—	—	—	—	—
Non-revenue Generating		—	—	—	—	—	—	—	—	—
Investment properties		—	—	—	—	—	—	—	—	—
Operational Buildings		—	—	—	—	—	—	—	—	—
Housing		—	—	—	—	—	—	—	—	—
Other Assets		—	—	—	—	—	—	—	—	—
Biological or Cultivated Assets		—	—	—	—	—	—	—	—	—
Servitudes		—	—	—	—	—	—	—	—	—
Licences and Rights		—	—	—	—	—	—	—	—	—
Intangible Assets		—	—	—	—	—	—	—	—	—
Computer Equipment		—	—	—	—	—	—	—	—	—
Furniture and Office Equipment		—	—	—	—	—	—	—	—	—
Machinery and Equipment		—	—	—	—	—	—	—	—	—
Transport Assets		—	—	—	—	—	—	—	—	—
Libraries		—	—	—	—	—	—	—	—	—
Zoo's, Marine and Non-biological Animals		—	—	—	—	—	—	—	—	—

Total Upgrading of Existing Assets	6	-	-	-	-	-	-	6 300	3 081	5 000
Roads Infrastructure		-	-	-	-	-	-	2 500	3 081	5 000
Storm water Infrastructure		-	-	-	-	-	-	-	-	-
Electrical Infrastructure		-	-	-	-	-	-	-	-	-
Water Supply Infrastructure		-	-	-	-	-	-	-	-	-
Sanitation Infrastructure		-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure		-	-	-	-	-	-	-	-	-
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-
Infrastructure		-	-	-	-	-	-	2 500	3 081	5 000
Community Facilities		-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities		-	-	-	-	-	-	3 800	-	-
Community Assets		-	-	-	-	-	-	3 800	-	-
Heritage Assets		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Operational Buildings		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Other Assets		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		-	-	-	-	-	-	-	-	-
Intangible Assets		-	-	-	-	-	-	-	-	-
Computer Equipment		-	-	-	-	-	-	-	-	-
Furniture and Office Equipment		-	-	-	-	-	-	-	-	-
Machinery and Equipment		-	-	-	-	-	-	-	-	-
Transport Assets		-	-	-	-	-	-	-	-	-
Libraries		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Total Capital Expenditure	4									
Roads Infrastructure		47 480	27 805	-	34 391	32 029	32 029	28 400	18 331	18 000
Storm water Infrastructure		4 073	-	-	-	-	-	-	-	-
Electrical Infrastructure		2 802	6 227	-	21 000	33 700	33 700	17 000	29 000	25 440
Water Supply Infrastructure		-	-	-	-	-	-	-	-	-
Sanitation Infrastructure		-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure		6 717	110	-	-	-	-	-	-	-
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-
Infrastructure		61 072	34 142	-	55 391	65 729	65 729	45 400	47 331	43 440
Community Facilities		14 842	12 217	-	-	-	-	13 084	15 900	18 900
Sport and Recreation Facilities		7 153	9 097	-	-	-	-	7 800	13 000	8 000
Community Assets		21 995	21 315	-	-	-	-	20 884	28 900	26 900
Heritage Assets		-	175	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Operational Buildings		6 816	5 124	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Other Assets		6 816	5 124	-	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		-	-	-	-	-	-	-	-	-
Intangible Assets		-	-	-	-	-	-	-	-	-
Computer Equipment		2	-	-	-	-	-	-	-	-
Furniture and Office Equipment		2 984	172	-	-	-	-	1 500	1 900	2 500
Machinery and Equipment		-	-	-	-	-	-	-	-	-
Transport Assets		1 221	350	64 600	45 674	59 180	59 180	-	-	-
Libraries		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
TOTAL CAPITAL EXPENDITURE - Asset class		94 090	61 278	64 600	101 065	124 909	124 909	67 784	78 131	72 840

ASSET REGISTER SUMMARY - PPE (WDV)	5									
Roads Infrastructure		505 899	526 609	463 646	539 478	611 364	716 086	793 818	880 446	917 828
Storm water Infrastructure		225 343	252 555	299 464	304 616	304 616	304 616	342 665	351 665	363 665
Electrical Infrastructure										
Water Supply Infrastructure										
Sanitation Infrastructure										
Solid Waste Infrastructure										
Rail Infrastructure										
Coastal Infrastructure										
Information and Communication Infrastructure		157 684	82 665	30 162	40 920	10 759	40 920	43 273	45 907	48 754
Infrastructure		888 925	861 829	793 272	885 015	926 739	1 061 622	1 179 756	1 278 017	1 330 247
Community Facilities		73 358	4 043	170 187	267 783	255 255	118 786	227 171	219 940	212 832
Sport and Recreation Facilities										
Community Assets		73 358	4 043	170 187	267 783	255 255	118 786	227 171	219 940	212 832
Heritage Assets										
Revenue Generating										
Non-revenue Generating										
Investment properties										
Operational Buildings		137 749	212 632	520 284	205 367	320 142	321 728	486 767	334 712	335 299
Housing										
Other Assets		137 749	212 632	520 284	205 367	320 142	321 728	486 767	334 712	335 299
Biological or Cultivated Assets										
Servitudes		—	—	2 592	—	—	—	—	—	—
Licences and Rights		54	92	413	612	612	612	757	762	767
Intangible Assets		54	92	3 005	612	612	612	757	762	767
Computer Equipment										
Furniture and Office Equipment										
Machinery and Equipment										
Transport Assets										
Libraries										
Zoo's, Marine and Non-biological Animals										
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	5	1 100 085	1 078 596	1 486 748	1 358 777	1 502 748	1 502 748	1 894 451	1 833 432	1 879 145
EXPENDITURE OTHER ITEMS										
Depreciation	7	37 713	17 488	59 303	47 433	44 743	44 743	40 995	34 488	34 392
Repairs and Maintenance by Asset Class	3	3 710	14 099	16 218	45 477	30 910	30 910	21 225	23 203	23 962
Roads Infrastructure		493	4 667	4 667	12 301	3 085	3 085	4 429	4 645	4 735
Storm water Infrastructure		11	1 522	1 522	1 614	1 614	1 614	2 416	2 536	2 559
Electrical Infrastructure		728	2 163	2 939	3 116	5 116	5 116	5 357	5 625	5 920
Water Supply Infrastructure		—	—	—	—	—	—	—	—	—
Sanitation Infrastructure		—	—	—	—	—	—	—	—	—
Solid Waste Infrastructure		87	1 787	1 787	1 787	1 787	1 787	1 902	3 578	3 677
Rail Infrastructure		—	—	—	—	—	—	—	—	—
Coastal Infrastructure		—	—	—	—	—	—	—	—	—
Information and Communication Infrastructure		—	—	—	—	—	—	—	—	—
Infrastructure		1 318	10 139	10 915	18 818	11 601	11 601	14 103	16 385	16 892
Community Facilities		420	1 065	1 202	774	774	774	797	766	834
Sport and Recreation Facilities		—	—	—	—	—	—	—	—	—
Community Assets		420	1 065	1 202	774	774	774	797	766	834
Heritage Assets		52	645	699	—	815	815	—	—	—
Revenue Generating		—	—	—	—	—	—	—	—	—
Non-revenue Generating		—	—	—	—	—	—	—	—	—
Investment properties		—	—	—	—	—	—	—	—	—
Operational Buildings		12	414	516	855	1 297	1 297	2 820	2 000	3 197
Housing		—	—	—	—	—	—	—	—	—
Other Assets		12	414	516	855	1 297	1 297	2 820	2 000	3 197
Biological or Cultivated Assets		—	—	—	—	—	—	—	—	—
Servitudes		—	—	—	—	—	—	—	—	—
Licences and Rights		—	—	—	—	—	—	—	—	—
Intangible Assets		—	—	—	—	—	—	—	—	—
Computer Equipment		64	250	1 541	23 821	14 595	14 595	2 635	1 129	2 714
Furniture and Office Equipment		416	520	765	312	490	490	618	924	—
Machinery and Equipment		975	632	516	855	1 297	1 297	206	2 000	272
Transport Assets		—	—	—	—	—	—	—	—	—
Libraries		452	433	64	42	42	42	46	—	53
Zoo's, Marine and Non-biological Animals		—	—	—	—	—	—	—	—	—
TOTAL EXPENDITURE OTHER ITEMS		41 423	31 586	75 521	92 909	75 654	75 654	62 220	57 691	58 354
Renewal and upgrading of Existing Assets as % of total capex		32.6%	0.0%	0.0%	0.0%	0.0%	0.0%	18.7%	7.8%	13.7%
Renewal and upgrading of Existing Assets as % of deprec		81.2%	0.0%	0.0%	0.0%	0.0%	0.0%	31.0%	17.6%	29.1%
R&M as a % of PPE		0.4%	1.2%	1.4%	3.1%	2.7%	2.7%	1.5%	1.6%	1.6%
Renewal and upgrading and R&M as a % of PPE		3.0%	1.0%	1.0%	3.0%	2.0%	2.0%	2.0%	2.0%	2.0%

EC139 Enoch Mgijima - Table A10 Consolidated basic service delivery measurement

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Household service targets	1									
Water:										
Piped water inside dwelling		-	-	-	-	-	-	-	-	-
Piped water inside yard (but not in dwelling)		-	-	-	-	-	-	-	-	-
Using public tap (at least min.service level)	2	-	-	-	-	-	-	-	-	-
Other water supply (at least min.service level)	4	-	-	-	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>										
Using public tap (< min.service level)	3	-	-	-	-	-	-	-	-	-
Other water supply (< min.service level)	4	-	-	-	-	-	-	-	-	-
No water supply		-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>										
Total number of households	5	-	-	-	-	-	-	-	-	-
Sanitation/sewerage:										
Flush toilet (connected to sewerage)		-	-	-	-	-	-	-	-	-
Flush toilet (with septic tank)		-	-	-	-	-	-	-	-	-
Chemical toilet		-	-	-	-	-	-	-	-	-
Pit toilet (ventilated)		-	-	-	-	-	-	-	-	-
Other toilet provisions (> min.service level)		-	-	-	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>										
Bucket toilet		-	-	-	-	-	-	-	-	-
Other toilet provisions (< min.service level)		-	-	-	-	-	-	-	-	-
No toilet provisions		-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>										
Total number of households	5	-	-	-	-	-	-	-	-	-
Energy:										
Electricity (at least min.service level)		53 300	54 347	54 347	58 344	58 344	58 344	59 222	59 222	59 222
Electricity - prepaid (min.service level)		51 575	53 214	56 647	21 638	21 638	21 638	23 561	23 561	23 561
<i>Minimum Service Level and Above sub-total</i>		104 875	107 561	110 994	79 982	79 982	79 982	82 783	82 783	82 783
Electricity (< min.service level)		-	-	-	-	-	-	-	-	-
Electricity - prepaid (< min. service level)		51 575	53 214	56 647	21 638	21 638	21 638	23 561	23 561	23 561
Other energy sources		-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>		51 575	53 214	56 647	21 638	21 638	21 638	23 561	23 561	23 561
Total number of households	5	156 450	160 775	167 641	101 620	101 620	101 620	106 344	106 344	106 344
Refuse:										
Removed at least once a week		27 890	28 939	28 939	28 649	28 649	28 649	28 722	28 722	28 722
<i>Minimum Service Level and Above sub-total</i>		27 890	28 939	28 939	28 649	28 649	28 649	28 722	28 722	28 722
Removed less frequently than once a week		-	-	-	-	-	-	-	-	-
Using communal refuse dump		110	110	110	215	215	215	237	237	237
Using own refuse dump		-	-	-	-	-	-	-	-	-
Other rubbish disposal		4 048	4 048	4 048	4 316	4 316	4 316	3 885	3 885	3 885
No rubbish disposal		4 158	4 158	4 158	4 533	4 533	4 533	3 620	3 620	3 620
<i>Below Minimum Service Level sub-total</i>		8 316	8 316	8 316	9 064	9 064	9 064	7 742	7 742	7 742
Total number of households	5	36 206	37 255	37 255	37 713	37 713	37 713	36 464	36 464	36 464
Households receiving Free Basic Service	7									
Water (6 kilolitres per household per month)		-	-	-	-	-	-	-	-	-
Sanitation (free minimum level service)		-	-	-	-	-	-	-	-	-
Electricity/other energy (50kwh per household per month)		-	-	-	-	-	-	-	-	-
Refuse (removed at least once a week)		-	-	-	-	-	-	-	-	-
Cost of Free Basic Services provided - Formal Settlements (R'000)	8									
Water (6 kilolitres per indigent household per month)		-	-	-	-	-	-	-	-	-
Sanitation (free sanitation service to indigent households)		-	-	-	-	-	-	-	-	-
Electricity/other energy (50kwh per indigent household per month)		-	-	-	-	-	-	10 722	11 258	11 821
Refuse (removed once a week for indigent households)		-	-	-	-	-	-	14 477	15 201	15 961
Cost of Free Basic Services provided - Informal Formal Settlements (R'000)										
Total cost of FBS provided		-	-	-	-	-	-	25 199	26 459	27 782
Highest level of free service provided per household										
Property rates (R value threshold)		15 000	15 000	15 000	3 851 659	3 851 659	3 851 659	3 851 659	3 851 659	3 851 659
Water (kilolitres per household per month)		-	-	-	-	-	-	-	-	-
Sanitation (kilolitres per household per month)		-	-	-	-	-	-	-	-	-
Sanitation (Rand per household per month)		-	-	-	-	-	-	-	-	-
Electricity (kwh per household per month)		50	50	50	50	50	50	50	50	50
Refuse (average litres per week)		6	6	6	4	4	4	4	4	4
Revenue cost of subsidised services provided (R'000)	9									
Property rates (tariff adjustment) (impermissible values per section 17 of MPRA)		4 005	4 123	4 123	4 023	4 023	4 023	4 023	4 023	4 023
Property rates exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA		-	-	-	-	-	-	-	-	-
Water (in excess of 6 kilolitres per indigent household per month)		-	-	-	-	-	-	-	-	-
Sanitation (in excess of free sanitation service to indigent households)		-	-	-	-	-	-	-	-	-
Electricity/other energy (in excess of 50 kwh per indigent household per month)		-	-	-	-	-	-	-	-	-
Refuse (in excess of one removal a week for indigent households)		-	-	-	-	-	-	-	-	-
Municipal Housing - rental rebates		-	-	-	-	-	-	-	-	-
Housing - top structure subsidies		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
Total revenue cost of subsidised services provided	6	4 005	4 123	4 123	4 023	4 023	4 023	4 023	4 023	4 023

6 Budget Related Charts and Explanatory Notes

These charts tie with the budget schedules presented above and are presented to illustrate the related numerical schedule.

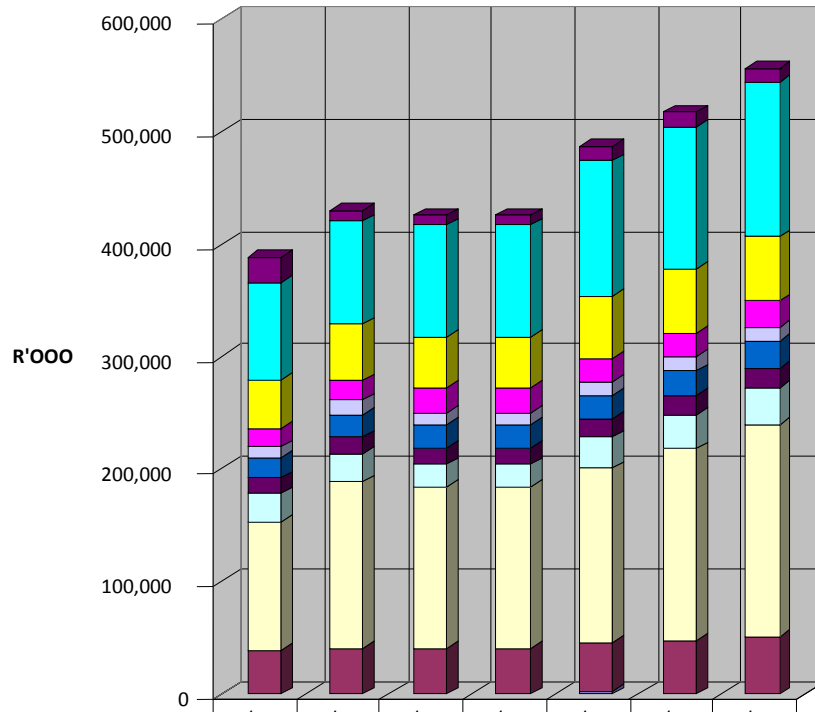
6.1 - Chart 1 - Operating Revenue by Source

6.2 - Chart 2 - Operating Expenditures by GFS Function (Vote)

6.3 - Chart 3 - Capital Expenditure by Vote

6.6 - Chart 4 - Capital Budget by funding source

CHART 1 - OPERATING REVENUE BY SOURCE



	13/14 Aud	14/15 Bud	15/16 Adj	16/17 Est	17/18 Bud	18/19 Proj	19/20 Proj
Other	21,766	9,047	8,991	8,991	12,728	12,728	12,728
Government grants	87,080	92,177	98,721	98,721	120,50	126,83	137,34
Agency income	42,549	49,693	45,301	45,301	55,437	56,199	56,961
Interest - debtors	16,883	17,586	22,718	22,718	20,112	21,601	23,202
Other services	9,226	12,822	10,918	10,918	12,839	12,338	12,498
Refuse tariff	18,195	19,820	19,824	19,824	20,833	22,291	23,852
Sanitation tariff	14,124	15,001	14,882	14,882	15,812	16,902	
Water tariff	25,157	25,168	19,862	19,862	28,000	29,938	32,011
Electricity tariff	113,42	147,81	143,89	143,89	154,29	171,20	189,14
Property rates	39,334	40,444	40,444	40,444	43,406	46,879	50,629
Cash Carry forward	0	0	0	0		0	0

CHART 2 - OPERATING EXPENDITURE BY GFS FUNCTION

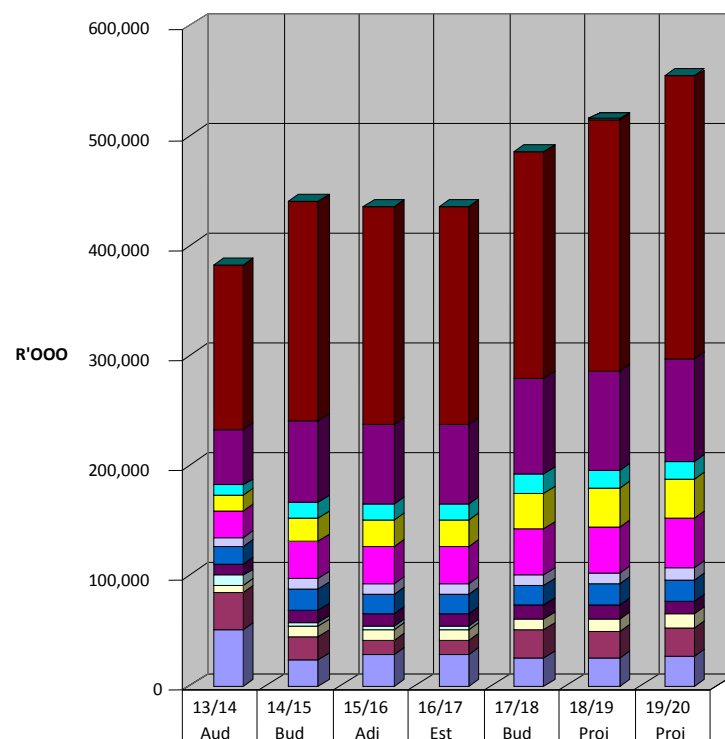


CHART 3 - CAPITAL EXPENDITURE BY VOTE

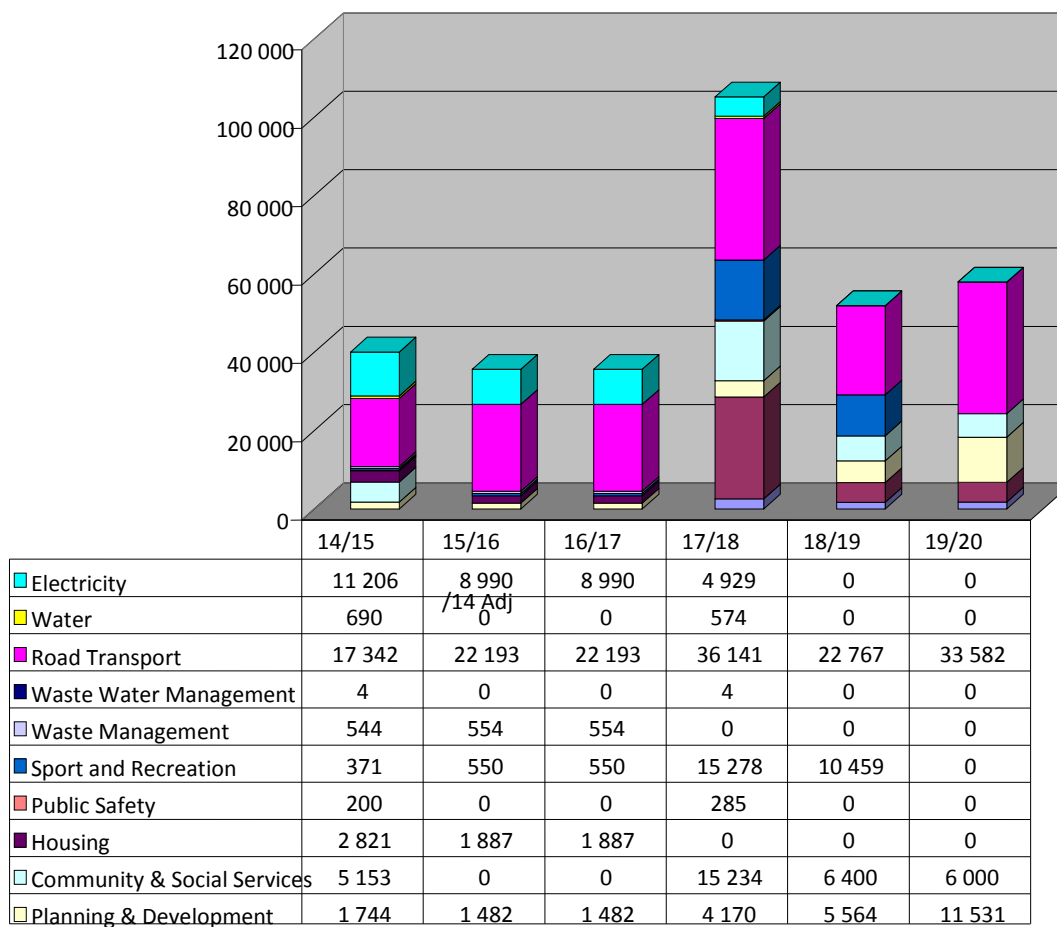
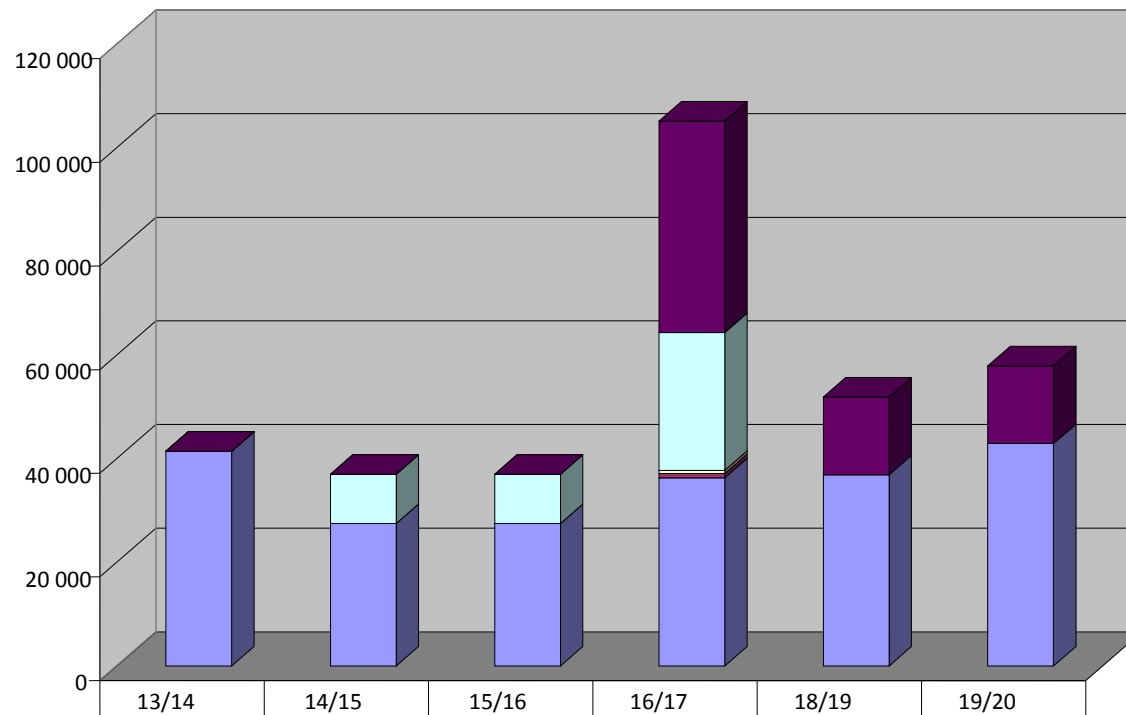


CHART 4 - CAPITAL FUNDING BY SOURCE



	13/14	14/15	15/16	16/17	18/19	19/20
Accumulated Surplus (Own Funds)	0	0	0	12500	10 000	10 000
External Loans	0	9 500	9 500		0	0
District Municipality	0	0	0		0	0
Provincial Government	0	0	0		0	0
National Government	41	27 480	27 480	37565	36 885	42 906

Supporting Documentation

Section 17(3) of the MFMA requires certain documents must accompany the budget.

Budget Process Overview

The following schedule was adopted by the Council in August 2016 and was followed in the preparation of the 2017/18 medium term budget document. This process plan was followed in conjunction with the IPED directorate who are responsible for the review of the Integrated Development Plan. The intention is to ensure that the budget is aligned to the IDP.

Lukhanji Municipality

Approved schedule for the IDP / PMS and Budget REVIEW PROCESS PLAN – 2016 / 2017

The below schedule was approved by Council on the 30th August 2016, for purposes of ensuring compliance with the municipal legislation and alignment between integrated development planning activities and those of budget review process

Adopted IDP/PMS and Budget Review Process Plan 2016/2017

ACTION PLAN FOR ENOCH MGIJIMA

ACTIVITY PLAN	MECHANISM	KEY FOCUS AREA	RESPONSIBLE	TIME FRAME
PLANNING PHASE- (JULY, AUGUST)				
Development of the IDP/Budget and PMS Process plan	IDP/Budget/ PMS working session	IDP/Budget and PMS process plan	IDP and Budget managers	July – August -2016
Draft IDP process plan that guide the planning , drafting, development and adoption of the IDP (MSA, s 28)	Directors Meeting	IDP and Budget Process plan tabled to MAYCO	IDP and Budget Manager / Municipal Manager	29 - August -2016
2015/16 Unaudited Financial Statements submitted to Auditor-General, IDP/Budget/PMS Process plan.	Council Meeting	Adoption by Council Meeting	MM	31- August- 2016
2015/16	Submission to	Submission to	Executive	31- August -2016

Unaudited Audit Report submitted to Auditor General and tabled before Council	AG	AG	Mayor and MM	
Advertise IDP/Budget/PMS Process Plan	Publication in the local newspapers and municipal website	Public Comments	Interim MM/ IDP Manager	09-September -2016
ANALYSIS PHASE (SEPTEMBER, OCTOBER, NOVEMBER, DECEMBER)				
Induction Workshop for Council	Workshop	Council Induction	MM & Director Corporate Services	
IDP REP Forum to present approved IDP/budget /PMS process plan	IDP/Budget Rep Forum	Presentation of the IDP/Budget/ PMS Process	Executive Mayor MM, All Directors	20 Tues -September -2016
Institutional wide Strategic Planning Session	Institutional Strategic Session	Strategic Planning	Enoch Mgijima Municipality and relevant key stakeholders	21- 23 - September 2016
Finance Committee	Revision of draft estimates	OPEX Preparations Preliminary	Finance committee Municipal Manager	04 – 06 October 2016

		discussion of Finance committee, to determine tariff increases, salary increase, general expenses, repairs and maintenance. Key future changes to be reflected considering all strategies and studies. Develop priority areas, reflect on all factors that could potentially impact on future budgets.	CFO	
--	--	--	-----	--

HR and Budget collate Personnel Request Forms and analyze results through staff key book or payroll information	Collect and analyse the information	Budget Preparation Process	Director Corporate Services, CFO, Manager Budget and Financial Reporting , Manager Expenditure all Directors	03 – 14 Oct -2016
Technical Steering Committee	IDP Steering committee meeting	Hold a self-assessment dialogue to review performance of the municipality and determine short comings and weakness. Discuss Infrastructure plan for the municipality	Municipal Manager CFO, Infrastructure Manager IDP Manager	11- October -2016
IGR Meeting	IGR Meeting	Dialogue and information sharing on Sector Departments	Municipal Manager IDP Manager	12- October- 2016

		Plans regarding community needs programme.		
Workshop for Ward Committees on IDP/Budget Process	Workshop	IDP/Process Plan workshop	MM's Office , Corporate Services	3-14 October -2016
Ward IDP Process/ Ward needs	Collection of community needs	<p>Present the programme for community needs collection to the Councillors.</p> <p>Community needs collection, prioritised and ranked by ward residents.</p> <p>Engage communities on Ward based needs assessment.</p>	Office of the Speaker Ward Councillors Municipal Manager Municipal Directors IDP Manager	17-28 October -2016
Analyze results of personnel expenditure and	Information Analysis	Personnel Expenditure	CFO and Manager Budget and	24- 28 October- 2016

communicate to Directorates			Financial Reporting	
Special Finance Committee	Revision of draft estimates	<p>OPEX Preparations</p> <p>To prepare draft capital and operational plan with cost and revenue estimates for IDP. HOD's to access Human Resource component of the operating budget for the next year and for the two outer years.</p>	Finance Committee; MM & IDP Manager	31 -October- 2016
Submission of 1 st Quarter Financial Report to Council	First Quarter Report Submission	Financial Reporting	Executive Mayor	31- October- 2016
Technical IGR meeting	IGR Meeting	<p>Reflection on community needs and path way forward. Assess provincial strategic plan</p>	Sector Departments HOD IDP Manager Municipal Manager	8- November -2016

		and sector plans		
Check with National, Provincial Governments and District Municipalities for any information in relation to budget and adjustment budget to projected allocations for the next three years.	Information collection and analysis	Budgeting Process	Manager Budget and Financial Reporting and CFO	2- 6 November- 2016
Discuss Draft audit report from the Auditor-General for the 2015/2016 financial statements	Discussion on Draft Audit Report	Budgeting Process	CFO and MM	10 -November -2016
Submission of Budget Request Forms General Expenses-Capital outlay ,Capital Budget ,Operating Projects and	Submission of Budget Request	Budgeting Process	All Directors	1-18 November - 2016

Review of Tariffs				
IDP/PMS Manager's Forum	Planner's Forum	Progress monitoring on issues of planning	CHDM, IDP/PMS Managers all LM's	22- November- 2016
IDP Rep Forum	IDP Rep Forum	Present progress report on the ward priority needs. Identify gaps in preparation for the next phase.	Municipal Manager IDP Manager	24 -November -2016
CFO to collate budgets and analyze results	Information analysis	Municipal Budgeting process	CFO, Manager Budgeting and Reporting	21-25-November - 2016
Submit process plan for Review of Budget Related Policies and issuing of Audit Report	Review of budget related policies	Municipal Budgeting process	CFO	30- November -2016
Management to compile audit action plan to address issued raised by Auditor General	Development of Audit Action Plan	Audit Outcomes	MM and all Directors	5-7- December- 2016
Technical	Review of	Municipal	All Directors	7- December -2016

Committee meeting to Review three year capital budget ,Operating projects and Tariffs	capital projects and tarrifs	Budgeting process		
STRATEGIES PHASE DEVELOPMENT OF VISION, MISSION ,STRATEGIES, PROGRAMME AND PROJECTS (JANUARY, FEBRUARY)				
Check with National, Provincial Governments & District Municipalities for any adjustments to projected allocations for the next three years	Verification of budget projections	Municipal Budgeting Process	Manager Budget and Financial Reporting and CFO	09-13 January- 2017
Quarter 2 Performance Report	Reporting	SDBIP Monitoring	MM/IDP/PMS	17 -January -2017

Draft Annual Report	Reporting	Annual Report development	MM , HOD's	19 -January -2017
Midyear Performance	Reporting	Performance information submission	MM ,HOD's	20 -January -2017
Special Council Meeting – Table in to the Council oversight report, the audit report for 2015/2016, and Mid –year report 2016/2017	Special Council Meeting	Tabling of reports to Council as prescribed by Legislation	Executive Mayor and MPAC Chair	25 -January- 2017
Budget adjustment Consultation Process begins	Consultation on budget adjustment	Budget Revision Process	Manager Budget and Financial Reporting and CFO	2-7- February -2017
Submit to National Treasury, Provincial Treasury and the MEC responsible for Local Government the annual report, Annual financial statements, the	Submission of AFS , Annual Report, Audit Report to National Treasurer	Submission of Reports to National Treasury.	MM and CFO	2-12 February 2017

audit report and any corrective action taken in response to the findings of the audit report relating to 2015				
IDP/ Budget/PMS Steering Committee	IDP Steering Committee meeting	Develop municipal strategies, Objectives KPA's, KPI and targets so as to influence the budget. Set and agree on IDP priority programmes/proj ects and Strategies. To discuss the and Finalize the Draft MTREF Budget and 1 st Adjustment Budget	Municipal Manager Directors	13&14- February - 2017

Institutional Strategic Planning	Strategic Session	Quarterly performance reporting. HOD's to present IDP Projects / Programmes, Capital and Operational budgets, Service delivery backlogs, HR issues (institutional capacity), Financial situation, Spatial socio- economic, and environment.	Municipal Manager HOD	21-23 February - 2017
Council approve to 1 st Adjustment Budget	Council adopts adjusted Budget	Municipal Budgeting Process	Executive Mayor and Municipal Manager	30 -February- 2017
High level draft SDBIP	Executive Mayor	HOD's to present their Implementation plans i.e. Define indicators, outputs and targets; identify major	MM, HOD'S, IDP/PMS	08- March -2017

		activities, time frames and responsibilities, Setting targets and key performance indicators , outlining the Projects cost and institutional resources needed.		
2017/2020 First Draft Budget to IDP, Budget and PMS Technical Committee	IDP/Budget /PMS Steering Committee to consider the first draft	Municipal Budgeting Process	CFO and Manager Budget and Financial Reporting	15- March- 2017
Budget discussions in the IDP/Budget/ PMS Steering Committee	IDP/Budget /PMS Steering Committee to discuss budget items.	Finalise alteration if applicable. Submission of altered draft budget to Executive Mayor and Mayoral Committee. Integrate and align Budget and IDP	Portfolio Head Budget and Treasury & CFO	23 -March -2017
ALIGNMENT AND INTERGRATION- MARCH,APRIL				

Technical Steering Committee	Horizontal and Vertical alignment with District, Province, National	Integrated sectoral programme, (LED, HIV, Poverty Alleviation, Gender Equity etc) Consolidated monitoring /performance management system, Disaster Management plan, institutional Plan, Reference to sector plans.	All Head of Department	24 -March- 2017
Approval of Electricity Tariffs by NERSA	Approval of Tarrifs	Budgeting Process	Manager Budget and Financial Reporting ,CFO and Senior Manager Electrical	1- 28 March -2017
Council adopts First Draft IDP/ Budget/ PMS Framework.	Council	Submission of Mayoral Committee report on draft budget and draft IDP to	Mayor Municipal Manager CFO	28- March- 2017

		full Council		
Submit draft IDP/Budget and SDBIP to relevant authorities		Submit draft copies of IDP and budget to DLGTA and Provincial Treasury	MM/IDP Manager	10 -April -2017
Publication of the draft IDP/Budget (MSA)	Publication for Community Participation	Advertising the draft budget and draft IDP for public comments for a period of 21 days Consolidate project proposals in terms of location and sector	MM/IDP Manager	7- April -2017
Quarter 3 Performance reporting by HOD's (Jan - March))	Reporting	SDBIP Monitoring	MM and HOD'S	11- April -2017
Draft IDP and Budget	Mayoral Imbizo	IDP/ Budget Road show public hearings	Executive Mayor, MAYCO,	17- 27 April- 2017

		in different wards of Enoch Mgijima	Municipal Manager Directors IDP Manager Budget Office	
IGR Technical meeting	IGR meeting	Integration and alignment	Municipal Manager office	28 -April -2017
APPROVAL PHASE- MAY				
IDP/PMS Managers Session	Planning and IDP/PMS Process plans	Monitoring and support	CHDM IPED and All LM's	03 -May -2017
Final Draft Budget to IDP, Budget and PMS Technical Committee	IDP, Budget and PMS Technical Committee	Budget Processes and Strategic Planning	Manager Budget and Financial Reporting and CFO	16- May -2017
SDBIP Engagements	IDP/PMS	SDBIP Development	MM, HOD'S IDP/PMS/Budget Managers	17-19 May -2017
Final Draft Budget to IDP, Budget and PMS Steering Committee	IDP, Budget and PMS Steering Committee	Budget Processes and Strategic Planning	Portfolio Head Budget and Treasury	24 -May -2017
Adoption Enoch Mgijima Council Approval of Final	Council Meeting	Final Adoption of the IDP and Budget	Executive Mayor Municipal Manager	30 -May- 2017

2017-2022 IDP & Budget				
Submission of the final IDP to relevant authorities (COGTA,NT)	MEC IDP submission		IDP Manager	09- June- 2017
PERFORMANCE MANAGEMENT SYSTEM				
SDBIP and PMS	SDBIP and PMS	Submission of draft Services delivery and implementation plan with in 14days after the approval of the budget to the Executive Mayor in accordance with Circular 13 of the MFMA. Submission of draft annual performance agreements for the next year to the mayor	Municipal Managers Office	14 -June- 2017

Public Engagement on approved IDP/Budget	IDP/Budget development process	Community Participation	Executive Mayor, MM, HOD'S	19-30 -June 2017
SDBIP	Management	Approval of SDBIP within 28day after the approval of the budget. Loading accounting system with new budget data Implementation of SDBIP	Executive Mayor	26 -June- 2017
Performance reporting for quarter 4 (April - June))	Reporting	SDBIP Monitoring		03- July- 2017
Public awareness with 14 days after the approval.	Advert	Advertising in all public viewing places and media.	IDP Manager &MM	14 -July- 2017

Political Oversight

Every Municipal Budget is a political document. Although most of the technical preparation of the document is performed by staff, the budget is, in accordance with the MFMA, the Mayor's document. The Mayor and the Mayoral committee were involved with the budget at every step. Their guidance and direction shape the outlook of the budget and what should be contained in it.

In July 2016 the mayor appointed a 'Budget' Steering committee to assist in the political oversight of the budget process. This committee met regularly to review each step of the budget's development. It was this committee that made the major political decisions regarding policies, tariffs and funding issues.

Budget Development Overview

The 2016/17 budget process began in July 2016 with the development of a Budget Schedule. This schedule outlined the key steps, milestones and timetables for the budget process. The Mayoral Committee also reviewed and approved the 'Budget Preparation and Financial Guidelines' that list the assumptions, goals and roles and responsibilities used in preparing the new budget.

In August 2016, the Mayoral committee approved the budget preparation schedule and tabled the same to council.

During the months of September through January 2016/17 the baseline budget was prepared using the approved guidelines and assumptions. Each directorate was given the opportunity to make changes within their operating budgets. Directorates were also requested to submit capital requests and supplemental operating requests on items such as personnel and new programs.

Concurrent with this process various committees were appointed to review and make recommendations on the municipality's various budget related policies.

At the end of February, a first draft budget was prepared using all available data and in March this report was presented to the Mayoral Committee.

On the 22nd of March 2017, a draft budget was presented to the Mayoral along with a list of recommendations for items such as tariff increases and miscellaneous items.

The draft budget was tabled in council on the 29th of March 2017 together with the revised IDP for the 2015/16 budget year.

The draft budget was taken to budget road show in April and May to allow for public participation. That exercise afforded the community an opportunity to interact with the municipal officials and the political leadership of the municipality. Inputs from these engagements with the community was then incorporated into the final budget to be presented to Council for final approval.

8. Alignment of Budget with Integrated Development Plan

Each year the IDP must be reviewed as required by the Municipal Systems Act and MFMA. It should be reviewed in terms of performance in achieving outcomes and outputs, since the current financial position and the future fiscal outlook for the municipality will have a direct bearing on delivery. The review should ensure that the plans are still within the financial capacity of Enoch Mgijima Municipality. This section should give readers a good understanding of what is contained in the IDP and how that guides the allocations in the budget. The intention is not to attach the IDP as an annexure or to repeat everything in the IDP. However, it is critical that the user of the budget documentation obtains a good high-level overview of the IDP and be referred to the detailed IDP documentation.

Vision

Enoch Mgijimai Municipality to be a municipality of choice that seeks to work closely with its people, and to promote governance, economic growth and sustainable delivery of services

Mission

To strive for financial and administrative stability while providing effective, affordable, sustainable integrated development to achieve socio economic upliftment, stability and growth.

Value

In addition to the Batho Pele principles, our municipality commits itself to upholding the following set of values:

Good Governance
Accountability
Public Participation
People Development
Teamwork
Integrity
Tolerance
Honesty
Responsibility
Trust

Enoch Mgijima Local Municipality Key Priorities 2017 -2022

Priorities as determined by the communities through the ward councilors and endorsed by the IDP Representative Forum

1. Infrastructure and Basic Services

KPA: Infrastructure Development

Strategic objective: To provide sustainable, appropriately serviced and well maintained technical infrastructure by 2022

Performance objectives

- 1 To provide provide project management and administration services
- 2 To provide and maintain municipal roads and storm water infrastructure
- 3 To provide and maintain municipal electricity infrastructure netork and services
- 4 To provide civil engineering services

- 5 To ensure effective building control within EMLM area
- 6 To manage municipal facilities

2. KPA: Municipal Financial Viability and Management

Strategic objective: To ensure institutional financial sustainability and viability by 2022

Performance objectives

- 1 To ensure sound and sustainable management of municipal finances
- 2 Ensure efficient and effective procurement of goods and services
- 3 To ensure 43% recovery of costs incurred in providing Electricity and other Services
- 4 To ensure 80% collection rate on all billable services
- 5 To ensure EMLM Assets are adequately managed and monitored
- 6 To ensure clean and accountable governance

KPA: Governance and Public Participation

Strategic objective: To exercise administrative and operational oversight, ensure good governance and public participation and engagement by 2022

Performance objectives

- 1 To coordinate municipal key performance areas
- 2 To provide communication services and stakeholder engagement
- 3 To monitor and management municipal performance
- 4 To facilitate provision of service to people with special needs
- 5 To exercise administrative oversight

- 6 To provide advice to Council
- 7 To perform internal auditing and risk management
- 8 To facilitate provision of legal services to the municipality
- 9 To coordinate the Expanded Public Works Programme
- 10 To provide municipal oversight
- 11 To develop and implement Service Delivery and Budget Implementation Plan

4.

KPA: Municipal Transformation and Development

Strategic objective: To ensure institutional transformation, development of a capable human capital and provide administrative support by 2022

Performance objectives

- 1 To ensure safe record keeping and recovery of documents
- 2 To develop an institutional capacity for the benefit of Municipal Councillors and Employees
- 3 To provide council support
- 4 To manage municipal fleet
- 5 To ensure provision of an effective and efficient human resources administration
- 6 To provide ICT services to the municipality

5.

KPA: Community Safety

Strategic objective: To ensure community safety and protected working environment by 2022

Performance objectives

- 1 To ensure community safety
- 2 To provide traffic management administration and services
- 3 To provide licencing services of vehicles and motor-cycles
- 4 To provide fire and disaster management services
- 5 To provide security for all municipal assets

6.

KPA: Basic Services

Strategic objective: To provide community development services and ensure a clean environment by 2022

Performance objectives

- 1 To provide and maintain parks and open spaces
- 2 To ensure proper quality and sustainable use of public amenities
- 3 To ensure environmental safety and management
- 4 To ensure a clean and healthy environment
- 5 To provide and promote library services
- 7.

KPA: Town Planning and Human Settlements

Strategic objective: To provide sustainable human settlements and undertake spatial planning and land use management for economic growth by 2022

Performance objectives

- 1 To implement SPLUMA legislation
- 2 To develop an efficient and effective land use management system
- 3 To facilitate land acquisition and disposal
- 4 To the municipal and maintain municipal real estate
- 5 To develop a single effective land administration system
- 6 To ensure an effective and integrated Geographic Information Management System
- 7 To promote spatial restructuring, integration and reduce spatial fragmentation
- 8 To manage and maintain municipal housing facilities
- 9 To lease out municipal properties in order to generate revenue
- 10 To comply with National Housing Rental Act
- 11 To provide Sustainable human settlements for all income categories

8.

KPA: Local Economic Development

Strategic objective: To facilitate sustainable and inclusive economic growth and development through sustainable economic opportunity enhancement and rural development by 2022

Performance objectives

- 1 To develop and review the Integrated Development Plan
- 2 To facilitate industrial development
- 3 To facilitate enterprise development
- 4 To facilitate tourism and heritage development

- 5 To facilitate agriculture and rural development

WARD - BASED PROJECTS AND THE BUDGET

The IPED unit conducted a consultation process with the various wards and came up with projects that they wish should be executed within the next five years. The projects were documented in the Integrated Development Plan for the municipality. These projects are listed here below for ease of reference.

From the budget perspective these projects will be phased in five years. The 2017 2020 medium term revenue and expenditure frame will fund some of these projects whilst the rest will be in the next MTERF.

Below are the community projects:

6. IDENTIFICATION OF MUNICIPAL PRIORITY ISSUES

The purpose of identifying ward priorities for the 5 Year IDP was to ensure a clear focus of municipal action on strategic municipality-wide priority issues, while at the same time ensuring that essential location and target group specific needs or problems will not be neglected. The priorities were identified through a public participation process that was led by Ward Councillors, supported by municipal administrative personnel.

The following is a summary of the service delivery priorities identified per ward:-

6.1. Service Delivery Priorities for Ward 1

Ward 01		Cllr. TUTWANA ZOLEKA- NONIBE COMMUNITY HALL	
----------------	--	--	--

Date of Collection			06 March 2016-16 March 2017
Venue			
#	Identified Priorities	Identified Project	Location
1	Human Settlements	Construction of RDP Houses	Ward 01
2	Water and Sanitation	Access to clean water for all households	Ward 01
3	Water and Sanitation	Access to sanitation for all households	Ward 01
4	Roads & Stormwater	Construction of tar roads / paving	Ward 01
5	Electricity	Access to electricity for all households	Ward 01
6	Roads & Stormwater	Construction and maintenance of stormwater drainage system	Ward 01
7	Public facilities	Construction and maintenance of community halls	Ward 01
8	Public Parks	Construction of parks for children and adults	Ward 01
8	Sports and Recreation	Construction of sports field in the ward	Ward 01
10	Cemeteries	Maintenance by Fencing the graveyard and provision of services in water and sanitation	

N.B. The priorities are not SMART, they need to be refined with the Ward Councillor before the IDP is finalised.

6.2. Service Delivery Priorities for Ward 2

Ward 2	Cllr. THOLE MZWANDILE	Community Hall - Ilinge , Portion of Mabuyaze	
#	Identified Priorities	Identified Project	Location
1	Water and Sanitation	Provision of water to all households	Ward 02
2	Roads and stormwater	Maintaining of stormwater drainage system and calvets	Ward 02
3	Water and Sanitation infrastructure	Fixing of water leaks to save water	Ward 02
4	Water and Sanitation infrastructure	Sewer treatment and fencing of oxidation ponds	Ward 02
5	Youth Development	Develop programmes that seek to develop youth in the wards	Ward 02
6	Human Settlements	Construction of RDP Houses in accordance with the housing register	Ward 02
7	Public facilities	Construction of Community halls	Ward 02

8	Cemeteries	Maintenance, fencing and provision of water and sanitation services in the grave yard	Ward 02
9	Agricultural Assets	Fencing of the grazing camps	Ward 02
10	Agricultural Assets	Construction of a community dipping tank	Ward 02
11	Land availability	Provision/ Allocation of land for sites	Ward 02
12	Underutilized assets in the ward (factories)	Renovation of factories in the ward for job creation	Ward 02
13	Public Health facilities	Renovation of a public clinic in the ward	Ward 02

N.B. The priorities are not SMART, they need to be refined with the Ward Councillor before the IDP is finalised.

6.3. Service Delivery Priorities for Ward 3

Ward 3	Cllr. NGONDO ZAMUXOLO		
#	Identified Priorities	Identified Project	Location
1	Human Settlement	Construction of RDP Houses	Ward 3
2	Human Settlement	Construction of RDP Houses	Theya / Flap
	Agriculture	Construction of irrigation schemes	
3	Agriculture	Develop and implement a strategy on how to provide support for the farmers e.g drought relief	Ward 3
4	Human Settlement	Construction of RDP Houses in the ward	Ward 3
	Roads , stormwater and bridges	Construction of a bridge	Emampondweni
	Roads and stormwater	Construction of road	From Emanzezulu to Koppies
	Roads and stormwater	Maintenance of provincial roads	Ward 3
5	Roads and stormwater	Paving of roads in the ward	Ward 3
6	Roads and stormwater	Maintenance of roads from Emampondweni to Elinge and at Emamfeneni	Emampondweni, Elinge , Geya
7	Environmental Care	Eradication of Lapesi	Ward 3
	Electricity	Provision of electricity to all households	Polar Park & Emamfeneni

8	Electricity	Installation of Highmast lights to reduce crime	Ward 3
8	Community Halls	Maintenance of a community Hall	Ward 3
10	Community Safety	Provision of SAPS in a satellite to reduce crime	Ward 3
8	Library services	Provision of library services	Ward 3
10	Sport and recreation	Construction of sport field	Ward 3
11	Rural Development	Implementation of programmes in support of rural development	Ward 3
12	Early Childhood development	Construction of ECDC	Ward 3

N.B. The priorities are not SMART, they need to be refined with the Ward Councillor before the IDP is finalised.

6.4. Service Delivery Priorities for Ward 4

Ward 4	Cllr. NGESI MZIKABAWO		
	Ilinge Community Hall		
#	Identified Priorities	Identified Project	Location
1	Job creation	Revival if Ilinge Factories	Ilinge
2	Electricity	Installation of High Mast lights	All areas at Ilinge
3	Agriculture	Training of youth in agricultural activities	All areas at Ilinge
4	Water and Sanitation	Distribution of Jojo tanks	All areas at Ilinge
5	Community services	Renovation of rent office	Ilinge
6	Human Settlements	Construction of 2nd RDP Houses	All areas at Ilinge
7	Cemeteries	Fencing of Ilinge grave yard	Ilinge
8	Roads and stormwater	Tarring of Ilinge main road	Ilinge
8	Roads and stormwater	Resurfacing of gravel road	Unathi Mkhefa, Jaxa Drive and Bich Farm
10	Shopping and banking needs	Construction of a mini shopping centre with ATM's	All areas at Ilinge

11	Roads and stormwater	Construction of stormwater drainage system	All areas at Ilinge
12	Fuel	Construction of a mini filling station between Ilinge and Ezibeleni	All areas at Ilinge
13	Community facilities	Maintenance and cleaning of community halls	All areas at Ilinge
14	Agriculture	Provision of livestock feed	All areas at Ilinge
15	Sport and recreation	Construction of sport fields	All areas at Ilinge
16	Refuse removal	Provision of rubbish bins to all households	All areas at Ilinge
17	Community facilities	Construction of Bich Farm	Bich Farm
18	Needs for disabled	Provision of shelter for the disabled	Ilinge
19	Agriculture	Construction of A shearing shed	Bich Farm
20	Agriculture	Renovation of shearing shed at Ilinge	Ilinge
21	Agriculture	Cleaning of water dams	Ilinge
22	Human Settlements	Rectification of RDP Houses	Ilinge
23	Agriculture	Identification of land for ploughing and provision of seeds	

6.5. Service Delivery Priorities for Ward 5

Ward 05	Cllr. BATYI ANDILE	ZONE 3 COMMUNITY HALL	
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#	Identified Priorities	Identified Project	Location
1	Water & Sanitation	Provision of water to all households	Ward 05
2	Electricity	Maintenance of high mast lights	Ward 05
3	Electricity	Maintenance of street lights for safety	Ward 05
4	Human Settlements	Construction of RDP Houses	Ward 05
	Waste Management	Rehabilitation of landfill site in the ward	Ward 05
5	Waste Management	Provision of refuse bags and bins to all households	Ward 05
6	Unemployment rate	Revive closed factories with a potential for job creation	Ward 05
7	Health Services	Construction of a local clinic in the ward	Ward 05
8	Police Services	Construction of a police station in the wards	Ward 05
8	Land Care	Facilitate a dialogue with relevant sector departments on measures to mitigate soil erosion	Ward 05
10	Law Enforcement	Enforce bylaws to prevent stray animals	Ward 05

N.B. The priorities are not SMART, they need to be refined with the Ward Councillor before the IDP is finalised.

6.6. Service Delivery Priorities for Ward 6

Ward 6	Cllr. GWAMPI SIZA- ZONE 3 COMMUNITY HALL		
#	Identified Priorities	Identified Project	Location
1	Human Settlements	Construction of RDP Houses	Ward 06
	Water and sanitation	Connection of water closer to the settlements	Informal Settlements in Ward 06
2	Water & Sanitation Infrastructure	Maintain sewerage pipes to avoid sewerage spilling	Ward 06
	Roads and Stormwater	Construction of access roads	Informal Settlements in Ward 06
3	Roads and Stormwater	Construct proper stormwater drainage system to control water	Ward 06
4	Law enforcement	Enforce bylaws to avoid stray animals	Ward 06
5	Human Settlements	Provision of basic service (water, sanitation, electricity, houses)	Informal Settlements in Ward 06
6	Community Parks	Construction of a community park (children and adults)	Zone 3
7	Electricity	Replacement of electricity infrastructure as a permanent solution	Ward 06
8	Electricity	Maintenance of high mast lights	Ward 06
8	Water	Provision of Jojo tanks to households as a drought relief programme	Ward 06
10	Waste Management	Provide refuse bags and bins for households	Ward 06

11	Transport services	Construction of shelters at the bus/ taxi stop	Ward 06
12	SMME Support	Provision of space for a business center support	Ward 06
13	Agriculture	LED to properly organize the farmers	Ward 06

N.B. The priorities are not SMART, they need to be refined with the Ward Councillor before the IDP is finalised.

6.7. Service Delivery Priorities for Ward 7

Priorities for this ward were combined with those of Ward 8, they are not specific to the ward, the Councillor must undertake this process again.

6.8. Service Delivery Priorities for Ward 8

Priorities for this ward were combined with those of Ward 7, they are not specific to the ward, the Councillor must undertake this process again.

6.9. Service Delivery Priorities for Ward 9

Priorities for this ward were combined with those of Ward 10, they are not specific to the ward, the Councillor must undertake this process again.

6.10. Service Delivery Priorities for Ward 10.

Priorities for this ward were combined with those of Ward 9, they are not specific to the ward, the Councillor must undertake this process again.

6.11. Service Delivery Priorities for Ward 11

Ward 11	CLLR.MBASANA PIA XOLISWA		
	Identified Priorities	Identified Project	Location
Ward 11	Roads & storm water:	Surfacing of internal roads in Mlungisi	Mlungisi
1	Roads & storm water:	Maintenance of storm water drains	Mlungisi
2	Water & sanitation	Provision of sanitation facilities in New Rest	New Rest
3	Water & sanitation	Upgrading of sewerage system in Mlungisi	Mlungisi
4	Human settlements	Issuing of title deeds for owners of old council houses	Ward 11

5	Human Settlements	Provision of adequate housing for back-yard dwellers.	Ward 11
6	Human Settlements	Eradication of (Nkwanca) informal settlements (in-situi)	Ward 11
7	Health care services	Extension of clinic (waiting area)	Ward 11
8	Health care services	Improvement of ambulance response time	Ward 11
9	Municipal services	Cleaning of public open spaces & cutting of grass	Ward 11
10	Municipal services	Improvement of refuse collection services Street lighting	Ward 11
11	Safety & security	Fighting crime and drug abuse	Ward 11
12	Safety & security	Visibility of police officers	Ward 11
13	Safety & security	Provision of speed calming measures in Pelem & Dalamba street	Pelem and Dalamba Streets
14	Law enforcement	Control of stray animals & dogs attacking people (2 killed)	Ward 11
15	Unemployment	Rotation of labour in development projects & EPWP	Ward 11

N.B. The priorities are not SMART, they need to be refined with the Ward Councillor before the IDP is finalised.

6.12. Service Delivery Priorities for Ward 12

Ward 12	Cllr. MGOQI BULELANI		
#	Identified Priorities	Identified Project	Location
1	Roads & Stormwater	Construction of roads (to be tarred)	Ward 12
2	Human Settlements	Construction of Housing Units	Ward 12
3	Water & Sanitation infrastructure	Maintenance of sewerage pipes	Ward 12
4	Electricity	Provision of sufficient electricity supply	Ward 12
5	Electricity	Maintenance of street lights	Ward 12

N.B. The priorities are not SMART, they need to be refined with the Ward Councillor before the IDP is finalised.

6.13. Service Delivery Priorities for Ward 13

WARD 13 - CLLR . ADONIS ONGAMA			
Ashley Wynegaardt			
Identified Priority	Identified Project	Project	Location
Electrify	Replace old infrastructure and place it underground		Ward 13
Electrify	Replace all faulty electricity boxes		Ward 13
Roads and Stormwater	Paving of the Main Road		Sabata AND Newvale
Waste Management	Containers to be places in all Illegal dumping sites		Ward 13
Street Identification	Placing of Street names		Sabata Dalindyebo
Parks	Construction of parks (adults and children)		Sabata and Newvale
Stormwater Drainage	Maintenance of stormwater drainage system		Newvale
Stormwater Drainage	Construction of stormwater drainage system		Sabata
Agricultural assets	Cleaning of a dam in Newvale		Newvale

Electricity	Maintainace of High mast lights		Ward 13
Unemployment	Fair distribution of employment opportunities in all areas		Ward 13
Water & Sanitation	Cleaning of water metres		Ward 13
Public Health services	Facitate dialogue with DOH for the extension of clinic, to service the new developments around the ward		Ward 13
Sabhunge Mining	Facilitate a dialogue with relevant authorities so that local people can benefit in the project		Behind Newvale
Waste Management	Regular cleaning of illegal dumping sites/ Campaigns that seek to reduce illegal dumping		Masakhane Area
Roads and Stormwater	Newvale & Sabata roads to be paved / tarred		N ewvale and Sabata
Education Training & Development	Construction of a Primary School		Sabata
Early Childhood Development	Identification of a site for the construction of an ECD Center		Ward 13
Education Training & Development	Construction of a skills development center		Ward 13
Sport & Recreation	Upgrading of Dumpy Adams sportfield to cater for all sporting codes (multipurpose center)		Dumpy Adams
unemployment and Free	Develop and review indigent register (rebate on services such as electricity)		

Basic Services			
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N.B. The priorities are not SMART, they need to be refined with the Ward Councillor before the IDP is finalised.

6.14. Service Delivery Priorities for Ward 14

Priorities for this ward were combined with those of Ward 15, they are not specific to the ward, the Councillor must undertake this process again.

6.15. Service Delivery Priorities for Ward 15

Priorities for this ward were combined with those of Ward 14, they are not specific to the ward, the Councillor must undertake this process again.

6.16. Service Delivery Priorities for Ward 16

Ward 16	Cllr. RANI BULELWA- MPENDULO COMMUNITY HALL		
#	Identified Priorities	Identified Project	Location
1	Roads & Stormwater	Resurfacing and tarring of the main road	Ward 16
2	Roads & Stormwater	Construction of stormwater drains	Komani Haight and Ezigingqini
3	Human Settlement	Construction of RDP Houses and eradication of informal settlements	Silvertown
4	Electricity	Provision of electricity to all households	Polar Park
5	Agricultural assets	Provision of camps to small farmers	Ward 16

6	Youth development	Construction of youth development center with sporting facilities	Ezinyoka
7	Roads & Stormwater	Construction of speed humps for the safety of our community	Ward 16
8	Waste Management	Rehabilitation of dumping sites and containers to be placed in illegal dumping sites	Ward 16
8	Food security	Provision of a site for gardening	Nkululekweni
10	Transport	Provision of scholar transport service for the children in the ward	Ward 16
11	Water & Sanitation	Maintenance of toilets at Polar Park	Polar Park
12	Public Safety/ Law and order	Development of a Crime Prevention strategy working with relevant stakeholders	Ward 16
13	Electricity	Maintenance of High mast lights	Ward 16
14	Sport & Recreation/ Public Facilities	Development and maintainace of Mlungisi Stadium	Mlungisi Stadium
15	Township beautification	Township beautification (paving, greening/ flowering)	Ward 16
16	Public Health	Construction of a clinic in the wards	Ward 16
17	Roads & Stormwater	Maintenance of roads and removal potholes	Wesbourne

N.B. The priorities are not SMART, they need to be refined with the Ward Councillor before the IDP is finalised.

6.17. Service Delivery Priorities for Ward 17

Ward 17		Cllr.MBENGO MNCEDISI	Location
	Identified Priorities	Identified Project	
1	Roads & storm water	Surfacing of internal roads in Mlungisi	Mlungisi
2	Roads & storm water	Maintenance of storm water channels	Ward 17 -- Mzingisi Skweyiya
3	Electricity:	Provision of street lighting	– Mzingisi Skweyiya
4	Electricity:	Improvement of response time on electricity outages	– Mzingisi Skweyiya
5	Municipal Services	Improve access to services by people with disabilities	Mzingisi Skweyiya
6		Bring municipal services pay-points closer to the communities	Mzingisi Skweyiya
7	Municipal Services	Cleaning of public open spaces	Mzingisi Skweyiya
8	Municipal Services	Improvement of refuse removal services	Mzingisi Skweyiya
9	Municipal Services	Improve access to fire –fighting services for all residents	Mzingisi Skweyiya
10	Human settlements	Eradication of informal settlements Nkwanca & Joghburg	Mzingisi Skweyiya
11	Health care services	Extension of Philani Clinic with adequate waiting area	– Mzingisi Skweyiya
12	Health care services	Improvement of quality of service at Frontier hospital	Mzingisi Skweyiya
13	Health care services	Improvement of quality of service at Frontier hospital	Mzingisi Skweyiya
14	Local Economic Development	Capacitate SCM unit to be able to appoint capacitated services providers to avoid inferior workmanship	Mzingisi Skweyiya
15	Local Economic Development	Giving preference to local contractors to support LED	Mzingisi Skweyiya

		Opening of employment opportunities to unemployed graduates	Mzingisi Skweyiya
16	Local Economic Development	Small-town revitalization for Mlungisi	Mzingisi Skweyiya
17	Local Economic Development	Funding support for recycling project	
18	Human settlements	Eradication of mud houses in Bhede – Mlungisi	Bhede – Mlungisi
19	Safety & security	Building of Mlungisi police station on the new site next to Inkwanca High school and improve SAPS inefficiency	Mlungisi
20	Fuel Needs	Building of a filling station	Mlungisi
21	Education training and Development	Municipality to investigate provision of bursary schemes for scarce skills	

6.18. Service Delivery Priorities for Ward 18

Ward 18	Cllr. MLINDAZWE UNATHI		
#	Identified Priorities	Identified Project	Location
1	Roads	Paving of Lesseyton Main Road	Lesseyton
		Paving of Zola Main Road	Zola
		Paving of Ekuphumuleni Main Road	Ekuphumuleni
		Regravelling of Uzingquthu Access Road	Uzingquthu
		Paving of Tabata and Xuma Main Road	Tabata and Xuma

		Access Roads to the earth dams and grazing Camps	Uzingquthu Village
		Access Roads to the earth dams and grazing Camps	Tabata and Xuma Village
		Access Roads to the earth dams and grazing Camps	Lesseyton Village
		Access Roads to the earth dams and grazing Camps	Zola Village
		Access Roads to the earth dams and grazing Camps	Ekuphumuleni Village
2	Stormwater	Construction of stormwater channels on main road at Lesseyton Village	Lesseyton
		Construction of stormwater channels on main road at Zola Village	lesseyton
		Construction of stormwater channels on main road at Ekuphumuleni village	Ekuphumuleni Village
		Construction of stormwater channels on main road at Tabata and Xuma village	Tabata and Xuma
3	Bridges	Construction of low level bridges	Uzingquthu
4	Streetlights	Installation of Highmast	Uzingquthu Village
		Installation of Highmast	Tabata and Xuma Village
		Installation of Highmast	Lesseyton Village
		Installation of Highmast	Zola Village
		Installation of Highmast	Ekuphumuleni Village

5	Water	Installation of waterlines/pipes	Uzingquthu Village
		Installation of waterlines/pipes	Zola and Ezinyoka
		reconstruction of old Windmills and earth dams	Uzingquthu Village
		reconstruction of old Windmills and earth dams	Tabatha and Xuma Village
		reconstruction of old Windmills and earth dams	Lesseyton Village
		reconstruction of old Windmills and earth dams	Zola Village
		reconstruction of old Windmills and earth dams	Ekuphumuleni Village
6	Cemeteries	Fencing of Old Cemeteries	Uzingquthu Village
		Fencing of Old Cemeteries	Tabatha and Xuma Village
		Fencing of Old Cemeteries	Lesseyton Village
		Fencing of Old Cemeteries	Zola Village
		Fencing of Old Cemeteries	Ekuphumuleni Village
7	Community Hall	Construction of Community halls	Uzingquthu Village
8	Agriculture	Construction Sharing Sheds	Zola Village
		Fencing of grazing Camps	Lesseyton
		Fencing of grazing Camps	Zola Village

		Fencing of grazing Camps	ekuphumuleni village
		Fencing of grazing Camps	tabatha and Xuma
		V-Gate on N6 roads	Lesseyton
		V-Gate on N6 roads	Zola Village
9	Sport Fields	Construction of Sport Fields	Lesseyton
10	Education	Construction of Ikhwezilokusa Pre-school	Lesseyton

6.19. Service Delivery Priorities for Ward 19

Ward 19	Cllr. MGEDEZI MONELWA		
#	Identified Priorities	Identified Project	Location
1	Water & Sanitation	Provision of bulk water supply	Ward 19
2	Roads & Stormwater	Construction of stormwater drains to collect water	
3	Roads & Stormwater	Resurfacing and tarring of roads	
4	Land availability/ development	Surveying for allocation of sites	
5	Human Settlements	Construction of RDP Houses	
6	Community facilities	Construction of community halls	

7	Agricultural Infrastructure	Fencing of grazing camps	
8	Cemetries	Fencing of graveyards and provision of water and sanitation services	
8	Agricultural Infrastructure	Cleaning of dams	
10	Agricultural Infrastructure	Provision and rehabilitation of irrigation schemes	
11	Education Training & Development	Construction of schools in the ward	
12	Health Services	Provision of a mobile clinic	Poplar Groove
13	Electricity	Maintainance of High mast lights	
14	Agricultural Infrastructure	Construction of a shearing shed	Brakloof

N.B. The priorities are not SMART, they need to be refined with the Ward Councillor before the IDP is finalised.

6.20. Service Delivery Priorities for Ward 20

Ward 20	TIWANA AYANDA		
DATE: 08/03/2017			
VENUE: KAMASTONE			
#	Identified Priority	Identified Project	Location
	Water and Sanitation	Provision of water to all household	Ward 20
	Roads, stormwater and Bridges	Construction of Mceula Bridge	Mceula
1	Roads, stormwater and Bridges	Construction of Bullhoek Bridge	Bullhoek
2	Water for farming	Provision of Water for farming activities	Ward 20
3	Roads, stormwater and Bridges	Construction of Stormwater drains	Ward 20
4	Tourism and Heritage	Preservartion of Bullhoek Site	Bullhoek
5	Agricultural needs	Production of fodder and feedlot	Bothashock
	Agricultural Infrastructure	Fencing of the grazing capms in the wards	Ward 20
6	Agricultural Infrastructure	Cleaning of dams across the ward	Ward 20
7	Public health facilities	Renovation of a Clinic	Ward 20

8	Public Facilities	Construction of Merino Walk Community hall	Merino Walk
8	Roads, stormwater and Bridges	Management of stormwater drainage	Merino Walk
10	Roads, stormwater and Bridges	Construction and maintainance of roads	Ward 20
11	Electricity	Intallation of High Mast Lights	Ward 20
12	Roads, stormwater and Bridges	Construction of roads	Nkululeko
13	Roads, stormwater and Bridges	Construction of roads	Mbilini
14	Local Economic Development	activities that promote youth economic empowerment	Ward 20
15	Learners with Special Needs	Construction of a special school for the disabled	Ward 20
16	Women Empowerment	Provide funding for wome's project	Ntabelanga
17	Public Transport	Provision of a bus as a form of public transport	Mchewula

N.B. The priorities are not SMART, they need to be refined with the Ward Councillor before the IDP is finalised.

6.21. Service Delivery Priorities for Ward 21

Ward 21	CLLR. QOMOYI NOMATHAMSANQA		
10-Mar-17			
#	Identified Priority	Identified Project	Location
1	Agricultural Infrastructure	Construction of a multipurpose shearing shed with venues for war room and public meetings and pensioners can use it.	Zweledinga, Mbekweni, Dyamala,Shiloh, Oxton, Ngojini, Lower & Upper Diphala, Gala Water, Sibonile, Clemont
2	Agricultural Infrastructure	Fencing of grazing camp and hiring of rangers	Zweledinga, Mbekweni, Dyamala,Shiloh, Oxton, Ngojini, Lower & Upper Diphala, Gala Water, Sibonile, Clemont
3	Electricity	Installation of High mast lights	Zweledinga, Mbekweni, Dyamala,Shiloh, Oxton, Ngojini, Lower & Upper Diphala, Gala Water, Sibonile, Clemont
4	Human Settlement	Provision of temporary shelter for the victims of disaster	Zweledinga, Mbekweni, Dyamala,Shiloh, Oxton, Ngojini, Lower & Upper Diphala, Gala Water, Sibonile, Clemont
5	Human	Construction of RDP Houses	Zweledinga, Mbekweni, Dyamala,Shiloh, Oxton, Ngojini, Lower & Upper Diphala, Gala Water, Sibonile,

	Settlement		Clemont
6	Roads and Stormwater	Construction of stormwater drainage	Zweledinga, Mbekweni, Dyamala, Shiloh, Oxton, Ngojini, Lower & Upper Diphala, Gala Water, Sibonile, Clemont
7	Cemetries	Fencing of cemetries in all our communities	Zweledinga, Mbekweni, Dyamala, Shiloh, Oxton, Ngojini, Lower & Upper Diphala, Gala Water, Sibonile, Clemont
8	Roads and stormwater	Construction of Access roads in our areas	Zweledinga, Mbekweni, Dyamala, Shiloh, Oxton, Ngojini, Lower & Upper Diphala, Gala Water, Sibonile, Clemont
8	Roads and stormwater	Construction of tar road (RA60)	Dyamala to Kartberg
10	Water and sanitation	Refurbishment of water system and conversion of diesel engine to electricity	Zweledinga, Mbekweni, Dyamala, Shiloh, Oxton, Ngojini
11	Agricultural Infrastructure	Upgrading of dams	Zweledinga, Mbekweni, Dyamala, Shiloh, Oxton, Ngojini
12	Roads , stormwater and bridges	Construction of bridges	Between Oxton and Mbekweni, Galawater, Sibonile, Zweledinga, River between Dyamala and Mthbazo, Ngojini
13	Sport and Recreation	Construction of a multipurpose sport facility for all codes	Mbekweni next to Zimele for the entire ward

14	Network connection	Upgrading/ Installation of a network pole in these areas	Sibonile, Galawater, Diphah
15	Electricity	Electrification of all households	Galawater, Temporary houses in Shiloh
16	Agricultural Infrastructure	Construction of a dipping tank for all cows and sheep	All villages
17	Agricultural needs	Provision of culverts	All villages
18	Sanitation	Provision of sanitation needs (the old ones are full)	Zweledinga, Mbekweni, Dyamala, Shiloh, Oxton, Ngojini
19	Community Hall	Construction of community Halls	All villages
20	Community Parks		All villages

6.22. Service Delivery Priorities for Ward 22

Ward 22	Cllr. VELAPHI MBONGENI		
#	Identified Priorities	Identified Project	Location
1	Roads and Stormwater	Construction and maintenance of roads	Ward 22
2	Water & Sanitation	Provision of water to all households	Ward 22

3	Water & Sanitation	Provision of toilets to all households	Ward 22
4	Agricultural Infrastructure	Fencing of grazing camps in the area	Ward 22
5	Environmental Care	Removal of Lapesi in the ward	Ward 22
6	Agricultural Infrastructure	Provision of dams and boreholes	Ward 22
7	Human Settlements	Construction of RDP Houses	Ward 22
8	Sports and Recreation	Construction of a sports field/ facility for all codes	Ward 22
8	Communication	Facilitate a dialogue with relevant parties for a network pole	Ward 22
10	Public Health	Facilitate a dialogue with Department of health for doctors to be placed in the hospital	Ward 22
11	Early Childhood development	Provision of a daycare centers in the wards	Ward 22
12	Roads and Stormwater	Construction of water channels to control water	Ward 22
13	Public Health	Construction of Clinics close to the communities	Ward 22
14	Public facilities	Construction of Community Hall	Ward 22
15	Electricity	Installation of highmast lights for	Ward 22

N.B. The priorities are not SMART, they need to be refined with the Ward Councillor before the IDP is finalised.

6.23. Service Delivery Priorities for Ward 23

Ward 23	Kepeyi Lubabalo		
Date10:03:2017:			
Venue Ekuphumleni Community hall			
#	Identified Priority	Identified Project	Location
1	Roads & Stormwater	Speed humps on the tar road	Ward 23
2	Human Settlement	Housing /Rectification	Ward 23
3	Roads & Stormwater	Paving of the main Road	Ward 23
4	Sports and Recreation	Construction of Sports fields in the ward	Ward 23
5	Roads & Stormwater	Construction and maintenance of Road and Storm water	Ward 23
6	Electricity	Installation of High mast lights	Mabuyaze
7	Land Invasion	Provision of Commonage to reduce Land invasion	Ward 23
8	Cemeteries	Fencing of cemeteries with a sustainable material	Ward 23
9	Public Health Services	Hospital (need urgent intervention from the department of Health. Due to power service's at the Hospital.)	Ward 23
10	Water & Sanitation	Provision of water to all households	Ward 23

11	Roads & Stormwater	Taring of main roads in township	Ward 23
	Payment of municipal services	Conduct data cleansing in the billing sysytem for the accounts	Ward 23

N.B. The priorities are not SMART, they need to be refined with the Ward Councillor before the IDP is finalised.

6.24. Service Delivery Priorities for Ward 24

Priorities for this ward were combined with those of Ward 25, they are not specific to the ward, the Councillor must undertake this process again.

6.25. Service Delivery Priorities for Ward 25

Priorities for this ward were combined with those of Ward 24, they are not specific to the ward, the Councillor must undertake this process again.

6.26. Service Delivery Priorities for Ward 26

Ward 26	Cllr. MADUBEDUBE PAPAMA		
#	Identified Priorities	Identified Project	Location
1	Land Ownership	Transfer of land from other departments	Entire Ward
2	Equipment for infrastructure	Purchase of equipment (Plants & Graders)	Entire Ward
3	Water and Sanitation	1.Provision of water 2. Fixing of leakages	
4	Roads and Storm water	1.Construction of roads (tarred road)	
5	Roads and Stormwater	2. Maintenance of gravel Roads	Nqolobeni, EXT 4
	Roads and Stormwater	Construction of speed humps	Ekuphumleni, Zone 2

	Roads and Stormwater	Paving	Zone 2
6	Roads and Stormwater	3 . Installation of water channels and storm water	EXT 4
7	Electricity	Installation of High Mast lights and provision of street lights	
8	Housing	Provision of RDP Houses, Middle income and Rental type	
9	Youth Center	Construction of a multipurpose center (All Sport and Education)	Zone 1
10	Library services	Construction of a library center next to gymnasium or KM	Next to Gymnasium/KM
11	SMME Support Center Construction of SMME Support Center	Renovation and upgrading of existing building	Dongwe
12	Office Space	Construction of office space	Whittlesea CBD/ Next to Hospital
13	Agricultural infrastructure	Construction of dipping tanks	Dongwe & Nqolobeni, EXT 4
14	Shopping Center	Construction of a shopping center	Whittlesea CBD
15	SPU	Mainstreaming of SPU initiatives (youth, women etc)	Entire Ward
16	Agricultural infrastructure	Rehabilitation of Dams and provision of grazing land	Dongwe & Nqolobeni, EXT 4
17	Agricultural infrastructure	Construction of shearing shed and windmills	Dongwe & Nqolobeni

18	Community facilities	Construction of Parks (adults and children)	
19	Title deeds	Issuing of title deeds	Ex 2 and 4, Dongwe
20	Water and Sanitation	Installation, Upgrading and fixing of water metres	Entire Ward
21	High levels of Unemployment	Creation of a conducive environment for permanent jobs	Entire Ward
22	Public Transport	Construction of a Taxi Rank	Whittlesea CBD
23	Public amenities (Cemetery)	Upgrading of a cemetery (Fencing, Public toilets, storage rooms)	Dongwe, EXT 2 and 4
24	WSU Accommodation needs	Facilitate dialogue with WSU for land suitable for accommodation	Whittlesea CBD
25	Office (Hewu and Township)	Establish an office for Hewu and Township units	Hewu and Township
26	Infrastructure for vulnerable groups	Establishment of a centre to accommodate victims of rape, domestic abuse etc.	Whittlesea CBD
27	Early Childhood development	Upgrading of existing infrastructure for ECD	EXT 4

N.B. The priorities are not SMART, they need to be refined with the Ward Councillor before the IDP is finalised.

6.27. Service Delivery Priorities for Ward 27

Ward 27	Cllr. KOLTANA LINDILE		
#	Identified Priorities	Identified Project	Location
1	Bridge	Pedestrian Crossing Bridge	Old Location
2	Roads	Paving of main Streets	Zwelitsha Location
		Paving of main Streets	Phumla Mqeshi Location
		Paving of main Streets	Zola Location
		Paving of main Streets	Old Location
		Surfacing of Taxi Routes	Zwelitsha Location
		Surfacing of Taxi Routes	Phumla Mqeshi Location
		Surfacing of Taxi Routes	Zola Location
		Surfacing of Taxi Routes	Sterkstroom Town
		Side Walks	Sterkstroom Area
3	Housing	Phases Three Houses	Sterkstroom
		Revitalization of Old Houses	Old Location

4	Community Parks	Community Parks	Phumla Mqeshi Location
		Community Parks	Sonwabile Location
		Community Parks	Zwelitsha Location
5	Stormwater	Stormwater Drains and Channels	Sterkstroom Town
6	Youth Centre	Youth Centre	Phumla Mqeshi Location
7	Police Station	Building of a New Police Station	Sterkstroom Town
8	Library	Building of a New Library	Phumla Mqeshi Location
9	Shopping Centre	Building of Shopping centre	Sterkstroom Town
10	Bank	Building of Mini Bank	Sterkstroom Town
11	School	TVET Collage	Sterkstroom Town
		Computer Tutor	Siyaphakama Secondary School
12	Agriculture	Farming Land	Sterkstroom Area
		Fencing of Commonage	Sterkstroom
		Dipping Tanks	Sterkstroom
		Feedlot	Sterkstroom
		Jojo Tanks	Sterkstroom

		Reviving of Community Projects	Sterkstroom
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6.28. Service Delivery Priorities for Ward 28

Ward 28	Cllr. MKHUBUKELI LUFELE XOLISWA		
#	Identified Priorities	Identified Project	Location
1	Electricity	Electrification of Airstrip Area/ house connections	Airstrip area
		Installation of Highmasts (Streetlights)	Nkululeko Area
		Installation of Highmasts (Streetlights)	Phumlani Area
		Installation of Highmasts (Streetlights)	Phelandaba Area
		Installation of Highmasts (Streetlights)	Nceduluntu Area
		Installation of Highmasts (Streetlights)	Dennekraai Area/ Longevage
2	Roads	Paving of Main Roads	Molteno Hospital
		Paving of Main Roads	Nkululeko Area
		Paving of Main Roads	Nceduluntu Area

		Paving of Main Roads	Airstrip area
		Paving of Main Roads	Mpumelelo Street
		Paving of Main Roads	Phumlani Area
		Paving of Main Roads	Mbulelo Street
		Paving of Main Roads	Dennekraai Area/ Longevage
3	Stormwater	Construction of Stormwater channels on main roads	Ndevana Street
		Construction of Stormwater channels on main roads	Nceduluntu Area
		Construction of Stormwater channels on main roads	Nkululeko Area
4	Community Hall	Construction of Community Hall	Nkululeko Area
		Renovation of Molteno Town Hall	Molteno Town
		Multi-purpose Centre	Airstrip area
5	Water	Expansion Water Reservoir	Molteno Town
6	Social Development	Construction of Old Age Home	Airstrip area
7	Fencing	Fencing Dam and Partitioning of Airstrip and Nkululeko Areas with R56	Hospital Dam, Nkululeko and Airstrip
8	Education	Construction of Nceba Public school	Nceba

6.29. Service Delivery Priorities for Ward 29

Ward 29	Cllr. YEKANI THEMBINKOSI		
#	Identified Priorities	Identified Project	Location
1	Roads	Paving of Main Streets	Old Location
2		Paving of Main Streets	Y-Section
3		Paving of Main Streets	J- Section
		Paving of Main Streets	Z-Section
4		Paving of Main Streets	Nomonde Location/Mdantsane Area
5		Paving of Main Streets	Zelitsha Location
6	Electricity	High Mast Lights/Streetlights	Old Location
7		High Mast Lights/Streetlights	Nomonde Location/Mdantsane Area
8		High Mast Lights/Streetlights	Zelitsha Location
8		High Mast Lights/Streetlights	Z-Section
10	Wheelie Bins	Procurement 2000 Wheel Bins	Ward 29
11	Agriculture	Live stock Site	Molteno
12	Storm water	V drains, water Channels and Kerbing	Mpinda street

13		V drains, water Channels and Kerbing	Hayiya Street
14		V drains, water Channels and Kerbing	Zola Street
15	Licence testing station	Completion of Licence Testing station	Molteno Town
16	Skills Development Centre	Construction of Skills Development Centre	Ward 29
17	Youth Development	Construction of Multipurpose Centre	Ward 29
18	Parks	Construction of Mini Park	Nomonde Location/Mdantsane Area
19		Construction of Mini Park	Y-Section
20		Construction of Mini Park	Old Location
21		Construction of Mini Park	Z-Section
22	Water	Upgrading of Water works Reservoir	Molteno Town
23	Cemetery	Fencing of Roman Catholic Cemeteries	Nomonde Location/Mdantsane Area

N.B. The priorities are not SMART, they need to be refined with the Ward Councillor before the IDP is finalised.

6.30. Service Delivery Priorities for Ward 30

Ward 30		Cllr. MANGCOTYWA	Location
	Identified Priorities	Identified Project	Ward 30
1	Electricity	Installation of Street lighting and connections to the outstanding households	Ward 30
2	Community Facilities	Building of a Multi-purpose centre	Ward 30
3	Water & sanitation	Augmentation of current bulk water supply	Ward 30
4	Water & sanitation	Provision of yard connection to outstanding households	Ward 30
5	Roads and storm water	Upgrading of internal roads (preferable paving)	Ward 30
6	Education Training and Development	Building of a high school in Phakamisa & Zola villages.	Phakamisa & Zola villages.
7	Library Services	Building of a library.	Ward 30
8	Training and Development	Building of a Training centre for farming & agriculture	Ward 30
9	Local Economic Development	Building of Energy & retail centre	Ward 30
10	Agriculture	Building of a feedlot for livestock improvement	Ward 30
11	Agriculture	Implementation of second phase of Ntabethemba vegetable Incubation project	Ward 30
12	Community Facilities	Upgrading of existing sport fields (planting of grass)	Ward 30
13	Community Facilities	Upgrading and fencing of cemeteries	Ward 30
14	Community services	Provision of postal services	Ward 30
15	Early Childhood Development Infrastructure	Upgrading of pre-schools	Ward 30
16	Communications	Improvement of access to internet Provision of free wifi	Ward 30
17	Empowerment of communities on	Training and capacitation of the community on productive farming methods.	Ward 30

	agriculture activities		
18	Climate Change	Equipping of communities to deal better with draught	Ward 30
19	Municipal basic services		Ward 30

N.B. The priorities are not SMART, they need to be refined with the Ward Councillor before the IDP is finalised.

6.31. Service Delivery Priorities for Ward 31

Ward 31	Cllr. BALENG TEK0 MICHAEL		
#	Identified Priorities	Identified Project	Location
1	Water & Sanitation	Provision of water and sanitation to all households	Ward 31
2	Roads & Storm water	Resurfacing of roads and storm water drainage	Ward 31
3	Roads & Storm water	Paving of roads in the ward	Ward 31
4	Human Settlements	Construction of RDP Houses	Ward 31
5	Electricity	Provision of electricity and installation of high mast lights	Ward 31
6	Community Parks	Construction of Parks and playgrounds (adults and children)	Ward 31
7	Sport and recreation	Construction of sports field for recreational purposes	Ward 31

8	Cemeteries	Fencing, maintenance and provision of water and sanitation services in our cemeteries	Ward 31
8	Education Training and Development	Construction of schools in the ward	Ward 31
10	Waste Management	Refuse removal and cleaning of dumping sites in the wards	Ward 31
11	Public Facilities	Construction and renovation of community halls	Ward 31
12	Public Safety	Facilitate dialogue with relevant parties to for the development of Crime Prevention strategy	Ward 31
13	Agricultural Assets	Revitalization of irrigation schemes	Ward 31

N.B. The priorities are not SMART, they need to be refined with the Ward Councillor before the IDP is finalised.

6.32. Service Delivery Priorities for Ward 32

	Ward 32	Cllr. NGCEFE	
	Identified Priorities	Identified Project	Location
1	Municipal Services	Establishment of a satellite office in Barcelona	Barcelona
2	Sport and Recreation	Building of multi-purpose sport facility	Ward 32
3	Cemeteries	Fencing of existing cemeteries	Ward 32
4	Electricity	Street lighting	Ward 32
5	Roads & storm water	Roads SLA completion of the last phase	Ward 32
6	Roads & storm water	Beccles farm bridge project	Beccles farm
7	Roads & storm water	Surfacing of the road linking Barcelona to Ntabethemba	Barcelona Ntabethemba
8	Education Training and Development	Municipality to assist in building of Mbekweni High School Project	Mbekweni
9	Education Training and Development	Maths & Agriculture being made the main learning areas	Ward 32
10	Water and Sanitation	Provision of adequate sanitation facilities in schools	Ward 32
11	LED	Creation, management & monitoring of Cooperatives Participation of local SMMEs in government tenders Promotion of tourism & community involvement in Tsolwana Game Reserve management Access to land through land redistribution Job creation through removal of alien species Management of Sand mining in the area to promote business opportunities	Ward 32
12	Water and Sanitation	Investigation of sustainable water catchment areas	
13	Water and Sanitation	Augmentation of current water source	Ward 32
14	Water and Sanitation	Yard connections	Ward 32
15	Communications	Improve access to internet	Ward 32

		Provision of free wifi	
16	Youth Development	Provision of learnership & internships Access to vacancies at Tsolwana Game reserve	Ward 32
	Safety & security	Improvement of efficiency in Ntabethemba police Station	Ntabethemba
	Safety & security	Develop a strategy with relevant stakeholders to fight for crime and drug abuse	Ward 32

N.B. The priorities are not SMART, they need to be refined with the Ward Councillor before the IDP is finalised.

6.33. Service Delivery Priorities for Ward 33

	Ward 33	Cllr . NGESI BONILE	
	Identified Priorities	Identified Project	Location
1	Roads & storm water	Attend to Tsolwana Roads SLA challenges	Ward 33
2	Roads & storm water	Maintenance of storm water drains	Ward 33
3	Local Economic Development	Implementation of Tarkastad Small town revitalization strategy	
4	Local Economic Development	Provision of land/farms to deserving stock holders (land redistribution)	Ward 33
5	Local Economic Development	Prepare application to Neighbourhood Fund for implementation of small-town revitalization	Ward 33
6	Youth development:	Building of a multi-purpose centre that will have government services Skills development initiatives for young people	Ward 33
7	Electricity:	Street lighting extension 1, 2 & Matyhantya	extension 1, 2 & Matyhantya
8	Electricity:	Upgrading of decaying network Fighting of electricity theft Provision of resident electrician Improve response time to electricity	Ward 33
9	Water and sanitation:	<ol style="list-style-type: none"> 1. Final phase – bucket eradication 2. Investigation of catchment area for surface water 3. Sealing of sanitation main hole in Zola clinic 4. Improvement of medical emergency response time 	
10	Water and sanitation	Provision of public toilets in town (Tarkastad)	Tarkastad Town
11	Human settlements	:Rectification of poorly built houses	Ward 33

		Provision of houses for (in particular) ex-farm workers Tarkastad middle income housing	
12	Health:	1. Residents Doctor for the Hospital & local clinics	Ward 33
13	Education:	Extension of Tarka Primary School (classroom shortage)	Ward 33
14	LED	Support for SMMEs	Ward 33
15	Community facilities:	Upgrading of Ivanlew sport field	Ivanlew
16	Communication Services	Provision of an adequate postal services	Ward 33

N.B. The priorities are not SMART, they need to be refined with the Ward Councillor before the IDP is finalised.

6.34. Service Delivery Priorities for Ward 34

Ward 34	Cllr. DUNA NKWENKWE		
#	Identified Priorities	Identified Project	Location
1	Water and Sanitation	Provision of sustainable water supply and sanitation to all households	Ward 34
2	Electricity	Maintenance of street lights in all areas of the wards	Ward 34
3	Library Services	Upgrade information in the library for library users	Ward 34
4	Cemeteries	Fencing of graveyard and provision of services such as water and sanitation	Ward 34
5	Roads and Storm water	Construction and maintenance of storm water drainage system	Ward 34
6	Roads and Storm water	Construction of R401 to Tarkastad	Ward 34
7	Human Settlements	Construction of RDP Houses	Ward 34
8	Bank Services	Facilitate dialogue with banking sector for the provision of bank services	Ward 34
8	Skills development	Provide a training centre to equip unemployed with skills in various sectors	Ward 34
10	Recreational facilities	Construction of a playing ground for children	Ward 34
11	Youth Development	Make provision for projects that seek to empower youth on various sectors	Ward 34
12	Training and Development	Facilitate a dialogue with relevant sectors for the opening of FET College in Hofmeyr	Ward 34

13	ICT	Provide for a computer lab to equip people with skills	Ward 34
14	Unemployment rate	Provide for sustainable and permanent jobs	Ward 34
15	Waste Management	Facilitate cleaning campaigns together with the community members	Ward 34
17	Shopping needs	Consult relevant parties in business for the opening of a shop (Shoprite)	Ward 34

N.B. The priorities are not SMART, they need to be refined with the Ward Councillor before the IDP is finalised.

BUDGET IMPLICATIONS

It is imperative for the present council to get these projects executed in the next five years. Execution of these projects means that the municipality must generate sufficient funds through collection of revenue in each year.

The projects outlined in the executive summary are the funded projects from the projects identified by the community

The tables contained in the following pages attempt to align the draft budget with the IDP.

8.2 – Table SA4 – Reconciliation of IDP strategic objectives and Budget –Revenue

8.3 – Table SA5 – Reconciliation of IDP strategic objectives and Budget –Operating Expenditure

8.4 – Table SA6 – Reconciliation of IDP strategic objectives and Budget –
Capital Expenditure

EC139 Enoch Mgijima - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)

Strategic Objective	Goal	Goal Code	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
R thousand												
Good Governance & Financial Viability	To achieve clean audit by 30 June 2015			199 794	222 997	184 795	303 845	304 911	304 911	363 384	363 237	369 341
Institutional Development & Transformation	Revise and automate and cascade performance management			2 456	3 521	2 744	13 124	13 124	13 124	14 124	13 124	13 124
Local Economic Development	Improve agricultural contribution to economy			19 217	6 491	14 966	20 066	19 870	19 870	13 007	11 917	12 229
Service Delivery	Ensure that 90% of households have safe places to dispose their refuse and waste			342 757	354 998	89 949	103 049	91 286	91 286	108 487	110 191	90 633
Service Delivery	To facilitate constrution of Community Halls			14 781	10 016	34 580	10 943	71 097	71 097	(6 516)	10 950	10 942
Service Delivery	To facilitate supply of electricity to 90% of households by June 2015			50 461	–	192 585	240 217	240 217	240 217	60 881	35 251	39 485
Service Delivery	To maintain and upgrade at least 25km of roads each year until 2017			–	–	38 099	32 600	32 600	32 600	32 600	45 323	95 735
Good Governance and Public Participation				63 225	–	40 304	84 663	80 102	80 102	85 525	89 155	77 304
				3 262		29 431	51 705	59 261	59 261	62 745	77 009	71 662
Allocations to other priorities				2								
Total Revenue (excluding capital transfers and contributions)			1	695 954	598 022	627 453	860 213	912 468	912 468	734 237	756 158	780 454

EC139 Enoch Mgijima - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

Strategic Objective	Goal	Goal Code	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework			
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20	
R thousand													
Good Governance & Financial Viability	To achieve clean audit by 30 June 2015			199 794	222 997	184 795	303 845	304 911	304 911	256 379	224 153	234 527	
Institutional Development & Transformation	Revise and automate and cascade performance management			2 456	3 521	2 744	13 124	13 124	13 124	14 124	13 124	13 124	
Local Economic Development	Improve agricultural contribution to economy			19 217	6 491	14 966	20 066	19 870	19 870	13 007	11 917	12 229	
Service Delivery	Ensure that 90% of households have safe places to dispose their refuse and waste			306 978	306 627	192 761	166 050	165 895	165 895	133 349	136 805	107 185	
Service Delivery	To facilitate construction of Community Halls			–	–	9 256	10 942	10 942	10 942	10 942	10 942	10 942	
Service Delivery	To facilitate supply of electricity to 90% of households by June 2015			50 461	–	192 585	240 217	240 217	240 217	206 052	235 762	233 872	
Service Delivery	To maintain and upgrade at least 25km of roads each year until 2017				–	38 099	32 600	32 600	32 600	32 600	45 323	95 735	
Good Governance and Public Participation													
Allocations to other priorities													
Total Expenditure				1	578 906	539 636	635 206	786 844	787 559	787 559	666 453	678 027	707 611

EC139 Enoch Mgijima - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)

Strategic Objective	Goal	Goal Code	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework			
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20	
R thousand													
Good Governance & Financial Viability	To achieve clean audit by 30 June 2015	A		146	9 582	2 172	6 734	24 588	24 588	9 051	6 415	10 576	
Institutional Development & Transformation	Revise and automate and cascade performance management	B		–	93	1 962	5 769	3 500	3 500	3 500	3 500	3 500	
Local Economic Development	Improve agricultural contribution to economy	C		7 902	833	2 761	7 498	8 313	8 313	1 723	1 723	1 723	
Service Delivery	Ensure that 90% of households have safe places to dispose their refuse and waste	D		26 488	10 612	15 745	17 882	14 920	14 920	4 442	20 165	13 779	
Service Delivery	To have good access road in the communities	E		–	10 969	6 551	30 311	27 302	27 302	23 193	5 397	24 477	
Service Delivery	To facilitate construction of Community Halls	F		–	7 029	8 860	9 414	8 860	8 860	8 860	8 860	3 860	
Service Delivery	To facilitate supply of electricity to 90% of households by June 2015	G		54 803	2 610	6 770	16 170	15 770	15 770	4 789	19 761	10 436	
Service Delivery	To construct and upgrade sport facilities in the community	H		4 750	19 550	19 778	7 288	21 655	21 655	12 225	12 310	4 490	
Allocations to other priorities				3									
Total Capital Expenditure				1	94 090	61 278	64 600	101 065	124 909	124 909	67 784	78 131	72 840

9 Budget Related Policies and Bylaws Overview and Amendments

In line with section 17(3) (e) when annual budget is tabled in terms of section 16(2), it must be accompanied by any proposed amendments to the budget related policies. Following the amalgamation process that was completed last year August, the municipality then started developing Budget related policies for the new merged entity – Enoch Mgijima Local Municipality. The final budget contains in appendix B, policies that was approved by council in May and will be tabled together with final budget. They are attached here for ease of reference.

Budget related policies and a bylaw includes the following:

- Final Reviewed Property Rates Policy and Bylaw
- Final Reviewed Budget Policy
- Final Reviewed Cash Management and Investment Policy
- Final Reviewed Write Off Policy
- Final Reviewed Property Rates and Bylaw
- Final Reviewed Virement Policy
- Final Reviewed Asset Management Policy
- Final Reviewed Indigent Policy and Bylaw
- Final Reviewed Supply Chain Management Policy

Below is the summary of each reviewed policies:

Property Rated Policy and Bylaw

This policy is used to fund services that benefit the community as opposed to individual households. These include constructed and maintaining streets, roads and sidewalks, street lighting and storm water drainage facilities.

The policy focuses on how the rates are imposed and impermissible rates. The policy gives rebate to property owners of the first R15 000 of the market value. The policy detailed the exemptions, reduction and rebates and clarifies who qualifies. The register of properties is divided into two parts. The bylaw will ensure that it gives effect on the implementation of this policy. This policy is in line with the property rates act.

The Budget Policy

The objective of this policy is to set out:

The principles which the Municipality will follow in preparing each MTREF

The responsibilities if the Mayor, the Accounting Officer, The Chief Financial Officer and other Directors in the compilation of Budget

To establish and maintain procedures to ensure adherence to the Municipal IDP and Budget processes.

The Municipality did not have budget policy; they only rely on the Municipal Finance Management Act every time the budget is compiled. The policy that was in existence was budget adjustment policy and virement policy which were developed for the first time in the last financial year for its first implementation in the year under review.

The policy therefore covers the budget preparation process being:

Formulation of the budget,

The public participation process

Approval process of the budget

Publication of the budget

Capital and Operating Budget, how they are funded and the process that needs to be followed.

The policy also stipulates how the unspent funds must be treated

Budget adjustment process in detail, who has been delegated, how to compile budget adjustment and why.

Budget implementation and monitoring in terms of MFMA

Cash Management and Investment Policy

The policy is taken as it is from the last financial year, its objectives:

To provide guidance and direction for the investment of cash within the municipality

The Municipality must ensure investment diversification across the institution e.g. types of investments and its maturities

Liquidity needs of the Municipality to be given due consideration when making investment decisions for the municipality.

The policy statement includes:

Investment maturities

Standard care for investment

Investment limitations

Portfolio balance and competitive selection

Cash management and Reporting Requirements

Write off policy and Bylaw

Main purpose of this policy is to ensure that the principles of write off of irrecoverable debt are formalised.

It mentioned the categories of debtors that qualify to be written off.

It mentioned the incentive scheme and this policy reviewed that the incentive will only apply to a debt that is in arrears as at end 30 June which will be the one t

Standing committee for finance will play a role of considering application and onward transmission to Mayoral Committee and Council for final approval.

Bylaw will give effect to this policy.

Credit Control Policy and Bylaw

The policy details how rates and services will be collected. The process starts at the application process of the services

Customer service agreements

Deposits that are paid when applying for the service

Detailed how and when the accounts and billing are paid

Metering and consumable services and all water related processes have been removed from the policy.

Arrangements processes for residential and non-residential debtors

Special conditions regarding arrangements and the payment of rates by instalments

Payment arrangements of government departments

Collection process on rental of facilities

Enquiries and appeals

Debt collection process general

Theft and fraud and Irrecoverable debt

Bylaw will give effect to this policy

Virement policy

This policy aims to provide guidelines to management in the use of virement as a mechanism in the day to day management of their budget

The only change in the policy is to allow virement on capital budget within votes of the same funding

Asset Management Policy

Main objectives of this policy are to:

Ensure the effective and efficient control, utilization and management of Property Plant and Equipment.

Ensure that the functional heads are aware of their roles and responsibilities regarding property, plant and equipment.

To set out standards of physical asset management, recording and internal control to ensure property plant and equipment are safeguarding against loss and inappropriate utilisation

To specify the process required for acquisition, transfer and disposal assets.

Indigent Policy and Bylaw

Main objectives of this policy are to ensure:

The provision of basic services to the community in a sustainable manner within financial and administrative capacity of council

The financial sustainability of free basic services through the determination of appropriate tariffs that contribute to such sustainability through cross subsidisation

Establishment of framework for the identification and management of indigent households including socio-economic analysis and an exit strategy

The provision of procedures and guidelines for the subsidisation of basic charges and the provision of free basic energy to indigent households

To ensure co-operative governance with other spheres of government and

To enhance the institutional and financial capacity of the Municipality to implement the policy

Bylaw will give effect to this policy

Supply Chain Management Policy

The MFMA required the municipality to adopt and implement a new supply chain policy by January 1st of 2006. The municipality met this deadline. We now have a detailed policy of council and a set of procedures to follow. The Supply Chain unit has been established within the Finance Directorate and is operating. The policy set limits for the various methods of procurement used within the municipality and delegated authority to implement the policy to the Accounting Officer as required in the MFMA. This policy has been reviewed in this financial year and has been presented to council for approval.

10 Budget Assumptions

Budgets are prepared in an environment of uncertainty. To prepare meaningful budgets, assumptions need to be made about internal and external factors that could influence the budget. Documentation of the assumptions used in preparing the budget assists understanding of the information. The section provides a comprehensive summary of all the assumptions used in preparing the budget.

Budget Assumptions Table 2017/18				
		Estimated 2017/18	Estimated 2018/19	Estimated 2019/20
1)	General Inflation Factor	6.1%	5.9%	6.0%
2)	Interest Rates:			
	Borrowing	10.5%	10.5%	10.5%
	Investing	6.0%	6.0%	6.0%
3)	Increases - Rates and Tariffs:			
	Growth Factor	1.0%	1.0%	1.0%
	Rates	6.0%	8.0%	8.0%
	Electricity	2.2%	7.4%	7.4%
	Refuse	6.0%	7.0%	7.0%
4)	Tax Base Growth	0.0%	0.0%	0.0%
5)	Billing Collection Rates:			
	Rates	70.0%	72.0%	75.0%
	Electricity	87.0%	90.0%	90.0%
	Refuse	64.0%	74.0%	74.0%
	Debtor Interest	14.6%	14.6%	14.6%
6)	Bulk Electricity Purchases			
	Growth Factor	0.0%	0.0%	0.0%
	Bulk Cost Increases	2.2%	7.4%	7.4%
7)	Salary Increases			
	Salaries	7.1%	6.9%	7.0%
	Overtime	7.1%	6.9%	7.0%
	Contract Workers	7.1%	6.9%	7.0%

8)	Equitable Share Allocation	160 117 000	164 355 000	166 282 000
9)	Library Allocation	5 250 000	5 250 000	5 250 000

The above assumptions were different from what was anticipated when the planning stage of the 2015/16 budget was conceived. It must be noted however that as the year progresses some of these guidelines had to change due to the dynamic nature of the economy.

Salaries were anticipated to increase by 7.0% but the new guideline in circular 72 stipulates that municipalities use the average CPI plus 1.0 percent. Electricity tariff was expected to increase by 7.0% but by NERSA guidelines the rate will be hiked by 1.88% in 2017/18, commencing on the 1st of July 2017. Nevertheless, these guidelines enable the municipality to work within set parameters.

General inflation outlook and its impact on the municipal activities

General inflationary pressure is expected to remain in the moderate range as per the National Treasury forecasts. We have used the guidelines as per circular 85 and 86 from National Treasury for the next three years when preparing this medium-term budget. The budget is also based on some of the earlier circulars which are still relevant such as circular 58 and 72.

Interest rates for borrowing and investment of funds

Based on historical trends and current market analysis we have used 9.6% as the base interest rate on all loans that we anticipate taking out over the medium-term estimate. Investment income is calculated using a 6% rate for cash invested. The actual interest rate that the municipality will be charged will at any time be based on the prevailing repo rate and the risk level associated with the municipality at that time.

Rates, tariffs, charges and timing of revenue collection

The Enoch Mgijima Municipality will start the process of new valuation roll in the 2017/18 financial year, hoping to complete a general valuation roll for the Municipality on or before 1st July 2018. The new valuations on property within the municipality will make it possible to determine the correct property values under the Enoch Mgijima municipal area. For the 2017/18 financial year, Rates are set to increase by 6%.

In places where properties are not yet valued infrastructure improvement rate shall be levied.

Electricity tariffs

Billed revenue for the 2016/17 budget was R233.6 million. Electricity tariff will be increased by an average of 1.88% in 2017/18 financial year as contained in circular 85 that was issued February 2017. Because of that increase, revenue to be realised from electricity tariff will increase to R234.9 million. It must be noted that this is the billed revenue from which a reasonable provision for bad debt will be deducted. The municipality is putting plans in place this year to maximise the collection of the billed amount and to reduce the bad debt that will occur at the end of the year.

Cost Reflective tariffs

A costing study was conducted in 2005/06 to assist the municipality in determining the 'total' direct and indirect cost of delivering the various services to the community. Because of this study a new costing model was developed to distribute the indirect or 'administrative' costs incurred by the municipality. This new costing model is reflected in the proposed tariffs for the municipality this year. Circulars 84 and 85 from the National Treasury, urges municipalities to adopt cost reflective tariffs.

Refuse charges are set to remain at 6% this year. This is because of the service not breaking even or running at a loss. This must be increased over a number of years to ensure that the service is fully funded. It is anticipated that once consumers start to pay for these services and a full break-even is achieved, the municipality will start lowering this rate. Circular 85 stipulates that cost reflective tariffs be set to ensure continuity and sustainability of service delivery.

Electricity tariff is determined and controlled by the energy regulator NERSA. Electrical service is dependent on bulk electric purchases from ESKOM. Because of the 1.88% increase in the cost of bulk electricity purchases, the tariffs charged to customers will increase this year by 1.88% margin. Indigent customers will be subsidized as follows:

0 – 50kw	free
51kw onwards	1.88% Increase

Collection rates for each revenue source and customer type

(for more detail see section 15 – revenue by source and vote)

Collection of billed services continues to be problematic in many areas of the municipality. Because of this the allowance for bad debts has been increased substantially over the past years to more closely reflect the actual collection rate of municipal services. These lower collection rates continue to put upward pressure on service tariffs and will require a conscientious effort to address in the future. There are however glimpses of improve collection rate of billed services in the second half of the 2016/17 when the debt collection team appointed start their work.

Collection rates for services that are billed to the community are usually very different from the amount billed for a service. This is the result of many different factors including consumer attitude, ability to pay and other issues. The municipality began a project plan last year to improve the collection of the various billed services thru a project management plan that addresses many different areas of the billing and collection cycle.

In addition, the credit control and debt collection policy was revised this year and a debtor's write off and arrangements policies were also added to the mix. The adoption of these policies is only one part of a multi prong approach to address this issue.

Average salary increases

Employee related costs, allowances; salaries and related expenses make up almost 36.0% of the operating budget. This has taken the municipality to above the National Treasury threshold of the salary budget not exceeding 35.0% of its operating budget. This will affect further employment of staff as the municipality will not like to exceed the 35.0% threshold. This salary related expenses are increased each year by bargaining agreements controlled by SALGA.

Salaries for municipal workers are projected to increase steadily over the medium-term budget forecast. For 2017/18 salaries are projected to increase 7.13%, for 2018/2019 to 2019/20 a projected 6.9% increase is also used.

11 Funding the Budget

Fiscal Overview

Over the past few years the Municipality has been working to reform its financial position and reporting systems to promote sustainability and conformance to the requirements of the MFMA.

Sustainability can mean many different things but at its core is the idea of financial stability and the ability to financially meet the obligations and commitments that are required to deliver the services within the community.

The MFMA requires many things from the municipality in this respect. Some of these items include: 1) Payment of all creditors within 30 days; 2) using only realistically expected actual revenues and non-committed cash surpluses to fund the budget; 3) discontinue the use of short term borrowing (bank overdraft) to fund operating expenses; and 4) ensuring that all required reserve funds are 'cash backed'.

Primarily from a cash point of view, Enoch Mgijima municipality has faced serious financial difficulties over the past few months. Enoch Mgijima is not alone. Many local municipalities in South Africa are facing the same difficulties. The reasons for this situation are not simple and neither are there solutions. Over the past years the municipality has been required to take on large number of employees, service old debts inherited from former Nkwanca municipality and a large population that simply do not have the income to pay the rates and tariffs required. In recent years, though, the municipality has not taken any new debt thus, the municipality does not have any debt in the medium-term budget.

It is to this end that the municipality has continued to focus its attention toward the past few years. Prudent budgeting and some hard decision making has allowed this goal to become a reality. The municipality will not end 2016/17 with enough cash at the end of the financial year to pay all its creditors. This, however, must not be allowed to continue into the new financial year.

The municipality must strengthen its credit control and debt collection efforts. We must evaluate every area of operations and ask ourselves if we are doing things in the most efficient and effective way. We must make sure that those organs of state for which we supply agency functions pay for those functions in their entirety so that local Rand can be used to pay for the local services that we are required to perform.

Probably most important, we must be willing to change. We cannot continue to do things the way that we always have done them in the past particularly in the recent past.

New challenges always bring with them new opportunities. We must find those opportunities that present themselves and use them to better our municipality.

Funded verses a balanced budget: Table SA 10

The implementation of the MFMA changes the perspective of the budget from a 'funds' perspective where the emphasis is on balancing 'funds going out' to 'funds coming in' to a more dynamic accounting prospective.

This new prospective requires us to analyse the budget from several viewpoints to ensure that the budget is indeed balanced in accordance with the MFMA. The MFMA requires in section 18 that the budget be funded using only 'realistically' anticipated revenues to be collected and cash backed accumulated funds that are not committed to other purposes. Borrowed funds can only be used to fund capital budget items in accordance with MFMA requirements. These were part of the strategies presented to the Budget Steering committee in September 2016 as part of the budget process.

Although we show revenues on an accrual basis we must ensure that revenues used to fund the budget are realistically anticipated to be collected.

To be credible the budget must be consistent with the IDP and be achievable in terms of service delivery and performance targets. Credible budgets have realistic revenue and expenditure projections and the implementation of it improves the financial viability of the municipality.

The municipality has followed these principles and the directions put forth in NT circulars 74 and 75 concerning both the budget process and funding of a municipal budget.

We have made full disclosure on all revenues using accrual methods and all cash that is available has been shown where it is legally committed to be spent.

Cash flow for the 2016/17 budget year reflects that cash receipts for the year will be sufficient to place a small surplus into working operating capital. It is anticipated that a cash surplus of R63.8 million will be realised by the end of the 2017/18 financial year. This is shown in the supporting table SA30 attached to this report.

Table SA 10 also shows that the budget is fully funded.

EC139 Enoch Mgijima Supporting Table SA10 Funding measurement

Description	MFMA section	Ref	2013/14	2014/15	2015/16	Current Year 2016/17				2017/18 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Funding measures												
Cash/cash equivalents at the year end - R'000	18(1)b	1	90 847	214 703	117 334	155 035	88 677	88 677	88 677	86 787	123 083	168 699
Cash + investments at the yr end less applications - R'000	18(1)b	2	139 949	196 761	172 445	248 373	157 767	158 278	159 371	185 528	213 645	239 109
Cash year end/monthly employee/supplier payments	18(1)b	3	2.4	6.1	2.8	2.9	1.6	1.6	1.6	1.8	2.5	3.3
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	4	117 048	58 386	(7 753)	73 369	124 909	124 909	124 909	67 784	78 131	72 840
Service charge rev % change - macro CPIX target exclusive	18(1)a(2)	5	N.A.	(24.0%)	8.2%	6.9%	(5.9%)	(6.0%)	(6.0%)	(3.7%)	3.8%	1.3%
Cash receipts % of Ratepayer & Other revenue	18(1)a(2)	6	91.9%	101.1%	75.0%	86.9%	60.9%	60.9%	60.9%	84.6%	66.4%	68.0%
Debt impairment expense as a % of total billable revenue	18(1)a(2)	7	5.6%	2.2%	6.9%	19.9%	24.6%	24.6%	24.6%	8.0%	7.8%	7.7%
Capital payments % of capital expenditure	18(1)c(19)	8	99.8%	77.3%	172.7%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	9	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Grants % of Govt legislated/gazetted allocations	18(1)a	10								0.0%	0.0%	0.0%
Current consumer debtors % change - incr(decr)	18(1)a	11	N.A.	(24.7%)	79.3%	(12.6%)	9.8%	0.0%	0.0%	44.1%	2.6%	0.0%
Long term receivables % change - incr(decr)	18(1)a	12	N.A.	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
R&M % of Property Plant & Equipment	20(1)(vi)	13	0.4%	1.2%	1.4%	3.1%	2.7%	2.7%	1.9%	1.5%	1.6%	1.6%
Asset renewal % of capital budget	20(1)(vi)	14	32.6%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	9.4%	3.8%	6.9%

The positive cash balances shown in table 10A are an indication of funding compliance. Cash + investment at year end will be 168.4 million.

The budget has sufficient liquidity to meet average monthly operating payments. The ratio for 2017/18 financial year is +3.5 increasing to +4.2 and +4.9 in 2018/19 and 2019/20 respectively.

The budget also reflects a surplus before depreciation offsets. Surplus for 2016/16 shows 63.9 million. Service charge revenue percentage changes showed 0.3% macro CPIX target. This is indicative of adherence to macro – economic target even though it is below threshold for municipalities.

Cash receipts as a % of ratepayers and other revenue showed that the municipality's own funding is at 80.0% of total operating revenue.

Debt impairment as a % of total billable revenue is at 12.8% and remains in the same range in the medium-term revenue and expenditure framework.

Repairs and maintenance % of property, plant and equipment is at 1.5% of total operating expenditure

Asset renewal % of capital budget is 20.3%. This means the municipality has committed 25.1% of its capital budget to repairs and maintenance of its infrastructure assets.

Table 10A shows that the 2015/16 budget is fully funded

11.2 Financial Indicators – Table SA 8

The municipality is in the process of developing useful performance indicators that will be both meaningful and useful for detecting financial problems and trends that need to be investigated. These indicators are not available now but will be made public once finalized. Below are some standard performance indicators that shows how Enoch Mgijima Municipality will perform in the medium term.

EC139 Enoch Mqijima - Supporting Table SA8 Performance indicators and benchmarks

Description of financial indicator	Basis of calculation	2013/14	2014/15	2015/16	Current Year 2016/17				2017/18 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Borrowing Management											
Credit Rating											
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	0.4%	0.5%	0.3%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	0.5%	0.8%	0.4%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Safety of Capital											
Gearing	Long Term Borrowing/ Funds & Reserves	1.1%	1.7%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Liquidity											
Current Ratio	Current assets/current liabilities	2.2	2.3	2.9	2.5	2.1	2.1	2.1	1.7	2.7	3.1
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	2.2	2.3	2.9	2.5	2.1	2.1	2.1	1.7	2.7	3.1
Liquidity Ratio	Monetary Assets/Current Liabilities	1.2	1.6	1.3	1.5	0.8	0.8	0.8	0.4	1.0	1.2
Revenue Management											
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		97.7%	101.9%	80.9%	88.9%	80.7%	80.7%	80.7%	88.7%	78.9%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)		97.7%	101.9%	79.9%	88.9%	80.7%	80.7%	80.7%	88.7%	78.9%	79.1%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	17.7%	16.6%	26.0%	17.6%	18.6%	18.6%	18.6%	31.8%	32.0%	30.7%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old	29.0%	23.7%	29.7%	26.4%	31.1%	31.1%	31.1%	22.5%	23.1%	27.8%
Creditors Management											
Creditors System Efficiency	% of Creditors Paid Within Terms (within 'MFMA' s 65(e))	69.4%	88.7%	73.4%	77.0%	68.6%	68.6%	68.6%	87.1%	84.0%	85.2%
Creditors to Cash and Investments		93.2%	29.2%	53.7%	34.3%	19.7%	19.7%	19.7%	71.9%	40.9%	23.4%
Other Indicators											
Electricity Distribution Losses (2)	Total Volume Losses (kW)										
	Total Cost of Losses (Rand '000)	0.185	0.293	0.31	0.295	0.295	0.295				
	% Volume (units purchased and generated less units sold)/units purchased and generated	12 244	45 899	38 250	29 365	28 544	28 544				
Water Distribution Losses (2)	Total Volume Losses (kl)										
	Total Cost of Losses (Rand '000)	0.028236412	0.024								
	% Volume (units purchased and generated less units sold)/units purchased and generated										
Employee costs	Employee costs/(Total Revenue - capital revenue)	27.9%	35.3%	31.9%	29.7%	26.5%	26.5%	26.5%	35.6%	36.4%	37.1%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	22.3%	28.7%	25.9%	33.7%	30.1%	30.1%		40.1%	41.1%	41.8%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	0.6%	2.6%	2.7%	6.0%	3.9%	3.9%		3.2%	3.4%	3.4%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	2.8%	11.2%	10.5%	6.2%	5.7%	5.7%	5.7%	6.2%	5.1%	4.9%
IDP regulation financial viability indicators											
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year	13.6	11.0	30.1	54.0	54.0	54.0	36.2	30.3	30.2	32.0
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	32.0%	29.3%	46.1%	35.7%	39.2%	39.2%	39.2%	55.3%	51.7%	48.2%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	2.4	6.1	2.8	2.9	1.6	1.6	1.6	1.8	2.5	3.3

Sources of Funding

11.3 Rates, tariffs and other charges

The detailed listings of all of the proposed tariffs and rates for the 2017/18 financial year are contained in **appendix A**. In this section, we will highlight only the major changes proposed. We will concentrate on the two major tariffs of the municipality along with the property rates.

These three revenue sources will account for an almost R395.4 million in billed revenue for the municipality in 2017/18 and will account for an estimated R310.6 million in actual cash collection. The breakdown is as follows:

<u>Item</u>	<u>Billed (000's)</u>	<u>Cash (000's)</u>
Property Rates	100,833	86,404
Electricity	234,936	219,717
Refuse Collection	44,528	31,170
Total	<u>380,297</u>	<u>337,291</u>

Property Rates

The three former municipalities still face the challenges regarding valuations done by the service provider. Currently the municipalities are trying to obtain solutions from the service provider regarding incorrect valuations as well as properties not correctly identified in the valuation roll. This will hopefully be resolved and will enable the municipality to raise its rates correctly on 1 July 2017.

As shown in appendix A levied rates are proposed to be increased by **6.0%** this budget year. This will increase the 2017/18 budget from R91.0 million to R100.8 million. Details of the tariffs applicable to the 2017/18 budget are shown in supporting table SA13a. This rate shall be applicable in the entire Mgisima Municipal area.

Electricity Tariffs

The single largest revenue source for the municipality is the electricity tariff (R235.0 million next year). It is also the source of the single largest expenditure – bulk electricity purchases (budgeted at R207.4 million next year).

The clear majority of domestic users of the municipal electrical distribution system are using a 'pre-paid' meter system. Using this system, the municipality can collect the tariff charge 'up front' and eliminate all bad debts associated with these customers. This is the reason why the collection rate from the electricity tariff is so high compared to other tariffs that are billed in the conventional way.

Some 3209 customers (including domestic, commercial and industrial) are billed via a conventional meter. As can be seen in the rates listed in appendix A, the charges to these customers are broken down into several components including fixed component and several 'usage' based components.

The tariff increase put forth in the budget for electricity is **1.88%**.

Refuse Collection

Refuse collection tariffs are 'use based' fees that are based on factors such as the category of the customer and the number of removals required. This usually applies our commercial customers.

For 2017/18 financial year we are proposing an **6.0%** increase in average refuse tariffs across the board. The tariff could have been reduced this year because of the service breaking even after the previous increases, but the 51.0% collection rate made it impossible to lower rates.

The listing of proposed refuse tariffs is included in appendix A.

11.5 - Investments – cash backed accumulated surplus

This section documents particulars of existing investments and predicted levels of investments based on future strategies. The portfolio of investments should also be compliant with the MFMA, regulations and investment framework.

The following tables are included to show details concerning the municipality's investments.

11.6 - Table SA15 – Investments Particulars by Type

11.7 - Table SA16 – Investments Particulars by Maturity

EC139 Enoch Mgijima - Supporting Table SA15 Investment particulars by type

Investment type	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
R thousand										
Parent municipality										
Securities - National Government										
Listed Corporate Bonds										
Deposits - Bank		123 394	127 033	95 284	135 823	78 526	78 526	49 157	77 289	81 154
Deposits - Public Investment Commissioners										
Deposits - Corporation for Public Deposits										
Bankers Acceptance Certificates										
Negotiable Certificates of Deposit - Banks										
Guaranteed Endowment Policies (sinking)										
Repurchase Agreements - Banks										
Municipal Bonds										
Municipality sub-total	1	123 394	127 033	95 284	135 823	78 526	78 526	49 157	77 289	81 154
Entities										
Securities - National Government										
Listed Corporate Bonds										
Deposits - Bank										
Deposits - Public Investment Commissioners										
Deposits - Corporation for Public Deposits										
Bankers Acceptance Certificates										
Negotiable Certificates of Deposit - Banks										
Guaranteed Endowment Policies (sinking)										
Repurchase Agreements - Banks										
Entities sub-total		-	-	-	-	-	-	-	-	-
Consolidated total:		123 394	127 033	95 284	135 823	78 526	78 526	49 157	77 289	81 154

EC139 Enoch Mgijima - Supporting Table SA16 Investment particulars by maturity

Investments by Maturity	Ref	Period of Investment	Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed interest rate	Interest Rate *	Commission Paid (Rands)	Commission Recipient	Expiry date of investment	Opening balance	Interest to be realised	Partial / Premature Withdrawal (4)	Investment Top Up	Closing Balance
Name of institution & investment ID	1	Yrs/Months												
<u>Parent municipality</u>														
Call Investment deposit										157 915	9 726	(118 484)		49 157
														-
														-
														-
														-
Municipality sub-total										157 915		(118 484)	-	49 157
<u>Entities</u>														
														-
														-
														-
														-
														-
Entities sub-total										-		-	-	-
TOTAL INVESTMENTS AND INTEREST	1									157 915		(118 484)	-	49 157

11.8 - Grant allocations

The following is a listing of grants included within the budget and a brief description of each.

MUNICIPAL INFRASTRUCTURE GRANT

This fund is allocated to municipalities to supplement municipal capital budgets to eradicate backlogs in municipal infrastructure, as well as the rehabilitation and renewal of municipal infrastructure. Conditions to the grant is to prioritise residential infrastructure for water, sanitation, refuse removal, street lighting, solid waste, connector and bulk infrastructure, and other municipal infrastructure like roads in line with the MIG policy framework. Municipalities must adhere to the labour-intensive construction method and must report to DPLG in terms of the Division of Revenue Act on progress.

MUNICIPAL SYSTEM IMPROVEMENT PROGRAMME

This grant is allocated to assist municipalities in building in-house capacity to perform their functions and stabilise institutional and governance system as required in the Local Government Municipal Systems Act of 2000.

Conditions include that a activity plan must be submitted in the prescribed format with detail budgets and timeframes. Submission of monthly expenditure reports in accordance of the Division of the Revenue Act.

LOCAL GOVERNMENT FINANCIAL MANAGEMENT GRANT

This grant is allocated to promote and support reforms to financial management and the implementation of the Municipal Finance Management Act.

Conditions include submission of council resolution striving to achieve multi-year budgets, accounting and reporting reforms. The employment of a skilled chief financial officer and promotion of internship programme in financial management and ongoing review, revision and submission of implementation plans to address weaknesses in financial management.

INFRASTRUCTURE SKILLS DEVELOPMENT GRANT

This grant is allocated to strengthen Technical capacity of the municipality. It aims addressing the skills shortage particularly in the technical departments. Skills such as artisans, millwrights, electricians and plumbers are trained with this grant. It was introduced in 2012/13 Financial year.

Conditions include proper utilization of the funds for which it is allocated and regular reporting in terms of the Division of Revenue Act.

EXPANDED PUBLIC WORKS PROGRAMME

Initially this was an incentive grant. It has since been converted to a conditional Grant since there are conditions attached to the use of this fund to the extent that it has to be used for employing the community for public works. Conditions attached include regular reporting to the transferring authority every month.

MUNICIPAL DEMARCATION GRANT

To subsidise the additional institutional and administrative costs arising from major boundary changes that took effect at the time of the 2016 local government elections.

11.9 -Table SA 18 - Transfers and grant receipts

Table SA 19 - Expenditure on transfers and grant programme

Table SA 20 - Reconciliation of transfers, grant receipts and unspent Funds

The tables on the following pages give a detail listing of the allocations that the municipality anticipates receiving.

EC139 Enoch Mgijima - Supporting Table SA18 Transfers and grant receipts

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
R thousand										
RECEIPTS:	1, 2									
Operating Transfers and Grants										
National Government:		171 853	187 211	–	203 297	203 555	203 555	183 138	175 362	177 753
Local Government Equitable Share		157 952	168 876		167 232	167 232	167 232	160 117	164 355	166 282
Finance Management		4 700	5 050		5 460	5 460	5 460	5 945	6 200	6 400
Municipal Systems Improvement		2 754	3 534		750	750	750	788	–	–
EPWP Incentive		2 602	3 892		4 079	4 096	4 096	4 889	–	–
Infrastructure Skills Development Grant		3 451	2 887		2 800	3 040	3 040	1 800	1 900	2 000
MIG PMU Fees		394	2 972		2 833	2 833	2 833	2 752	2 907	3 071
Municipal Transitional Grant					20 143	20 143	20 143	6 847	–	–
Provincial Government:		5 022	30 635	–	30 921	30 921	33 921	10 250	5 250	5 250
Library Subsidy		4 589	5 405		5 211	5 211	5 211	5 250	5 250	5 250
Support Grant - Human Settlement Interns Grant		–	–		710	710	710			
Department of Roads Grant		247	25 000		25 000	25 000	25 000			
Local Economic Development		186	230		–					
Municipal Transitional Grant							3 000	5 000		
District Municipality:		–	–	–	–	–	–	–	–	–
<i>[insert description]</i>										
Other grant providers:		–	–	–	–	–	–	171	183	195
WSSA								171	183	195
Municipal Transitional Grant										
Total Operating Transfers and Grants	5	176 876	217 845	–	234 219	234 476	237 476	193 559	180 795	183 197
Capital Transfers and Grants										
National Government:		66 232	59 464	–	58 835	8 729	8 729	62 284	76 231	70 340
Municipal Infrastructure Grant (MIG)		66 232	56 464		53 835	8 200	8 200	52 284	55 231	58 340
INEP			3 000		5 000	529	529	10 000	21 000	12 000
Other capital transfers/grants <i>[insert desc]</i>										
Provincial Government:		–	–	–	–	–	–	–	–	–
Other capital transfers/grants <i>[insert description]</i>										
District Municipality:		–	–	–	–	4 000	4 000	4 000	–	–
Whittlesea Small Town Revitalisation Programme						4 000	4 000	4 000		
Other grant providers:		–	–	–	–	–	–	–	–	–
WSSA										
Total Capital Transfers and Grants	5	66 232	59 464	–	58 835	12 729	12 729	66 284	76 231	70 340
TOTAL RECEIPTS OF TRANSFERS & GRANTS		243 108	277 309	–	293 053	247 205	250 205	259 843	257 026	253 538

EC139 Enoch Mgijima - Supporting Table SA19 Expenditure on transfers and grant programme

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
R thousand										
EXPENDITURE:	1									
Operating expenditure of Transfers and Grants										
National Government:		171 853	187 211	–	203 297	203 555	203 555	183 138	175 362	177 753
Local Government Equitable Share		157 952	168 876		167 232	167 232	167 232	160 117	164 355	166 282
Finance Management		4 700	5 050		5 460	5 460	5 460	5 945	6 200	6 400
Municipal Systems Improvement		2 754	3 534		750	750	750	788	–	–
EPWP Incentive		2 602	3 892		4 079	4 096	4 096	4 889	–	–
Infrastructure Skills Development Grant		3 451	2 887		2 800	3 040	3 040	1 800	1 900	2 000
MIG PMU Fees		394	2 972		2 833	2 833	2 833	2 752	2 907	3 071
Municipal Transitional Grant					20 143	20 143	20 143	6 847	–	–
Provincial Government:		5 022	30 635	–	30 921	30 921	33 921	10 250	5 250	5 250
Library Subsidy		4 589	5 405		5 211	5 211	5 211	5 250	5 250	5 250
Support Grant - Human Settlement Interns Grant		–	–		710	710	710			
Department of Roads Grant		247	25 000		25 000	25 000	25 000			
Local Economic Development		186	230		–					
Municipal Transitional Grant							3 000	5 000		
District Municipality:		–	–	–	–	–	–	–	–	–
<i>[insert description]</i>										
Other grant providers:		–	–	–	–	–	–	171	183	195
WSSA								171	183	195
Municipal Transitional Grant										
Total operating expenditure of Transfers and Grants:		176 876	217 845	–	234 219	234 476	237 476	193 559	180 795	183 197
Capital expenditure of Transfers and Grants										
National Government:		66 232	59 464	–	58 835	8 729	8 729	62 284	76 231	70 340
Municipal Infrastructure Grant (MIG)		66 232	56 464		53 835	8 200	8 200	52 284	55 231	58 340
INEP			3 000		5 000	529	529	10 000	21 000	12 000
Other capital transfers/grants [insert desc]										
Provincial Government:		–	–	–	–	–	–	–	–	–
Other capital transfers/grants [insert description]										
District Municipality:		–	–	–	–	–	4 000	4 000	–	–
Whittlesea Small Town Revitalisation Programme							4 000	4 000		
Other grant providers:		–	–	–	–	–	–	–	–	–
WSSA										
Total capital expenditure of Transfers and Grants		66 232	59 464	–	58 835	8 729	12 729	66 284	76 231	70 340
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		243 108	277 309	–	293 053	243 205	250 205	259 843	257 026	253 538

EC139 Enoch Mgijima - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Operating transfers and grants:	1,3									
National Government:										
Balance unspent at beginning of the year										
Current year receipts		182 301	158 289		180 321	180 579	180 579	183 138	175 362	177 753
Conditions met - transferred to revenue		182 301	158 289	–	180 321	180 579	180 579	183 138	175 362	177 753
Conditions still to be met - transferred to liabilities										
Provincial Government:										
Balance unspent at beginning of the year										
Current year receipts		5 022	30 635	199 376	30 921	33 921	33 921	10 250	5 250	5 250
Conditions met - transferred to revenue		5 022	30 635	199 376	30 921	33 921	33 921	10 250	5 250	5 250
Conditions still to be met - transferred to liabilities										
District Municipality:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		–	–	–	–	–	–	–	–	–
Conditions still to be met - transferred to liabilities										
Other grant providers:										
Balance unspent at beginning of the year										
Current year receipts		394	2 972		22 976	23 147	23 147	171	183	195
Conditions met - transferred to revenue		394	2 972	–	22 976	23 147	23 147	171	183	195
Conditions still to be met - transferred to liabilities										
Total operating transfers and grants revenue		187 718	191 895	199 376	234 219	237 647	237 647	193 559	180 795	183 197
Total operating transfers and grants - CTBM	2	–	–	–	–	–	–	–	–	–
Capital transfers and grants:	1,3									
National Government:										
Balance unspent at beginning of the year										
Current year receipts		40 013	66 232	20 475	58 835	67 564	67 564	62 284	76 231	70 340
Conditions met - transferred to revenue		40 013	66 232	20 475	58 835	67 564	67 564	62 284	76 231	70 340
Conditions still to be met - transferred to liabilities										
Provincial Government:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		–	–	–	–	–	–	–	–	–
Conditions still to be met - transferred to liabilities										
District Municipality:										
Balance unspent at beginning of the year										
Current year receipts						4 000	4 000	4 000		
Conditions met - transferred to revenue		–	–	–	–	4 000	4 000	4 000	–	–
Conditions still to be met - transferred to liabilities										
Other grant providers:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		–	–	–	–	–	–	–	–	–
Conditions still to be met - transferred to liabilities										
Total capital transfers and grants revenue		40 013	66 232	20 475	58 835	71 564	71 564	66 284	76 231	70 340
Total capital transfers and grants - CTBM	2	–	–	–	–	–	–	–	–	–
TOTAL TRANSFERS AND GRANTS REVENUE		227 730	258 127	219 851	293 053	309 211	309 211	259 843	257 026	253 538
TOTAL TRANSFERS AND GRANTS - CTBM		–	–	–	–	–	–	–	–	–

11.10 - Contributions and donations

Municipalities must budget for anticipated contributions and or donations. These could be in the form of cash or in kind. An example of an in kind contribution is Integrated National Electrification Programme (INEP) amount of R8.8 million given to Eskom to use in National Electrification on behalf of the municipality. Municipalities must consider the financial and service delivery consequences of receiving contributions and donations. For example, the receipt of an infrastructure asset will require ongoing repairs and maintenance of the asset to maintain agreed service levels and standards. The revenue implications should also be considered. In the above example of a new residential development there should also be new rates and taxes on the new residential properties. Whether the new rates and taxes are set at levels sufficient to cover the ongoing costs of the new infrastructure is a policy decision for the council.

The municipality anticipates **no contributions and or donations** for the coming budget year.

11.11 - Sale of assets

All disposals of municipal assets is controlled by requirements put forth in the MFMA. The municipality does not anticipate selling portions of surplus vacant land in the 2017/18 financial year. The revenue from this sale if it does take place will be utilized for once off maintenance to properties.

11.12 - Carry over

Provision for the carryover of cash from unfinished programs and projects from the 2016/17 financial year to the 2017/18 financial year will not be included in the budget that will be presented to council. Such unspent funds must be applied for by August 2017. As per circular 67 by National Treasury, such unspent funds will only be included in the budget through an adjustment budget after National Treasury has approved the use of such unspent funds. These funds were allocated to a specific purpose in previous financial years but for a variety of reasons the project will not be completed by the end of the financial year. At this stage the municipality does not anticipate having any unspent grant at the end of the 2016/17 financial year.

A full listing of all cash roll overs will be provided in an adjustment budget to be tabled after December 2018.

11.13 - Proposed Future Revenue Sources

Each year when preparing the budget, thought should be given to proposed future revenue sources that could be introduced. This section will highlight these, their potential impact on future budgets and any potential issues.

The largest single potential revenue source for the municipality is the collection of billed tariffs and rates. In addition, the completion of the valuation of property within the municipality is critical to the financial future.

Both items will be given top priority in the coming financial year in hopes of development strategies and plans to implement improvements in the future.

11.14 - Borrowing

Enoch Mjijima Municipality does not at this stage anticipate taking up new loans for the 2017/2018 financial year, however a proposal will be made to council to consider taking a long-term loan to fund the 5 – Year Electrification Master Plan. Stringent measures must be put in place for the servicing of such funds should that happen.

11.15 - TABLE SA17 - New Borrowing

The table on the following page outlines anticipated payments to borrowings for the year. The amounts shown are the repayments of previously contracted long term loans which were paid up fully by 2015/16. This consists of one term loan, a drawn down akin to an overdraft and three finance leases all contracted in 2010/2011 financial year.

The municipality has not taken any new loan in the current year and does not intend taken one in the coming year. The existing annuity loans and the three finance leases has been fully paid up by 2016.

EC139 Enoch Mgijima - Supporting Table SA17 Borrowing

Borrowing - Categorised by type	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
R thousand										
Parent municipality										
Annuity and Bullet Loans										
Long-Term Loans (non-annuity)										
Local registered stock										
Instalment Credit										
Financial Leases		1 242	1 964	83 622	–	–	–			
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
Municipality sub-total	1	1 242	1 964	83 622	–	–	–	–	–	–
Entities										
Annuity and Bullet Loans										
Long-Term Loans (non-annuity)										
Local registered stock										
Instalment Credit										
Financial Leases										
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
Entities sub-total	1	–	–	–	–	–	–	–	–	–
Total Borrowing	1	1 242	1 964	83 622	–	–	–	–	–	–

Unspent Borrowing - Categorised by type										
Parent municipality										
Long-Term Loans (annuity/reducing balance)							560			
Long-Term Loans (non-annuity)				388						
Local registered stock										
Instalment Credit										
Financial Leases		3 283	1 145	1 428	1 605	1 605	534			
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
Municipality sub-total	1	3 283	1 145	1 816	1 605	1 605	1 094	–	–	–
Entities										
Long-Term Loans (annuity/reducing balance)										
Long-Term Loans (non-annuity)										
Local registered stock										
Instalment Credit										
Financial Leases										
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
Entities sub-total	1	–	–	–	–	–	–	–	–	–
Total Unspent Borrowing	1	3 283	1 145	1 816	1 605	1 605	1 094	–	–	–

12. - Table SA 21 - Disclosure on Allocations Made by the Municipality

The municipality currently makes allocations to individuals in respect of services or goods delivered. This are paid out from grants paid vote. The municipality does not allocations to other municipalities.

EC139 Enoch Mgijima - Supporting Table SA21 Transfers and grants made by the municipality

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17				2017/18 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Cash Transfers to other municipalities											
Grants and Subsidies paid (Lukhanji)	1										
Total Cash Transfers To Municipalities:		-	-	-	-	-	-	-	-	-	-
Cash Transfers to Entities/Other External Mechanisms											
Grants and Subsidies paid (Lukhanji)	2	-									
Total Cash Transfers To Entities/Ems'		-	-	-	-	-	-	-	-	-	-
Cash Transfers to other Organs of State											
Grants and Subsidies paid (Lukhanji)	3										
Total Cash Transfers To Other Organs Of State:		-	-	-	-	-	-	-	-	-	-
Cash Transfers to Organisations											
Grants and Subsidies paid (Lukhanji)											
Total Cash Transfers To Organisations		-	-	-	-	-	-	-	-	-	-
Cash Transfers to Groups of Individuals											
Grants and Subsidies paid (Lukhanji)		13 170	-	28 431	16 005	59 986	59 986	59 986	18 132	11 270	11 471
Total Cash Transfers To Groups Of Individuals:		13 170	-	28 431	16 005	59 986	59 986	59 986	18 132	11 270	11 471
TOTAL CASH TRANSFERS AND GRANTS	6	13 170	-	28 431	16 005	59 986	59 986	59 986	18 132	11 270	11 471
Non-Cash Transfers to other municipalities											
Insert description	1										
Total Non-Cash Transfers To Municipalities:		-	-	-	-	-	-	-	-	-	-
Non-Cash Transfers to Entities/Other External Mechanisms											
Grants and Subsidies paid (Lukhanji)	2										
Total Non-Cash Transfers To Entities/Ems'		-	-	-	-	-	-	-	-	-	-
Non-Cash Transfers to other Organs of State											
Grants and Subsidies paid (Lukhanji)	3										
Total Non-Cash Transfers To Other Organs Of State:		-	-	-	-	-	-	-	-	-	-
Non-Cash Grants to Organisations											
Grants and Subsidies paid (Lukhanji)	4										
Total Non-Cash Grants To Organisations		-	-	-	-	-	-	-	-	-	-
Groups of Individuals											
Grants and Subsidies paid (Lukhanji) Free basic Services(Tsoelwana)	5	7 192	-	7 753				-	-	-	-
Total Non-Cash Grants To Groups Of Individuals:		7 192	-	7 753	-	-	-	-	-	-	-
TOTAL NON-CASH TRANSFERS AND GRANTS		7 192	-	7 753	-	-	-	-	-	-	-
TOTAL TRANSFERS AND GRANTS	6	20 362	-	36 184	16 005	59 986	59 986	59 986	18 132	11 270	11 471

13 Disclosure on Salaries, Allowances and Benefits

The tables on the following pages give the required listings of salaries, Allowances, and personnel as required by the MFMA.

13.1 TABLE SA23 - Salaries, Allowances and Benefits (Political Office bearers/councillors/senior managers)

13.2 - TABLE SA22 - Summary of councillor and staff benefits

13.3 - TABLE SA24 - Summary of Personnel Numbers

EC139 Enoch Mqijima - Supporting Table SA22 Summary councillor and staff benefits

Summary of Employee and Councillor remuneration	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
R thousand		A	B	C	D	E	F	G	H	I
<u>Councillors (Political Office Bearers plus Other)</u>	1									
Basic Salaries and Wages		10 389	14 177	14 177	25 920	25 920	25 920	26 920	27 920	29 920
Pension and UIF Contributions		—	—	—	—	—	—	—	—	—
Medical Aid Contributions		—	—	—	1 428	1 428	1 428	2 328	2 428	2 428
Motor Vehicle Allowance		3 463	4 980	4 980	373	373	373	438	673	673
Cellphone Allowance		760	1 010	1 010	537	537	537	537	1 000	864
Housing Allowances		—	—	—	—	—	—	—	—	—
Other benefits and allowances		—	—	—	—	—	—	—	—	—
Sub Total - Councillors		14 612	20 167	20 167	28 258	28 258	28 258	30 223	32 021	33 884
% increase	4		38.0%	—	40.1%	—	—	7.0%	5.9%	5.8%
<u>Senior Managers of the Municipality</u>	2									
Basic Salaries and Wages		4 325	5 399	5 399	8 211	8 524	8 524	14 468	19 494	20 524
Pension and UIF Contributions		502	434	434	563	563	563	563	563	563
Medical Aid Contributions		228	501	501	512	512	512	512	512	512
Overtime		—	—	—	—	—	—	—	—	—
Performance Bonus		443	505	505	598	598	598	598	598	598
Motor Vehicle Allowance	3	332	397	397	402	402	402	402	402	402
Cellphone Allowance	3	—	—	—	—	—	—	—	—	—
Housing Allowances	3	22	15	15	16	26	26	26	26	26
Other benefits and allowances	3	—	11	11	11	—	—	—	—	—
Payments in lieu of leave		—	—	—	—	—	—	—	—	—
Long service awards		—	—	—	—	—	—	—	—	—
Post-retirement benefit obligations	6	—	—	—	—	—	—	—	—	—
Sub Total - Senior Managers of Municipality		5 852	7 262	7 262	10 313	10 624	10 624	16 568	21 594	22 624
% increase	4		24.1%	—	42.0%	3.0%	—	55.9%	30.3%	4.8%
<u>Other Municipal Staff</u>										
Basic Salaries and Wages		84 166	87 392	87 392	173 467	141 411	141 411	163 610	168 107	179 794
Pension and UIF Contributions		12 985	10 977	10 977	12 079	10 060	10 060	10 153	10 060	11 060
Medical Aid Contributions		9 442	9 531	9 531	11 633	10 211	10 211	10 211	10 211	11 211
Overtime		5 823	7 531	7 531	9 555	8 460	8 460	8 460	8 460	8 343
Performance Bonus		3 626	3 151	3 151	3 245	4 360	4 360	4 360	4 360	4 360
Motor Vehicle Allowance	3	2 999	3 310	3 310	3 002	3 553	3 553	3 553	3 553	3 553
Cellphone Allowance	3	1	1	1	1	210	210	210	210	210
Housing Allowances	3	245	262	262	262	2 027	2 027	2 027	2 027	2 027
Other benefits and allowances	3	2 628	2 881	2 881	3 400	10 890	10 890	10 890	10 890	11 890
Payments in lieu of leave		—	—	—	—	6 598	6 598	6 598	6 598	6 598
Long service awards		489	524	524	830	529	529	529	529	529
Post-retirement benefit obligations	6	—	—	—	—	—	—	—	—	—
Sub Total - Other Municipal Staff		122 404	125 559	125 559	217 476	198 309	198 309	220 601	225 005	239 575
% increase	4		2.6%	—	73.2%	(8.8%)	—	11.2%	2.0%	6.5%
Total Parent Municipality		142 868	152 988	152 988	256 047	237 191	237 191	267 392	278 620	296 083
			7.1%	—	67.4%	(7.4%)	—	12.7%	4.2%	6.3%
<u>Board Members of Entities</u>										

EC139 Enoch Mgijima - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers)

Disclosure of Salaries, Allowances & Benefits 1.	Ref	No.	Salary	Contributions	Allowances	Performance Bonuses	In-kind benefits	Total Package
Rand per annum				1.				2.
<u>Councillors</u>	3							
Speaker	4		472 235		181 880			654 115
Chief Whip			442 722		172 042			614 764
Executive Mayor			590 296		221 233			811 529
Deputy Executive Mayor								–
Executive Committee			1 541 776		4 918 112			6 459 888
Total for all other councillors			7 708 214		3 597 061			11 305 275
Total Councillors	8	–	10 755 243	–	9 090 328			19 845 571
<u>Senior Managers of the Municipality</u>	5							
Municipal Manager (MM)			1 388 436	1 785	38 520	115 703		1 544 443
Chief Finance Officer			1 115 718	1 785	153 600	100 000		1 371 102
Director Community Services			987 535	1 785	275 744	100 000		1 365 064
Director Corporate Services			987 535	1 785	275 744	100 000		1 365 064
Director Technical Services			987 535	1 785	275 744	100 000		1 365 064
Director Human Settlement and Land Development			987 535	1 785	275 744	100 000		1 365 064
<i>List of each official with packages >= senior manager</i>								
Director - IPED			1 002 869	1 785				1 004 654
SEO			794 463	1 785	277 912	89 413		1 163 572
Director: Public Safety			987 535	1 785	275 744	100 000		1 365 064
Snr Manager Electricals			661 592	1 785	234 333	55 133		952 843
								–
								–
								–
								–
								–
								–
								–
								–
Total Senior Managers of the Municipality	8,10	–	9 900 753	17 847	2 083 085	860 249		12 861 934

EC139 Enoch Mgijima - Supporting Table SA24 Summary of personnel numbers

Summary of Personnel Numbers		Ref	2015/16			Current Year 2016/17			Budget Year 2017/18		
Number			Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
Municipal Council and Boards of Municipal Entities											
Councillors (Political Office Bearers plus Other Councillors)	4		54	–	54	54	–	54	54		54
Board Members of municipal entities	5										
Municipal employees											
Municipal Manager and Senior Managers	3		9		8	9	–	9	9		9
Other Managers	7										
Professionals			561	547	12	452	419	33	513	511	2
Finance			65	63	2	50	50	–	61	61	
Spatial/town planning			46	42	2	34	34	–	50	50	
Information Technology			4	4		4	4		2	2	
Roads			55	55		9	9		62	62	
Electricity			50	50		59	50	9	63	63	
Water									–	–	
Sanitation									–	–	
Refuse			117	117		47	47		58	58	
Other			224	216	8	249	225	24	217	215	2
Technicians			–	–	–	–	–	–	–	–	–
Finance											
Spatial/town planning											
Information Technology											
Roads											
Electricity											
Water											
Sanitation											
Refuse											
Other											
Clerks (Clerical and administrative)			53	48	8	183	183	–	412	412	
Service and sales workers											
Skilled agricultural and fishery workers											
Craft and related trades											
Plant and Machine Operators											
Elementary Occupations											
TOTAL PERSONNEL NUMBERS	9		677	595	82	698	602	96	988	923	65
% increase						3.1%	1.2%	17.1%	41.5%	53.3%	(32.3%)
Total municipal employees headcount	6, 10		674	646	28	644	600	44	988	923	65
Finance personnel headcount	8, 10		66	63	3	51	48	3	61	60	1
Human Resources personnel headcount	8, 10		22	19	3	22	19	3	23	22	1

14. Monthly Budgeted Cash flows

Table SA 25 - Budgeted monthly revenue and expenditure

Table SA 26 - Budgeted monthly revenue and expenditure (Municipal Vote)

Table SA 27 - Budgeted monthly revenue and expenditure (Standard Classification)

Table SA 28 - Budgeted monthly capital expenditure (Municipal Vote)

Table SA 29 - Budgeted monthly capital expenditure (Standard Classification)

Table SA 30 - Budgeted Monthly cash flow

The table on the following pages presents a monthly cash flow for the municipality over the next financial year.

EC139 Enoch Mgijima - Supporting Table SA25 Consolidated budgeted monthly revenue and expenditure

Budget Year 2017/18														Medium Term Revenue and Expenditure Framework		
Description	Ref	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
R thousand																
Revenue By Source																
Property rates		8 680	6 727	7 375	5 391	6 933	6 265	6 848	6 199	9 733	6 912	7 136	22 635	100 833	108 900	114 345
Service charges - electricity revenue		14 950	15 828	15 495	18 884	18 731	16 078	20 523	19 753	20 005	18 932	18 684	37 072	234 936	259 776	281 109
Service charges - water revenue													-	-	-	-
Service charges - sanitation revenue													-	-	-	-
Service charges - refuse revenue		2 611	2 301	2 904	3 204	3 088	2 492	2 548	2 915	3 862	2 568	3 201	12 836	44 528	48 981	52 900
Service charges - other													-	-	-	-
Rental of facilities and equipment		206	206	206	206	206	206	206	206	206	206	206	358	2 628	2 628	2 628
Interest earned - external investments		471	471	471	471	471	471	471	471	471	471	471	4 547	9 726	9 726	9 726
Interest earned - outstanding debtors		2 373	2 373	2 373	2 373	2 373	2 373	2 373	2 373	2 373	2 373	2 373	2 373	28 481	31 038	33 345
Dividends received													-	-	-	-
Fines, penalties and forfeits		29	29	29	29	29	29	29	29	29	29	29	29	348	348	348
Licences and permits		331	331	331	331	331	331	331	331	331	331	331	1 031	4 671	4 671	4 671
Agency services		393	393	393	393	393	393	393	393	393	393	393	393	4 712	4 712	4 712
Transfers and subsidies		38 274				42 500				41 799			65 830	188 403	132 340	128 688
Other revenue		3 860	3 860	3 860	3 860	3 860	3 860	3 860	3 860	3 860	3 860	3 860	4 728	47 187	74 907	75 142
Gains on disposal of PPE													-	-	-	-
Total Revenue (excluding capital transfers and contributions)		72 178	32 519	33 437	35 141	78 914	32 499	37 582	36 530	83 063	36 074	36 684	151 831	666 453	678 027	707 614
Expenditure By Type																
Employee related costs		18 813	18 813	18 813	18 813	18 813	18 813	18 813	18 813	18 813	18 813	18 813	30 225	237 168	246 599	262 199
Remuneration of councillors		1 962	1 962	1 962	1 962	1 962	1 962	1 962	1 962	1 962	1 962	1 962	8 640	30 223	32 021	33 884
Debt impairment		4 205	4 205	4 205	4 205	4 205	4 205	4 205	4 205	4 205	4 205	4 205	(15 795)	30 457	32 637	34 736
Depreciation & asset impairment		3 460	3 460	3 460	3 460	3 460	3 460	3 460	3 460	3 460	3 460	3 460	2 933	40 995	34 488	34 392
Finance charges													-	-	-	-
Bulk purchases		25 731	25 731	20 731	15 731	15 731	15 731	15 731	15 731	15 731	15 731	15 731	9 390	207 430	213 727	219 944
Other materials													-	-	-	-
Contracted services		508	508	508	508	508	508	508	508	508	508	508	3 007	8 593	9 022	9 105
Transfers and subsidies		1 334	1 334	1 334	1 334	1 334	1 334	1 334	1 334	1 334	1 334	1 334	3 461	18 132	11 270	11 471
Other expenditure		8 066	8 066	8 066	8 066	8 066	8 066	8 066	8 066	8 066	8 066	8 066	4 732	93 455	98 263	101 884
Loss on disposal of PPE													-	-	-	-
Total Expenditure		64 078	64 078	59 078	54 078	54 078	54 078	54 078	54 078	54 078	54 078	54 078	46 593	666 453	678 027	707 614
Surplus/(Deficit)																
		8 100	(31 559)	(25 641)	(18 937)	24 836	(21 579)	(16 496)	(17 548)	28 984	(18 004)	(17 395)	105 238	0	(0)	0
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		24 696				21 320				16 268			4 000	66 284	76 231	70 340
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		125	125	125	125	125	125	125	125	125	125	125	125	1 500	1 900	2 500
Transfers and subsidies - capital (in-kind - all)													-	-	-	-
Surplus/(Deficit) after capital transfers & contributions																
		32 921	(31 434)	(25 516)	(18 812)	46 281	(21 454)	(16 371)	(17 423)	45 378	(17 879)	(17 270)	109 363	67 784	78 131	72 840
Taxation													-	-	-	-
Attributable to minorities													-	-	-	-
Share of surplus/ (deficit) of associate													-	-	-	-
Surplus/(Deficit)	1	32 921	(31 434)	(25 516)	(18 812)	46 281	(21 454)	(16 371)	(17 423)	45 378	(17 879)	(17 270)	109 363	67 784	78 131	72 840

EC139 Enoch Mgijima - Supporting Table SA26 Consolidated budgeted monthly revenue and expenditure (municipal vote)

Description	Ref	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
R thousand																
Revenue by Vote																
Vote 1- Executive and council		9 330	9 330	9 330	9 330	9 330	9 330	9 330	9 330	9 330	9 330	9 330	15 815	118 441	89 477	94 382
Vote 2 - FINANCE AND ADMINISTRATION		15 779	15 779	15 779	15 779	15 779	15 779	15 779	15 779	15 779	15 779	15 779	15 779	189 347	221 336	218 574
Vote 3 - PLANNING AND DEVELOPMENT		368	368	368	368	368	368	368	368	368	368	368	368	4 421	3 521	3 621
Vote 4 - HEALTH																
Vote 5 - COMMUNITY AND SOCIAL SERVICES		690	690	1 489	1 489	1 489	1 489	1 489	1 489	1 489	1 489	1 489	3 086	17 862	21 138	21 143
Vote 6 - COMMUNITY SAFETY		905	905	905	905	905	905	905	905	905	905	905	1 604	11 554	11 635	11 698
Vote 7 - SPORT AND RECREATION		637	637	637	637	637	637	637	637	637	637	637	960	7 970	13 170	8 170
Vote 8 - WASTE WATER MANAGEMENT																
Vote 9 - WASTE MANAGEMENT		5 456	5 456	5 456	5 456	5 456	5 456	5 456	5 456	5 456	5 456	5 456	8 409	68 422	63 573	68 515
Vote 10 - ROADS TRANSPORT		3 056	3 056	2 553	2 553	2 553	2 553	2 553	2 553	2 553	2 553	2 553	1 548	30 639	24 910	24 732
Vote 11 - WATER																
Vote 12 - ELECTRICTY		23 603	23 603	23 603	23 603	23 603	23 603	23 603	23 603	23 603	23 603	23 603	19 301	278 932	306 495	325 718
Vote 13 - OTHER		0	0	0	0	0	0	0	0	0	0	0	0	3	3	3
Vote 14 - HOUSING																
Vote 15 - IPED		121	121	554	554	554	554	554	554	554	554	554	1 421	6 647	900	3 900
Total Revenue by Vote		59 944	59 944	60 673	60 673	60 673	60 673	60 673	60 673	60 673	60 673	60 673	68 291	734 237	756 158	780 454
Expenditure by Vote to be appropriated																
Vote 1- Executive and council		7 793	7 793	6 854	6 854	6 854	6 854	6 854	6 854	6 854	6 854	6 854	4 975	82 248	75 298	78 547
Vote 2 - FINANCE AND ADMINISTRATION		9 091	9 091	9 091	9 091	9 091	9 091	9 091	9 091	9 091	9 091	9 091	10 709	110 707	112 280	116 429
Vote 3 - PLANNING AND DEVELOPMENT		1 411	1 411	1 987	1 987	1 987	1 987	1 987	1 987	1 987	1 987	1 987	3 137	23 838	24 354	25 621
Vote 4 - HEALTH																
Vote 5 - COMMUNITY AND SOCIAL SERVICES		1 593	1 593	1 593	1 593	1 593	1 593	1 593	1 593	1 593	1 593	1 593	4 812	22 329	23 635	24 920
Vote 6 - COMMUNITY SAFETY		3 404	3 404	4 070	4 070	4 070	4 070	4 070	4 070	4 070	4 070	4 070	5 403	48 842	51 491	54 409
Vote 7 - SPORT AND RECREATION		1 231	1 231	1 231	1 231	1 231	1 231	1 231	1 231	1 231	1 231	1 231	2 869	16 408	17 465	18 567
Vote 8 - WASTE WATER MANAGEMENT																
Vote 9 - WASTE MANAGEMENT		4 009	4 009	4 009	4 009	4 009	4 009	4 009	4 009	4 009	4 009	4 009	153	44 256	48 947	52 058
Vote 10 - ROADS TRANSPORT		3 492	3 492	3 492	3 492	3 492	3 492	3 492	3 492	3 492	3 492	3 492	6 105	44 518	43 598	45 504
Vote 11 - WATER																
Vote 12 - ELECTRICTY		23 722	23 722	23 722	23 722	23 722	23 722	23 722	23 722	23 722	23 722	23 722	1 510	262 455	270 824	280 852
Vote 13 - OTHER		14	14	14	14	14	14	14	14	14	14	14	24	173	174	184
Vote 14 - HOUSING																
Vote 15 - IPED		677	677	677	677	677	677	677	677	677	677	677	3 234	10 679	9 960	10 523
Total Expenditure by Vote		56 436	56 436	56 739	56 739	56 739	56 739	56 739	56 739	56 739	56 739	56 739	42 932	666 453	678 027	707 614
Surplus/(Deficit) before assoc.		3 508	3 508	3 934	3 934	3 934	3 934	3 934	3 934	3 934	3 934	3 934	25 359	67 784	78 131	72 840
Taxation																
Attributable to minorities																
Share of surplus/ (deficit) of associate																
Surplus/(Deficit)	1	3 508	3 508	3 934	3 934	3 934	3 934	3 934	3 934	3 934	3 934	3 934	25 359	67 784	78 131	72 840

EC139 Enoch Mgijima - Supporting Table SA27 Consolidated budgeted monthly revenue and expenditure (functional classification)

Description	Ref	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
R thousand																
Revenue - Functional																
<i>Governance and administration</i>		25 713	25 713	25 713	25 713	25 713	25 713	25 713	25 713	25 713	25 713	25 713	25 592	308 434	310 813	312 956
Executive and council		9 934	9 934	9 934	9 934	9 934	9 934	9 934	9 934	9 934	9 934	9 934	9 814	119 088	89 477	94 382
Finance and administration		15 779	15 779	15 779	15 779	15 779	15 779	15 779	15 779	15 779	15 779	15 779	15 779	189 347	221 336	218 574
Internal audit																
<i>Community and public safety</i>		1 425	1 425	1 425	1 425	1 425	1 425	1 425	1 425	1 425	1 425	1 425	1 425	17 106	23 648	15 443
Community and social services		684	684	684	684	684	684	684	684	684	684	684	684	8 212	9 072	9 077
Sport and recreation		727	727	727	727	727	727	727	727	727	727	727	727	8 722	14 392	6 170
Public safety		14	14	14	14	14	14	14	14	14	14	14	14	172	184	196
Housing																
Health																
<i>Economic and environmental services</i>		4 715	4 715	4 715	4 715	4 715	4 715	4 715	4 715	4 781	4 715	4 715	5 413	57 340	47 626	57 260
Planning and development		768	768	768	768	768	768	768	768	768	768	768	768	9 221	4 280	10 211
Road transport		3 946	3 946	3 946	3 946	3 946	3 946	3 946	3 946	3 946	3 946	3 946	4 646	48 054	43 281	46 983
Environmental protection										66			(0)	66	66	66
<i>Trading services</i>		29 058	29 058	29 058	29 058	29 058	29 058	29 058	29 058	29 058	29 058	29 058	31 716	351 354	374 069	394 792
Energy sources		23 603	23 603	23 603	23 603	23 603	23 603	23 603	23 603	23 603	23 603	23 603	23 301	282 932	310 495	326 277
Water management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste management		5 455	5 455	5 455	5 455	5 455	5 455	5 455	5 455	5 455	5 455	5 455	8 415	68 422	63 573	68 515
<i>Other</i>													3	3	3	3
Total Revenue - Functional		60 911	60 911	60 911	60 911	60 911	60 911	60 911	60 911	60 977	60 911	60 911	64 150	734 237	756 158	780 454
Expenditure - Functional																
<i>Governance and administration</i>		17 679	17 679	17 679	17 679	17 679	17 679	17 679	17 679	17 679	17 679	17 679	12 402	206 865	197 538	205 411
Executive and council		8 318	8 318	8 318	8 318	8 318	8 318	8 318	8 318	8 318	8 318	8 318	1 424	92 927	85 258	88 981
Finance and administration		9 360	9 360	9 360	9 360	9 360	9 360	9 360	9 360	9 360	9 360	9 360	10 977	113 938	112 280	116 429
Internal audit																
<i>Community and public safety</i>		3 730	3 730	3 730	3 730	3 730	3 730	3 730	3 730	3 730	3 730	3 730	4 329	45 361	52 955	55 934
Community and social services		2 301	2 301	2 301	2 301	2 301	2 301	2 301	2 301	2 301	2 301	2 301	776	26 088	32 436	34 148
Sport and recreation		1 231	1 231	1 231	1 231	1 231	1 231	1 231	1 231	1 231	1 231	1 231	2 869	16 408	17 465	18 567
Public safety		198	198	198	198	198	198	198	198	198	198	198	684	2 865	3 053	3 219
Housing																
Health																
<i>Economic and environmental services</i>		7 521	7 521	7 521	7 521	7 521	7 521	7 521	7 521	7 521	7 521	7 521	24 615	107 342	107 589	113 176
Planning and development		2 138	2 138	2 138	2 138	2 138	2 138	2 138	2 138	2 138	2 138	2 138	10 995	34 517	34 314	36 056
Road transport		5 382	5 382	5 382	5 382	5 382	5 382	5 382	5 382	5 382	5 382	5 382	13 619	72 825	73 275	77 120
Environmental protection																
<i>Trading services</i>		27 732	27 732	27 732	27 732	27 732	27 732	27 732	27 732	27 732	27 732	27 732	1 663	306 711	319 771	332 910
Energy sources		23 722	23 722	23 722	23 722	23 722	23 722	23 722	23 722	23 722	23 722	23 722	1 510	262 455	270 824	280 852
Water management																
Waste water management																
Waste management		4 009	4 009	4 009	4 009	4 009	4 009	4 009	4 009	4 009	4 009	4 009	153	44 256	48 947	52 058
<i>Other</i>		14	14	14	14	14	14	14	14	14	14	14	24	173	174	184
Total Expenditure - Functional		56 675	56 675	56 675	56 675	56 675	56 675	56 675	56 675	56 675	56 675	56 675	43 032	666 453	678 027	707 614
Surplus/(Deficit) before assoc.		4 236	4 236	4 236	4 236	4 236	4 236	4 236	4 236	4 302	4 236	4 236	21 118	67 784	78 131	72 840
Share of surplus/ (deficit) of associate																
Surplus/(Deficit)	1	4 236	4 236	4 236	4 236	4 236	4 236	4 236	4 236	4 302	4 236	4 236	21 118	67 784	78 131	72 840

EC139 Enoch Mgijima - Supporting Table SA28 Consolidated budgeted monthly capital expenditure (municipal vote)

Description	Ref	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
R thousand																
Multi-year expenditure to be appropriated	1															
Vote 1- Executive and council														-	-	-
Vote 2 - FINANCE AND ADMINISTRATION														-	-	-
Vote 3 - PLANNING AND DEVELOPMENT		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 4 - HEALTH		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 5 - COMMUNITY AND SOCIAL SERVICES		125	924	924	924	924	924	924	924	924	924	924	1 723	11 084	15 000	15 000
Vote 6 - COMMUNITY SAFETY		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 7 - SPORT AND RECREATION		713	650	650	650	650	650	650	650	650	650	650	587	7 800	13 000	8 000
Vote 8 - WASTE WATER MANAGEMENT		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 9 - WASTE MANAGEMENT		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 - ROADS TRANSPORT		2 536	2 033	2 033	2 033	2 033	2 033	2 033	2 033	2 033	2 033	2 033	1 531	24 400	18 331	18 000
Vote 11 - WATER		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - ELECTRICITY		917	583	583	583	583	583	583	583	583	583	583	250	7 000	8 000	13 440
Vote 13 - OTHER		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - HOUSING		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - IPED		-	-	-	-	-	-	-	-	-	-	-	800	800	900	900
Capital multi-year expenditure sub-total	2	4 290	4 190	4 190	4 190	4 190	4 190	4 190	4 190	4 190	4 190	4 190	4 891	51 084	55 231	55 340
Single-year expenditure to be appropriated																
Vote 1- Executive and council														-	-	-
Vote 2 - FINANCE AND ADMINISTRATION		125	125	125	125	125	125	125	125	125	125	125	125	1 500	1 900	2 500
Vote 3 - PLANNING AND DEVELOPMENT		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 4 - HEALTH		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 5 - COMMUNITY AND SOCIAL SERVICES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 6 - COMMUNITY SAFETY		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 7 - SPORT AND RECREATION		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 8 - WASTE WATER MANAGEMENT		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 9 - WASTE MANAGEMENT		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 - ROADS TRANSPORT		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 11 - WATER		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - ELECTRICITY		833	833	833	833	833	833	833	833	833	833	833	833	10 000	21 000	12 000
Vote 13 - OTHER		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - HOUSING		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - IPED		-	-	-	-	-	-	-	-	-	-	-	5 200	5 200	-	3 000
Capital single-year expenditure sub-total	2	958	958	958	958	958	958	958	958	958	958	958	6 158	16 700	22 900	17 500
Total Capital Expenditure	2	5 249	5 149	5 149	5 149	5 149	5 149	5 149	5 149	5 149	5 149	5 149	11 049	67 784	78 131	72 840

EC139 Enoch Mgijima - Supporting Table SA29 Consolidated budgeted monthly capital expenditure (functional classification)

Description	Ref	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
R thousand																
Capital Expenditure - Functional	1															
<i>Governance and administration</i>		292	292	292	292	292	292	292	292	292	292	292	292	3 500	2 800	6 400
Executive and council		167	167	167	167	167	167	167	167	167	167	167	167	2 000	900	3 900
Finance and administration		125	125	125	125	125	125	125	125	125	125	125	125	1 500	1 900	2 500
Internal audit		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Community and public safety</i>		1 574	1 574	1 574	1 574	1 574	1 574	1 574	1 574	1 574	1 574	1 574	1 574	18 884	28 000	23 000
Community and social services		924	924	924	924	924	924	924	924	924	924	924	924	11 084	15 000	15 000
Sport and recreation		650	650	650	650	650	650	650	650	650	650	650	650	7 800	13 000	8 000
Public safety		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		2 033	2 033	2 033	2 033	2 033	2 033	2 033	2 033	2 033	2 033	2 033	6 033	28 400	18 331	18 000
Planning and development		-	-	-	-	-	-	-	-	-	-	-	4 000	4 000	-	-
Road transport		2 033	2 033	2 033	2 033	2 033	2 033	2 033	2 033	2 033	2 033	2 033	2 033	24 400	18 331	18 000
Environmental protection		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Trading services</i>		1 417	1 417	1 417	1 417	1 417	1 417	1 417	1 417	1 417	1 417	1 417	1 417	17 000	29 000	25 440
Energy sources		1 417	1 417	1 417	1 417	1 417	1 417	1 417	1 417	1 417	1 417	1 417	1 417	17 000	29 000	25 440
Water management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Other</i>		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Capital Expenditure - Functional	2	5 315	5 315	5 315	5 315	5 315	5 315	5 315	5 315	5 315	5 315	5 315	9 316	67 784	78 131	72 840
Funded by:																
National Government		23 550	-	-	-	20 155	-	-	-	18 579	-	-	(0)	62 284	76 231	70 340
Provincial Government		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
District Municipality		-	-	-	-	-	-	-	-	-	-	-	4 000	4 000	-	-
Other transfers and grants		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital		23 550	-	-	-	20 155	-	-	-	18 579	-	-	4 000	66 284	76 231	70 340
Public contributions & donations		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Internally generated funds		125	125	125	125	125	125	125	125	125	125	125	125	1 500	1 900	2 500
Total Capital Funding		23 675	125	125	125	20 280	125	125	125	18 704	125	125	4 125	67 784	78 131	72 840

EC139 Enoch Mgijima - Supporting Table SA30 Consolidated budgeted monthly cash flow

MONTHLY CASH FLOWS	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
R thousand															
Cash Receipts By Source													1		
Property rates	5 569	6 786	5 234	6 046	6 585	5 912	6 500	5 948	6 377	7 703	6 870	16 875	86 404	82 517	86 642
Service charges - electricity revenue	14 815	15 823	16 343	19 707	16 476	16 809	15 448	16 884	15 190	17 054	17 548	37 620	219 717	220 216	238 795
Service charges - water revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - sanitation revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - refuse revenue	1 716	1 657	1 664	1 565	1 446	1 942	1 930	1 829	1 982	2 077	2 577	10 786	31 170	26 940	29 095
Service charges - other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental of facilities and equipment	219	219	219	219	219	219	219	219	219	219	219	219	2 628	2 628	2 628
Interest earned - external investments	810	810	810	810	810	810	810	810	810	810	810	810	9 726	9 726	9 726
Interest earned - outstanding debtors	457	457	457	457	457	457	457	457	457	457	457	457	5 481	6 038	8 345
Dividends received	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	29	29	29	29	29	29	29	29	29	29	29	29	348	348	348
Licences and permits	331	331	331	331	331	331	331	331	331	331	331	1 031	4 671	3 971	3 971
Agency services	393	393	393	393	393	393	393	393	393	393	393	393	4 712	4 712	4 712
Transfer receipts - operational	51 007	4 885	2 380	22 387	46 330	2 727	2 380	2 720	48 658	2 380	2 380	171	188 403	132 157	128 493
Other revenue	1 030	1 030	1 030	1 030	1 030	1 030	1 030	1 030	1 030	1 030	1 030	34 991	46 319	14 750	20 997
Cash Receipts by Source	76 375	32 419	28 890	52 974	74 105	30 658	29 527	30 649	75 475	32 482	32 643	103 382	599 579	504 002	533 752
Other Cash Flows by Source															
Transfer receipts - capital	21 640				20 155				20 489			4 000	66 284	76 231	70 340
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) & Transfers and subsidies - capital (in-kind all)												-			
Proceeds on disposal of PPE	1 500											-	1 500		
Surplus own funds												-		1 900	2 500
Short term loans												-			
Borrowing long term/refinancing												-			
Increase (decrease) in consumer deposits												-			
Decrease (Increase) in non-current debtors												-			
Decrease (increase) other non-current receivables												-			
Decrease (increase) in non-current investments												-			
Total Cash Receipts by Source	99 515	32 419	28 890	52 974	94 261	30 658	29 527	30 649	95 964	32 482	32 643	107 382	667 363	582 133	606 592
Cash Payments by Type															
Employee related costs	17 981	17 981	17 981	17 981	17 981	17 981	17 981	17 981	17 981	17 981	17 981	39 373	237 168	32 021	33 884
Remuneration of councillors	2 234	2 234	2 234	2 234	2 234	2 234	2 234	2 234	2 234	2 234	2 234	5 654	30 223	54 557	58 742
Finance charges	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Bulk purchases - Electricity	27 188	27 188	17 188	17 188	17 188	17 188	17 188	17 188	17 188	17 188	17 188	(1 641)	207 430	231 164	239 902
Bulk purchases - Water & Sewer	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other materials	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Contracted services	513	513	513	513	513	513	513	513	513	513	513	2 949	8 593	9 022	9 105
Transfers and grants - other municipalities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and grants - other	833	833	833	833	833	833	833	833	833	833	833	8 965	18 132	11 270	11 471
Other expenditure	8 066	8 066	8 066	8 066	8 066	8 066	8 066	8 066	8 066	8 066	8 066	(16 493)	72 230	101 804	105 646
Cash Payments by Type	56 815	56 815	46 815	46 815	46 815	46 815	46 815	46 815	46 815	46 815	46 815	38 808	573 776	439 837	458 750
Other Cash Flows/Payments by Type															
Capital assets	5 081	7 431	5 581	4 581	6 081	5 681	5 106	7 446	5 101	5 101	5 101	5 498	67 784	78 131	72 840
Repayment of borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Cash Flows/Payments	1 774	1 774	1 774	1 774	1 774	1 774	1 774	1 774	1 774	1 774	1 774	1 712	21 225	25 969	26 886
Total Cash Payments by Type	63 670	66 020	54 170	53 170	54 670	54 270	53 695	56 035	53 690	53 690	53 690	46 018	662 785	543 937	558 477
NET INCREASE/(DECREASE) IN CASH HELD	35 845	(33 600)	(25 280)	(196)	39 591	(23 612)	(24 168)	(25 386)	42 274	(21 208)	(21 047)	61 364	4 578	38 196	48 115
Cash/cash equivalents at the month/year begin:	82 209	118 055	84 454	59 174	58 978	98 569	74 957	50 789	25 404	67 678	46 470	25 423	82 209	86 787	124 983
Cash/cash equivalents at the month/year end:	118 055	84 454	59 174	58 978	98 569	74 957	50 789	25 404	67 678	46 470	25 423	86 787	86 787	124 983	173 099

15 Measurable Performance Objectives (Revenue Source and Vote)

Provided in the following pages are summaries of annual measurable performance objectives for each vote. Also included is revenue by source and vote in Table 10. Annual performance objectives must be converted into quarterly targets for the Service Delivery and Budget Implementation Plan (SDBIP) and will be audited in terms of the annual performance report required by the Systems Act (refer also to chapters 2 and 5 of the annual report as per MFMA circular 11).

This information will be updated in the final budget.

EC139 Enoch Mgijima - Supporting Table SA2 Consolidated Matrix Financial Performance Budget (revenue source/expenditure type & dept.)

Description	Ref	Vote 1 - Executive and council	Vote 2 - FINANCE AND ADMINISTRA	Vote 3 - PLANNING AND DEVELOPME	Vote 4 - HEALTH	Vote 5 - COMMUNITY AND SOCIAL SERVICES	Vote 6 - COMMUNITY SAFETY	Vote 7 - SPORT AND RECREATIO N	Vote 8 - WASTE WATER MANAGEME	Vote 9 - WASTE MANAGEME NT	Vote 10 - ROADS TRANSPORT	Vote 11 - WATER	Vote 12 - ELECTRICITY
R thousand	1												
Revenue By Source													
Property rates		–	100 833										234 936
Service charges - electricity revenue													
Service charges - water revenue													
Service charges - sanitation revenue													
Service charges - refuse revenue										44 528			
Service charges - other													
Rental of facilities and equipment			2 068			418		140					
Interest earned - external investments			9 726										
Interest earned - outstanding debtors			14 536							7 566			6 379
Dividends received													
Fines, penalties and forfeits			0			2	346						
Licences and permits						6	4 664						
Agency services							4 712						
Other revenue		190	35 792	1 621		1 140	1 661	30		111	6 239		403
Transfers and subsidies		118 080	24 892	2 800		5 382	171			16 217			20 214
Gains on disposal of PPE		–											
Total Revenue (excluding capital transfers and contributions)		118 270	187 847	4 421	–	6 949	11 554	170	–	68 422	6 239	–	261 932
Expenditure By Type													
Employee related costs		21 628	48 889	17 216		19 108	35 520	15 205		30 943	17 577		23 993
Remuneration of councillors		30 223											
Debt impairment			15 269							8 358			6 829
Depreciation & asset impairment		11 166	10 026								12 738		7 065
Finance charges													
Bulk purchases													207 430
Other materials													
Contracted services			1 867				6 720						6
Transfers and subsidies		788	11 145	2 800									2 752
Other expenditure		27 060	23 511	3 821		3 221	6 603	1 203		4 955	14 203		5 765
Loss on disposal of PPE													
Total Expenditure		90 864	110 707	23 838	–	22 329	48 842	16 408	–	44 256	44 518	–	253 840
Surplus/(Deficit)		27 405	77 139	(19 417)	–	(15 381)	(37 288)	(16 238)	–	24 166	(38 279)	–	8 092
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		2 000				11 084		7 800			24 400		17 000
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)													
Transfers and subsidies - capital (in-kind - all)			1 500										
Surplus/(Deficit) after capital transfers & contributions		29 405	78 639	(19 417)	–	(4 296)	(37 288)	(8 438)	–	24 166	(13 879)	–	25 092

16 Disclosure on Implementation of MFMA & Other Legislation

The MFMA (Municipal Finance Management Act) became effective July 1st of 2004. Most of the requirements of the act took effect immediately; however, various delays were given to certain sections of the act based on the 'capacity' of the municipality as was determined by National Treasury. All local municipalities were classified as either a high, medium or low capacity municipality with each level given different implementation dates for the various delayed sections.

Enoch Mgijima Municipality is classified as a medium capacity municipality and was required to meet the implementation dates put forth for medium capacity municipalities.

A MFMA implementation plan was developed to assist the municipality in implementing the required changes by the deadlines given. With only a few exceptions all sections of the MFMA were required to be implemented by the former 3 municipalities by July 1st of 2006. That deadline was met with the establishment of the Budget & Treasury Office and a supply chain management unit.

Many of the major changes required by the act have already been implemented by the municipality. Some of these include adoption and implementation of a new supply chain policy and establishment of a supply chain unit, the establishment of a budget and treasury office within the finance directorate, the adoption of various policies and procedures including policies for cash and investments, delegations within the organization, establishment of a new audit committee, policy on unforeseen and unexpected expenditures and other administrative requirements.

The budget and how it must be designed, funded and reported on is a very big part of MFMA implementation. Requirements include funding the budget only from realistic revenue, surplus cash or borrowing (but only for capital projects).

Much of the implementation of the MFMA involves new and sometimes complex budgetary and financial reporting requirements. Detailed monthly budgetary reports must be delivered to the Mayor along with quarterly performance indicators. The Mayor is required to make quarterly reports to the council on all aspects of the budgets implementation and any problems that need to be addressed. A mid - year performance report is to be delivered to council along with recommendations on needed mid - year adjustments that need to be made. Annual, quarterly and monthly reports are required to be delivered to National Treasury in very specific formats. These reporting requirements are already being met.

18 Budgets and SDBIPs - Entities & Other External Mechanisms

The municipality has no entities.

ENOCH MGIJIMA MUNICIPALITY



SERVICE STANDARDS LEVEL

SCHEDULE OF SERVICE DELIVERY STANDARDS

FINAL BUDGET

2017/18

Eastern Cape: EC 139 - Schedule of Service Delivery Standards Table XX 201718	
Description	
Standard	Service Level
Solid Waste Removal	
Premise based removal (Residential Frequency)	once a week
Premise based removal (Business Frequency)	it depends on the agreement between business and the municipality it can be 3 times in a week.
Bulk Removal (Frequency)	once a week but some time when the need arises it is removed twice or three times
Removal Bags provided(Yes/No)	yes
Garden refuse removal Included (Yes/No)	no
Street Cleaning Frequency in CBD	daily
Street Cleaning Frequency in areas excluding CBD	once a week
How soon are public areas cleaned after events (24hours/48hours/longer)	24 hours
Clearing of illegal dumping (24hours/48hours/longer)	longer
Recycling or environmentally friendly practices(Yes/No)	yes
Licenced landfill site(Yes/No)	yes
Water Service	
Water Quality rating (Blue/Green/Brown/N0 drop)	
Is free water available to all? (All/only to the indigent consumers)	
Frequency of meter reading? (per month, per year)	
Are estimated consumption calculated on actual consumption over (two	

month's/three month's/longer period)	
On average for how long does the municipality use estimates before reverting back to actual readings? (months)	
<i>Duration (hours) before availability of water is restored in cases of service interruption (complete the sub questions)</i>	
One service connection affected (number of hours)	
Up to 5 service connection affected (number of hours)	
Up to 20 service connection affected (number of hours)	
Feeder pipe larger than 800mm (number of hours)	
What is the average minimum water flow in your municipality?	
Do you practice any environmental or scarce resource protection activities as part of your operations? (Yes/No)	
How long does it take to replace faulty water meters? (days)	
Do you have a cathodic protection system in place that is operational at this stage? (Yes/No)	
Electricity Service	
What is your electricity availability percentage on average per month?	0.99
Do your municipality have a ripple control in place that is operational? (Yes/No)	Yes
How much do you estimate is the cost saving in utilizing the ripple control system? Per month	R 1,080,000
What is the frequency of meters being read? (per month, per year)	Per month
Are estimated consumption calculated at consumption over (two month's/three month's/longer period)	three month
On average for how long does the municipality use estimates before reverting back to actual readings? (months)	actual readings are use and only average reading where no reading is obtained
Duration before availability of electricity is restored in cases of breakages (immediately/one day/two days/longer)	a week and depends on the availability of the meters
Are accounts normally calculated on actual readings? (Yes/no)	Yes
Do you practice any environmental or scarce resource protection activities as part of your operations? (Yes/No)	No
How long does it take to replace faulty meters? (days)	depends on the availibility

	of meters
Do you have a plan to prevent illegal connections and prevention of electricity theft? (Yes/No)	Yes
How effective is the action plan in curbing line losses? (Good/Bad)	Bad
How soon does the municipality provide a quotation to a customer upon a written request? (days)	1-2 days
How long does the municipality takes to provide electricity service where existing infrastructure can be used? (working days)	same day
How long does the municipality takes to provide electricity service for low voltage users where network extension is not required? (working days)	1 working day
How long does the municipality takes to provide electricity service for high voltage users where network extension is not required? (working days)	7 working days
Sewerage Service	
Are your purification system effective enough to put water back in to the system after purification?	
To what extend do you subsidize your indigent consumers?	
<i>How long does it take to restore sewerage breakages on average</i>	
Severe overflow? (hours)	
Sewer blocked pipes: Large pipes? (Hours)	
Sewer blocked pipes: Small pipes? (Hours)	
Spillage clean-up? (hours)	
Replacement of manhole covers? (Hours)	
Road Infrastructure Services	
Time taken to repair a single pothole on a major road? (Hours)	20 minutes
Time taken to repair a single pothole on a minor road? (Hours)	15 minutes
Time taken to repair a road following an open trench service crossing? (Hours)	6 hours on the average
Time taken to repair walkways? (Hours)	3 days but it also depends on the damage on the walkways
Property valuations	
How long does it take on average from completion to the first account being issued? (one month/three months or longer)	one month
Do you have any special rating properties? (Yes/No)	Yes
Financial Management	

Is there any change in the situation of unauthorised and wasteful expenditure over time? (Decrease/Increase)	decrease
Are the financial statement outsourced? (Yes/No)	outsourced but management gets involved in the preparation of the AFS
Are there Council adopted business process restructuring the flow and management of documentation feeding to Trial Balance?	no
How long does it take for an Tax/Invoice to be paid from the date it has been received?	within 30days once we receive the invoice
Is there advance planning from SCM unit linking all departmental plans quarterly and annually including for the next two to three years procurement plans?	we plan yearly
Administration	
Reaction time on enquiries and requests?	immediately and it depends on the request
Time to respond to a verbal customer enquiry or request? (working days)	immediately and it depends on the request
Time to respond to a written customer enquiry or request? (working days)	one week it also depends on the type request
Time to resolve a customer enquiry or request? (working days)	one week it also depends on the type request
What percentage of calls are not answered? (5%,10% or more)	5%
How long does it take to respond to voice mails? (hours)	N/A
Does the municipality have control over locked enquiries? (Yes/No)	Not available
Is there a reduction in the number of complaints or not? (Yes/No)	yes
How long does it take to open an account to a new customer? (1 day/ 2 days/ a week or longer)	1 day

How many times does SCM Unit, CFO's Unit and Technical unit sit to review and resolve SCM process delays other than normal monthly management meetings?	four times a month
Community safety and licensing services	
How long does it take to register a vehicle? (minutes)	15 minutes and also depends on the que
How long does it take to renew a vehicle license? (minutes)	15 minutes and also depends on the que
How long does it take to issue a duplicate registration certificate vehicle? (minutes)	15 minutes and also depends on the que
How long does it take to de-register a vehicle? (minutes)	15 minutes and also depends on the que
How long does it take to renew a driver's license? (minutes)	30 minutes
What is the average reaction time of the fire service to an incident? (minutes)	10 minutes
What is the average reaction time of the ambulance service to an incident in the urban area? (minutes)	10 minutes
What is the average reaction time of the ambulance service to an incident in the rural area? (minutes)	45 minutes
Economic development	
How many economic development projects does the municipality drive?	7
How many economic development programme are deemed to be catalytic in creating an enabling environment to unlock key economic growth projects?	2
What percentage of the projects have created sustainable job security?	30
Does the municipality have any incentive plans in place to create an conducive environment for economic development? (Yes/No)	no
Other Service delivery and communication	
Is a information package handed to the new customer? (Yes/No)	No
Does the municipality have training or information sessions to inform the community? (Yes/No)	No
Are customers treated in a professional and humanly manner? (Yes/No)	Yes

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19 Summary of Detailed Capital Plans

Detailed capital plans, aligned to national and provincial sector plans, will be contained in the SDBIP as per MFMA Circular No 13. These should be summarised and referenced here. The detailed plans must be submitted to National Treasury with the budget documentation. Capital programmes should be approved as an overall comprehensive capital budget to ensure that projects can be executed in terms of the implementation plans. The summary of the detailed capital plan should reflect:

*Information by programme and municipal ward
The source of the funding for the capital programme*

19.2

Table SA 34a - Capital expenditure by asset category

Table SA34b – Capital expenditure on renewal of existing Assets

Table SA34e – Capital expenditure on repairs of Assets

Table SA35 – Future financial implications of capital budget

Table SA 36 - Detailed Capital Budget

Table SA 38 – Detailed Operating Projects

The following pages contain the listing of capital by category.

EC139 Enoch Mgijima - Supporting Table SA34a Consolidated capital expenditure on new assets by asset class

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
R thousand	1									
Capital expenditure on new assets by Asset Class/Sub-class										
Infrastructure		30 439	34 142	–	55 391	65 729	65 729	36 500	41 250	33 440
Roads Infrastructure		20 920	27 805	–	34 391	32 029	32 029	19 500	12 250	8 000
Roads		20 920	27 805		34 391	32 029	32 029	15 500	12 250	8 000
Road Structures								4 000		
Road Furniture										
Capital Spares										
Storm water Infrastructure		–	–	–	–	–	–	–	–	–
Drainage Collection										
Storm water Conveyance										
Attenuation										
Electrical Infrastructure		2 802	6 227	–	21 000	33 700	33 700	17 000	29 000	25 440
Power Plants										
HV Substations										
HV Switching Station										
HV Transmission Conductors		2 802	6 227		21 000	33 700	33 700	17 000	29 000	25 440
MV Substations										
MV Switching Stations										
MV Networks										
LV Networks										
Capital Spares										
Water Supply Infrastructure		–	–	–	–	–	–	–	–	–
Dams and Weirs										
Boreholes										
Reservoirs										
Pump Stations		–	–	–	–	–	–	–	–	–
Water Treatment Works		–	–	–		–	–	–	–	–
Bulk Mains										
Distribution										
Distribution Points										
PRV Stations										
Capital Spares										
Sanitation Infrastructure		–	–	–	–	–	–	–	–	–
Pump Station										
Reticulation										
Waste Water Treatment Works										
Outfall Sewers										
Toilet Facilities										
Capital Spares										
Solid Waste Infrastructure		6 717	110	–	–	–	–	–	–	–
Landfill Sites										
Waste Transfer Stations										
Waste Processing Facilities		–	110					–	–	–
Waste Drop-off Points		6 717	–	–				–	–	–
Waste Separation Facilities										
Electricity Generation Facilities										
Capital Spares										

Rail Infrastructure	-	-	-	-	-	-	-	-	-
Rail Lines									
Rail Structures									
Rail Furniture									
Drainage Collection									
Storm water Conveyance									
Attenuation									
MV Substations									
LV Networks									
Capital Spares									
Coastal Infrastructure	-	-	-	-	-	-	-	-	-
Sand Pumps									
Piers									
Revetments									
Promenades									
Capital Spares									
Information and Communication Infrastructure	-	-	-	-	-	-	-	-	-
Data Centres									
Core Layers									
Distribution Layers									
Capital Spares									
Community Assets	21 995	21 315	-	-	-	-	17 084	28 900	26 900
Community Facilities	14 842	12 217	-	-	-	-	13 084	15 900	18 900
Halls	12 302	12 217	-				9 584	12 000	12 000
Centres									
Crèches									
Clinics/Care Centres									
Fire/Ambulance Stations									
Testing Stations									
Museums									
Galleries									
Theatres									
Libraries									
Cemeteries/Crematoria	2 539	-	-				1 500	3 000	3 000
Police									
Puris									
Public Open Space									
Nature Reserves									
Fencing of grazing camps							1 200		3 000
Construction of shearing sheds							800	900	900
Public Ablution Facilities									
Markets									
Stalls									
Abattoirs									
Airports									
Taxi Ranks/Bus Terminals									
Capital Spares									
Sport and Recreation Facilities	7 153	9 097	-	-	-	-	4 000	13 000	8 000
Indoor Facilities									-
Outdoor Facilities	7 153	9 097					4 000	13 000	8 000
Capital Spares									
Heritage assets	-	175	-	-	-	-	-	-	-
Monuments									
Historic Buildings	-	175	-	-	-	-	-	-	-
Works of Art									
Conservation Areas									
Other Heritage									

Investment properties		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Improved Property										
Unimproved Property										
Non-revenue Generating		-	-	-	-	-	-	-	-	-
Improved Property										
Unimproved Property										
Other assets		6 816	5 124	-	-	-	-	-	-	-
Operational Buildings		6 816	5 124	-	-	-	-	-	-	-
Municipal Offices										
Pay/Enquiry Points										
Building Plan Offices		6 816	5 124		-	-	-		-	-
Workshops									-	-
Yards										
Stores										
Laboratories										
Training Centres										
Manufacturing Plant										
Depots										
Capital Spares										
Housing		-	-	-	-	-	-	-	-	-
Staff Housing										
Social Housing										
Capital Spares										
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets										
Intangible Assets		-	-	-	-	-	-	-	-	-
Servitudes										
Licences and Rights		-	-	-	-	-	-	-	-	-
Water Rights										
Effluent Licenses										
Solid Waste Licenses										
Computer Software and Applications										
Load Settlement Software Applications										
Unspecified										
Computer Equipment		2	-	-	-	-	-	-	-	-
Computer Equipment		2	-	-						
Furniture and Office Equipment		2 984	172	-	-	-	-	1 500	1 900	2 500
Furniture and Office Equipment		2 984	172	-				1 500	1 900	2 500
Machinery and Equipment		-	-	-	-	-	-	-	-	-
Machinery and Equipment		-	-	-						
Transport Assets		1 221	350	64 600	45 674	59 180	59 180	-	-	-
Transport Assets		1 221	350	64 600	45 674	59 180	59 180	-	-	-
Libraries		-	-	-	-	-	-	-	-	-
Libraries										
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals										
Total Capital Expenditure on new assets	1	63 457	61 278	64 600	101 065	124 909	124 909	55 084	72 050	62 840

EC139 Enoch Mgijima - Supporting Table SA34b Consolidated capital expenditure on the renewal of existing assets by asset class

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
R thousand	1									
Capital expenditure on renewal of existing assets by Asset Class/Sub-class										
Infrastructure		30 633	–	–	–	–	–	6 400	3 000	5 000
Roads Infrastructure		26 560	–	–	–	–	–	6 400	3 000	5 000
Roads		26 560	–	–				6 400	3 000	5 000
Road Structures										
Road Furniture										
Capital Spares										
Storm water Infrastructure		4 073	–	–	–	–	–	–	–	–
Drainage Collection		–	–	–				–	–	–
Storm water Conveyance		4 073	–	–				–	–	–
Attenuation										
Electrical Infrastructure		–	–	–	–	–	–	–	–	–
Power Plants										
HV Substations										
HV Switching Station										
HV Transmission Conductors										
MV Substations										
MV Switching Stations										
MV Networks										
LV Networks										
Capital Spares										
Water Supply Infrastructure		–	–	–	–	–	–	–	–	–
Dams and Weirs										
Boreholes										
Reservoirs										
Pump Stations										
Water Treatment Works										
Bulk Mains										
Distribution										
Distribution Points										
PRV Stations										
Capital Spares										
Sanitation Infrastructure		–	–	–	–	–	–	–	–	–
Pump Station										
Reticulation										
Waste Water Treatment Works										
Outfall Sewers										
Toilet Facilities										
Capital Spares										
Solid Waste Infrastructure		–	–	–	–	–	–	–	–	–
Landfill Sites										
Waste Transfer Stations										
Waste Processing Facilities										
Waste Drop-off Points										
Waste Separation Facilities										
Electricity Generation Facilities										
Capital Spares										

Rail Infrastructure	-	-	-	-	-	-	-	-	-
Rail Lines									
Rail Structures									
Rail Furniture									
Drainage Collection									
Storm water Conveyance									
Attenuation									
MV Substations									
LV Networks									
Capital Spares									
Coastal Infrastructure	-	-	-	-	-	-	-	-	-
Sand Pumps									
Piers									
Revetments									
Promenades									
Capital Spares									
Information and Communication Infrastructure	-	-	-	-	-	-	-	-	-
Data Centres									
Core Layers									
Distribution Layers									
Capital Spares									
Community Assets	-	-	-	-	-	-	-	-	-
Community Facilities	-	-	-	-	-	-	-	-	-
Halls									
Centres									
Crèches									
Clinics/Care Centres									
Fire/Ambulance Stations									
Testing Stations									
Museums									
Galleries									
Theatres									
Libraries									
Cemeteries/Crematoria									
Police									
Parks									
Public Open Space									
Nature Reserves									
Public Ablution Facilities									
Markets									
Stalls									
Abattoirs									
Airports									
Taxi Ranks/Bus Terminals									
Capital Spares									
Sport and Recreation Facilities	-	-	-	-	-	-	-	-	-
Indoor Facilities	-	-	-		-	-		-	-
Outdoor Facilities							-		
Capital Spares									
Heritage assets	-	-	-	-	-	-	-	-	-
Monuments									
Historic Buildings									
Works of Art									
Conservation Areas									
Other Heritage									

Investment properties		-	-	-	-	-	-	-	-	
Revenue Generating		-	-	-	-	-	-	-	-	
Improved Property										
Unimproved Property										
Non-revenue Generating		-	-	-	-	-	-	-	-	
Improved Property										
Unimproved Property										
Other assets		-	-	-	-	-	-	-	-	
Operational Buildings		-	-	-	-	-	-	-	-	
Municipal Offices										
Pay/Enquiry Points										
Building Plan Offices										
Workshops										
Yards										
Stores										
Laboratories										
Training Centres										
Manufacturing Plant										
Depots										
Capital Spares										
Housing		-	-	-	-	-	-	-	-	
Staff Housing										
Social Housing										
Capital Spares										
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	
Biological or Cultivated Assets										
Intangible Assets		-	-	-	-	-	-	-	-	
Servitudes										
Licences and Rights		-	-	-	-	-	-	-	-	
Water Rights										
Effluent Licenses										
Solid Waste Licenses										
Computer Software and Applications										
Load Settlement Software Applications										
Unspecified										
Computer Equipment		-	-	-	-	-	-	-	-	
Computer Equipment										
Furniture and Office Equipment		-	-	-	-	-	-	-	-	
Furniture and Office Equipment										
Machinery and Equipment		-	-	-	-	-	-	-	-	
Machinery and Equipment										
Transport Assets		-	-	-	-	-	-	-	-	
Transport Assets										
Libraries		-	-	-	-	-	-	-	-	
Libraries										
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	
Zoo's, Marine and Non-biological Animals										
Total Capital Expenditure on renewal of existing assets	1	30 633	-	-	-	-	-	6 400	3 000	5 000
Renewal of Existing Assets as % of total capex		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	9.4%	3.8%	6.9%
Renewal of Existing Assets as % of deprecn"		81.2%	0.0%	0.0%	0.0%	0.0%	0.0%	15.6%	8.7%	14.5%

EC139 Enoch Mgijima - Supporting Table SA34e Consolidated capital expenditure on the upgrading of existing assets by asset class

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
R thousand	1									
Capital expenditure on upgrading of existing assets by Asset Class/Sub-class										
Infrastructure		-	-	-	-	-	-	2 500	3 081	5 000
Roads Infrastructure		-	-	-	-	-	-	2 500	3 081	5 000
Roads								2 500	3 081	5 000
Road Structures										
Road Furniture										
Capital Spares										
Stormwater Infrastructure		-	-	-	-	-	-	-	-	-
Drainage Collection										
Storm water Conveyance										
Attenuation										
Electrical Infrastructure		-	-	-	-	-	-	-	-	-
Power Plants										
HV Substations										
HV Switching Station										
HV Transmission Conductors										
MV Substations										
MV Switching Stations										
MV Networks										
LV Networks										
Capital Spares										
Water Supply Infrastructure		-	-	-	-	-	-	-	-	-
Dams and Weirs										
Boreholes										
Reservoirs										
Pump Stations										
Water Treatment Works										
Bulk Mains										
Distribution										
Distribution Points										
PRV Stations										
Capital Spares										
Sanitation Infrastructure		-	-	-	-	-	-	-	-	-
Pump Station										
Reticulation										
Waste Water Treatment Works										
Outfall Sewers										
Toilet Facilities										
Capital Spares										
Solid Waste Infrastructure		-	-	-	-	-	-	-	-	-
Landfill Sites										
Waste Transfer Stations										
Waste Processing Facilities										
Waste Drop-off Points										
Waste Separation Facilities										
Electricity Generation Facilities										
Capital Spares										

Rail Infrastructure	-	-	-	-	-	-	-	-	-
Rail Lines									
Rail Structures									
Rail Furniture									
Drainage Collection									
Storm water Conveyance									
Attenuation									
MV Substations									
LV Networks									
Capital Spares									
Coastal Infrastructure	-	-	-	-	-	-	-	-	-
Sand Pumps									
Piers									
Revetments									
Promenades									
Capital Spares									
Information and Communication Infrastructure	-	-	-	-	-	-	-	-	-
Data Centres									
Core Layers									
Distribution Layers									
Capital Spares									
Community Assets	-	-	-	-	-	-	3 800	-	-
Community Facilities	-	-	-	-	-	-	-	-	-
Halls									
Centres									
Crèches									
Clinics/Care Centres									
Fire/Ambulance Stations									
Testing Stations									
Museums									
Galleries									
Theatres									
Libraries									
Cemeteries/Crematoria									
Police									
Puris									
Public Open Space									
Nature Reserves									
Public Ablution Facilities									
Markets									
Stalls									
Abattoirs									
Airports									
Taxi Ranks/Bus Terminals									
Capital Spares									
Sport and Recreation Facilities	-	-	-	-	-	-	3 800	-	-
Indoor Facilities									
Outdoor Facilities							3 800		
Capital Spares									
Heritage assets	-	-	-	-	-	-	-	-	-
Monuments									
Historic Buildings									
Works of Art									
Conservation Areas									
Other Heritage									

Investment properties		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Improved Property										
Unimproved Property										
Non-revenue Generating		-	-	-	-	-	-	-	-	-
Improved Property										
Unimproved Property										
Other assets		-	-	-	-	-	-	-	-	-
Operational Buildings		-	-	-	-	-	-	-	-	-
Municipal Offices										
Pay/Enquiry Points										
Building Plan Offices										
Workshops										
Yards										
Stores										
Laboratories										
Training Centres										
Manufacturing Plant										
Depots										
Capital Spares										
Housing		-	-	-	-	-	-	-	-	-
Staff Housing										
Social Housing										
Capital Spares										
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets										
Intangible Assets		-	-	-	-	-	-	-	-	-
Servitudes										
Licences and Rights		-	-	-	-	-	-	-	-	-
Water Rights										
Effluent Licenses										
Solid Waste Licenses										
Computer Software and Applications										
Load Settlement Software Applications										
Unspecified										
Computer Equipment		-	-	-	-	-	-	-	-	-
Computer Equipment										
Furniture and Office Equipment		-	-	-	-	-	-	-	-	-
Furniture and Office Equipment										
Machinery and Equipment		-	-	-	-	-	-	-	-	-
Machinery and Equipment										
Transport Assets		-	-	-	-	-	-	-	-	-
Transport Assets										
Libraries		-	-	-	-	-	-	-	-	-
Libraries										
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals										
Total Capital Expenditure on upgrading of existing assets	1	-	-	-	-	-	-	6 300	3 081	5 000
Upgrading of Existing Assets as % of total capex		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	9.3%	3.9%	6.9%
Upgrading of Existing Assets as % of deprecn"		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	15.4%	8.9%	14.5%

EC139 Enoch Mgijima - Supporting Table SA35 Consolidated future financial implications of the capital budget

Vote Description	Ref	2017/18 Medium Term Revenue & Expenditure Framework			Forecasts			
		Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20	Forecast 2020/21	Forecast 2021/22	Forecast 2022/23	Present value
R thousand								
Capital expenditure	1							
Vote 1- Executive and council		-	-	-				
Vote 2 - FINANCE AND ADMINISTRATION		1 500	1 900	2 500				
Vote 3 - PLANNING AND DEVELOPMENT		-	-	-				
Vote 4 - HEALTH		-	-	-				
Vote 5 - COMMUNITY AND SOCIAL SERVICES		11 084	15 000	15 000				
Vote 6 - COMMUNITY SAFETY		-	-	-				
Vote 7 - SPORT AND RECREATION		7 800	13 000	8 000				
Vote 8 - WASTE WATER MANAGEMENT		-	-	-				
Vote 9 - WASTE MANAGEMENT		-	-	-				
Vote 10 - ROADS TRANSPORT		24 400	18 331	18 000				
Vote 11 - WATER		-	-	-				
Vote 12 - ELECTRICITY		17 000	29 000	25 440				
Vote 13 - OTHER		-	-	-				
Vote 14 - HOUSING		-	-	-				
Vote 15 - IPED		6 000	900	3 900				
<i>List entity summary if applicable</i>								
Total Capital Expenditure		67 784	78 131	72 840	-	-	-	-
Future operational costs by vote	2							
Vote 1- Executive and council								
Vote 2 - FINANCE AND ADMINISTRATION								
Vote 3 - PLANNING AND DEVELOPMENT								
Vote 4 - HEALTH								
Vote 5 - COMMUNITY AND SOCIAL SERVICES								
Vote 6 - COMMUNITY SAFETY								
Vote 7 - SPORT AND RECREATION								
Vote 8 - WASTE WATER MANAGEMENT								
Vote 9 - WASTE MANAGEMENT								
Vote 10 - ROADS TRANSPORT								
Vote 11 - WATER								
Vote 12 - ELECTRICITY								
Vote 13 - OTHER								
Vote 14 - HOUSING								
Vote 15 - IPED								
<i>List entity summary if applicable</i>								
Total future operational costs		-	-	-	-	-	-	-
Future revenue by source	3							
Property rates								
Service charges - electricity revenue								
Service charges - water revenue								
Service charges - sanitation revenue								
Service charges - refuse revenue								
Service charges - other								
Rental of facilities and equipment								
<i>List other revenues sources if applicable</i>								
<i>List entity summary if applicable</i>								
Total future revenue		-	-	-	-	-	-	-
Net Financial Implications		67 784	78 131	72 840	-	-	-	-

EC139 Enoch Mjijima - Supporting Table SA36 Consolidated detailed capital budget

Municipal Vote/Capital project	Ref	Program/Project description	IDP Goal code	Individually Approved (Yes/No)	Asset Class	Asset Sub-Class	GPS co-ordinates	Total Project Estimate	Prior year outcomes		2017/18 Medium Term Revenue & Expenditure Framework			Project information	
									Audited Outcome 2015/16	Current Year 2016/17 Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20	Ward location	New or renewal
R thousand	4		2	6	3	3	5								
Parent municipality: List all capital projects grouped by Municipal Vote															
Vote 10 - ROADS TRANSPORT		Upgrade of Rural Gravel Roads for cluster A, B & C	E	Yes	Roads, Pavements & Bridges	Roads			5 000	5 000					
Vote 10 - ROADS TRANSPORT		Completion of the inter-modal transport facility	E	Yes	Transportation	Roads			5 200	12 000	7 500	–	2 000		
Vote 10 - ROADS TRANSPORT		Road from Railway line to Ezibeleni – 10km	E	Yes	Roads, Pavements & Bridges	Roads	31°53'55.90"S		3 400	3 393					
Vote 10 - ROADS TRANSPORT		Top Street Mungisi	E	Yes	Roads, Pavements & Bridges	Roads	31°54'40.76"S		2 200	1 961					
Vote 10 - ROADS TRANSPORT		Alexandra Street CBD	E	Yes	Roads, Pavements & Bridges	Roads	31°54'39.43"S		2 100	1 100					
Vote 10 - ROADS TRANSPORT		Maintenance of Surface Roads Sada	E	Yes	Roads, Pavements & Bridges	Roads	31°53'32.84"S			1 814					
Vote 10 - ROADS TRANSPORT		Bushell Street CBD	E	Yes	Roads, Pavements & Bridges	Roads	32°11'55.96"S		2 200	945					
Vote 10 - ROADS TRANSPORT		Maintenance of Surface Roads in Ezibeleni & Quenastown	E	Yes	Roads, Pavements & Bridges	Roads	31°53'47.33"S			1 842					
Vote 10 - ROADS TRANSPORT		Upgrading of gravel road to paving OR Tambo and Thabo Mbeki	E	Yes	Roads, Pavements & Bridges	Roads	31°54'18.02"S			945					
Vote 10 - ROADS TRANSPORT		Bell & Woodhouse Streets CBD	E	Yes	Roads, Pavements & Bridges	Roads	32°11'38.53"S		2 100	–					
Vote 5 - COMMUNITY AND SOCIAL SERVICES		Community Hall in Ward 1	F	Yes	Community halls	Halls	32°00'42.52"S		160	2 160					
Vote 5 - COMMUNITY AND SOCIAL SERVICES		Community Hall in Ward 7	F	Yes	Community halls	Halls	31°55'17.39"S								
Vote 5 - COMMUNITY AND SOCIAL SERVICES		Ilinge Cemetery	D	Yes	Cemeteries	Cemeteries/Crematoria	31°58'51.32"S		5 500	5 500	1 500	3 000	–		
Vote 5 - COMMUNITY AND SOCIAL SERVICES		Lesseyton Cemetery	D	Yes	Cemeteries	Cemeteries/Crematoria	31°50'37.97"S		414	414					
Vote 5 - COMMUNITY AND SOCIAL SERVICES		Whitesea Cemetery	D	Yes	Cemeteries	Cemeteries/Crematoria	32°10'27.07"S				–	–	3 000		
Vote 5 - COMMUNITY AND SOCIAL SERVICES		Fencing of Grazing Camps in various areas	C	Yes	Other	Unspecified	MANY COORDINATES				1 200	–	3 000		
Vote 12 - ELECTRICITY		Lukhanji community Lighting	G	Yes	Transmission & Reticulation	MV Networks	MANY COORDINATES		4 000	5 100	7 000	8 000	13 440		
Vote 5 - COMMUNITY AND SOCIAL SERVICES		Community Hall in ward 17	F	Yes	Community halls	Halls	32°10'00"S		5 000	3 631					
Vote 5 - COMMUNITY AND SOCIAL SERVICES		Construction of shearing shed	C	Yes	Other	Unspecified	NO SITE HAS BEEN IDENTIFIED		800	300	800	900	900		
Vote 5 - COMMUNITY AND SOCIAL SERVICES		Lesseyton sportsfield	H	Yes	Sportsfields & stadia	Unspecified	31°50'34.72"S		2 000	420	2 000	6 500	4 000		
Vote 5 - COMMUNITY AND SOCIAL SERVICES		McBride sportsfield	H	Yes	Sportsfields & stadia	Unspecified	MANY COORDINATES		2 000	650	2 000	6 500	4 000		
Vote 10 - ROADS TRANSPORT		Owabi Bridge over Kuzungu River Phase 2	E	Yes	Roads, Pavements & Bridges	Roads	31°53'58.23"S		4 500	350	2 500	8 750	4 000		
Vote 10 - ROADS TRANSPORT		Whitesea Ext 4 Roads and Stormwater (Old Grant)	E	Yes	Infrastructure - Electricity	Roads				383					
Vote 9- Waste management		Purchase of Refuse Skips	D	Yes	Infrastructure - Electricity	Unspecified				612					
Vote 9- Waste management		Refuse trucks	D	Yes	Infrastructure - Electricity	Unspecified				1 617					
Vote 15 LED		Revitalization of small business centres	C	Yes	Community	Unspecified			3 000	3 000					
Vote 15 LED		Paving of Scale Street - Roll Over	D	Yes	Other Assets	Roads				1 750					
Vote 2 - Finance		Small Capital and Equipment (Hall Chairs)	A	Yes	Community	Unspecified			3 020	3 020	1 500	1 700	1 900		
Vote 5 - COMMUNITY AND SOCIAL SERVICES		Community Hall in Ward 26	F	Yes	Other						9 584	12 000	12 000		
Vote 5 - COMMUNITY AND SOCIAL SERVICES		Upper Machibini Community Hall	F	Yes	Community					45					
Vote 5 - COMMUNITY AND SOCIAL SERVICES		Upgrade Machibini Telecentre	F	Yes	Community					230					
Vote 5 - COMMUNITY AND SOCIAL SERVICES		Fleet replacement programme	A	Yes	Community					6 180					
Vote 5 - COMMUNITY AND SOCIAL SERVICES		Upgrade of Lukhanji Roads	E	Yes	Community					2 447					
Vote 2 - Finance		Fleet Replacement	A	Yes	Community		26°52'03.61"E		1 700	1 700					

Vote 15 LED	Paving of Scales Street	E	Yes	Community	26°51'45.16"E	3 000	1 220						
Vote 12 - Electricity Distribution	Military Veterans Electrification Project	G	Yes	Community	26°52'13.81"E		2 200						
Vote 12 - Electricity Distribution	Normazmo Phase 2 Electrification	G	Yes	Community	26°48'48.53"E		1 500						
Vote 10 - ROADS TRANSPORT	Leseseton Cemetery former Lukhanji - Roll over	D	Yes	Community	26°51'52.73"E		550						
Vote 10 - ROADS TRANSPORT	Community Hall in ward 1 former Lukhanji Roll over	F	Yes	Community	26°52'01.37"E		1 820						
Vote 10 - ROADS TRANSPORT	Construction of Pakamisa sports field former Tsoelwana - Roll - over	H	Yes	Infrastructure - Road transport	26°49'19.19"E		1 750						
Vote 10 - ROADS TRANSPORT	Bacdes Farm Bridge Ward 1 (ward 32) former Tsoelwana - Roll - over	E	Yes	Community	26°52'17.67"E		1 500	5 500	3 500	2 000			
Vote 3 - Planning & Development	Surfacing of the road	E	Yes	Infrastructure - Electricity			3 909						
Vote 5 - COMMUNITY AND SOCIAL SERVICES	Construction of linge Sports-grounds Phase 2 - former Lukhanji Roll Over	H	Yes	Infrastructure - Other			2 580						
Vote 10 - ROADS TRANSPORT	Internal roads Ward 1 - former Tsoelwana	E	Yes	Infrastructure - Road transport			6 194						
Vote 10 - ROADS TRANSPORT	Surfacing (Paving) of taxi routes in Moleno and Sterkstroom Phase 5	E	Yes	Infrastructure - Electricity			-	3 400	-	-			
Vote 12 - Electricity Distribution	Streelights/Highmast for Moleno and Sterkstroom	G	Yes	Infrastructure - Sanitation			3 750						
Vote 10 - ROADS TRANSPORT	EMLM: Surfacing (Paving) of Gravel Roads. Ezibeleni & Mungisi	E	Yes					3 000	3 000	5 000			
Vote 10 - ROADS TRANSPORT	EMLM upgrade, rehabilitation, repairs and maintenance of gravel roads	E	Yes					2 500	3 081	5 000			
Vote 5 - COMMUNITY AND SOCIAL SERVICES	Renovation of Sports fields in Sterkstroom: Phase 2	H	Yes					3 800	-	-			
Vote 12 - Electricity Distribution	New development - Normazmo phase 2	G	Yes			2 880	2 000						
Vote 12 - Electricity Distribution	New development for 200 military veterans housing units	G	Yes			2 120	2 000						
Vote 12 - Electricity Distribution	Ezibeleni MV & LV Distribution Network (Phase 3)	G	Yes			2 600	1 845						
Vote 12 - Electricity Distribution	Mungisi MV & LV Distribution Network (Phase 4)	G	Yes			3 200	-						
Vote 12 - Electricity Distribution	Eldien Substation-Transformer	G	Yes			5 000	4 890						
Vote 12 - Electricity Distribution	Western Substation Transformer: new 1 x 66/11KV - 15MVA transformers	G	Yes										
Vote 12 - Electricity Distribution	Stadium Substation Transformer: new 1 x 66/11KV - 10MVA transformers	G	Yes										
Vote 12 - Electricity Distribution	Transformers (EZ1 11 - EZ1 20)	G	Yes										
Vote 12 - Electricity Distribution	Transformers (EZ1 37 - EZ1 48)	G	Yes										
Vote 12 - Electricity Distribution	Queendusha - MV OM Upgrade: Upgrade 11KV network, poles and support structures	G	Yes										
Vote 12 - Electricity Distribution	Central Substation- LV Control Panel: Replace LV Distribution Panels in Substation	G	Yes										
Vote 12 - Electricity Distribution	Transformer Oil (42 x 11KV Units)	G	Yes										
Vote 12 - Electricity Distribution	Transformer Oil (4 x 66KV Units)	G	Yes										
Vote 12 - Electricity Distribution	within the ringfeed network (7 structures)	G	Yes										
Vote 12 - Electricity Distribution	conductor	G	Yes										
Vote 12 - Electricity Distribution	Queendusha to Ezibeleni support structures	G	Yes										
Vote 12 - Electricity Distribution	Distribution Network (EZ1 25 - EZ1 75)	G	Yes										
Vote 12 - Electricity Distribution	Conductor	G	Yes										
Vote 12 - Electricity Distribution	attach earth wire between structures 18F - 15E	G	Yes										
Vote 12 - Electricity Distribution	Western substation	G	Yes										
Vote 12 - Electricity Distribution	Ezibeleni Distribution Transformers: Upgrade transformers - 50kVA to 100kVA	G	Yes										
Vote 12 - Electricity Distribution	stadium substation to new Railwick Development	G	Yes										
Vote 12 - Electricity Distribution	Substation Perimeter Fencing/ Security/ Alarms, Queendusha, Stadium & Western	G	Yes			1 200	570						
Vote 12 - Electricity Distribution	Substation Switchgear Upgrade	G	Yes				3 180						
Vote 2 - Finance	Vehicle for Speaker's Office	A	Yes			1 000							
Vote 2 - Finance	Back up Generator for the ICT Office	A	Yes			600	600		200	600			
Vote 12 - Electricity Distribution	Electrification of Airstrip Housing Development	G	Yes				1 000						
Vote 12 - Electricity Distribution	Ezibeleni Isolating Points & 5MVA Transformer Installation	G	Yes				1 100						
Vote 10 - ROADS TRANSPORT	Bridge - Bacdesfarm - former Tsoelwana	E	Yes				630						
Vote 5 - COMMUNITY AND SOCIAL SERVICES	ward 27	E	Yes				1 387						
Vote 15 LED	Whitesea Small Town Revitalization Programme	C	Yes				4 000						
Vote 5 - COMMUNITY AND SOCIAL SERVICES	New pump for Hexagon	A	Yes				60						
Vote 15 LED	MV & LV Refurbishment of Mungisi phase 2	G	Yes				740						
Vote 12 - Electricity Distribution	11KV Underground Cable Upgrade	G	Yes				856						
Vote 15 LED	Small town revitalisation - Tarkastad							4 000	21 000	12 000			
Vote 12 - Electricity Distribution	Central Substation- 11 KV Cable.							1 791			13, 15		
Vote 12 - Electricity Distribution	Airstrip Housing Development							2 325				28	
Vote 12 - Electricity Distribution	Central Substation- 11 KV Switching Panels.							892			13,15		
Vote 12 - Electricity Distribution	Stadium/Mungisi Substation Transformers							3 737			15,16		
Vote 12 - Electricity Distribution	11 KV Tee Enclosures/ Switches							1 256				15	
Parent Capital expenditure	1								67 784	78 131	72 840		

EC139 Enoch Mgijima - Supporting Table SA38 Consolidated detailed operational projects

Municipal Vote/Operational project	Ref	Program/Project description	2017/18 Medium Term Revenue & Expenditure Framework			Project information
R thousand	4		Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20	Ward location
Parent municipality: <i>List all operational projects grouped by Municipal Vote</i>						
Vote 2 - FINANCE AND ADMINISTRATION		Supplementary Valuation Roll	1 400			All
Vote 2 - FINANCE AND ADMINISTRATION		ICT Infrastructure	400			All
Vote 2 - FINANCE AND ADMINISTRATION		fleet management system	600			All
Vote 3 - Planning and Development		SPLUMA	1 000			All
Vote 2 - FINANCE AND ADMINISTRATION		Improve indigent system /Indigent Registration	500			All
Vote 2 - FINANCE AND ADMINISTRATION		Storage containers	300			All
Vote 2 - FINANCE AND ADMINISTRATION		General valuation	2 000			All
Vote 1- Executive and council		IDP Consolidation and Participation	647			All
Vote 2 - FINANCE AND ADMINISTRATION		ICT Infrastructure and Biometrics	1 100			All
Vote 2 - FINANCE AND ADMINISTRATION		Consolidated Asset System	800			All
Vote 2 - FINANCE AND ADMINISTRATION		Organogram Development and Job Description	750			All
Vote 2 - FINANCE AND ADMINISTRATION		Job Evaluation	250			All
Vote 2 - FINANCE AND ADMINISTRATION		Automated Systems for Record Management	600			All
Vote 3 - Planning and Development		Housing Sector Plan	500			All
Vote 3 - Planning and Development		Spatial Development Framework	500			All
Vote 1- Executive and council		Public Participation and Stakeholder Management	500			All
Vote 2 - FINANCE AND ADMINISTRATION		MSCOA Implementation	1 400			All
Vote 2 - FINANCE AND ADMINISTRATION		General Valuation Roll	2 000			All
Vote 1- Executive and council		Councilors induction	788			All
Vote 2 - FINANCE AND ADMINISTRATION		Training - FMG	1 430			All
Vote 2 - FINANCE AND ADMINISTRATION		Indigent Registration and Verification	175			All
Vote 2 - FINANCE AND ADMINISTRATION		MSCOA Implementation Change to be AFS	5 400			All
Vote 2 - FINANCE AND ADMINISTRATION		Improve indigent system /Indigent Registration	120			All
Vote 1- Executive and council		Training Programme for Councilors and officials as per the WSP	1 706			All

Vote 2 - FINANCE AND ADMINISTRATION	Establishment of Customer Care Centre	500			All
Vote 2 - FINANCE AND ADMINISTRATION	Public Participation	250			All
Vote 3 - Planning and Development	Spatial Development Framework	500			All
Vote 15 - IPED	Support Programmes for the SMMEs and Cooperatives.	800			All
Vote 4 - Planning and Development	Promotion of tourism	480			All
Vote 15 - IPED	Establishment of Local Tourism Office	300			All
Vote 1- Executive and council	1.Newsletter and Other Communication Programmes	800			All
Vote 1- Executive and council	Extention of Council Chambers	1 000			All
Vote 1- Executive and council	Wellness programmes	350			All
Vote 1- Executive and council	SALGA Games	200			All
Vote 1- Executive and council	Support Programmes for Wellness	250			All
Vote 1- Executive and council	Functioning of Audit Committee	400			All
Vote 1- Executive and council	Cascading of Performance management Systems	500			All
Vote 6 - COMMUNITY SAFETY	Rehabilitation of Fire services	500			All
Parent operational expenditure	1	31 696	-	-	

ENOCH MGIJIMA LOCAL MUNICIPALITY



BUDGET APPENDIX A RATES AND TARIFFS

2016/17 - 2017/18

The following tariffs were approved by council :

PROPERTY RATES AND LEVIES				
Proposed increment 2017/18 at 6.0%				
General Rate	2016/2017		2017/2018	
Domestic (cents in a Rand)	0.007539	Cents in a Rand	0.007991	Cents in a Rand
Business/ Commercial (cents in a Rand)	0.00953	Cents in a Rand	0.0101018	Cents in a Rand
Government/ Parastatals (State Owned) (cents in a Rand)	0.00754	Cents in a Rand	0.0079924	Cents in a Rand
Agricultural (cents in a Rand)	0.001925	Cents in a Rand	0.002041	Cents in a Rand
PSI (cents in a Rand)	0.001925	Cents in a Rand	0.002041	Cents in a Rand
Parking Development Rate (cents in a Rand)		Cents in a Rand		Cents in a Rand
Vacant land	0.03521		0.0373226	

REFUSE REMOVAL TARIFFS

	PROPOSED SOLID WASTE TARIFFS 2017-2018 FINANCIAL YEAR				
	AS FROM 01 JULY 2017				
REFUSE TARIFFS		2016/2017	2016/2017	2017/2018	2017/2018
		CHARGE PER	ADDITIONAL	CHARGE PER	CHARGE PER
	REMOVALS	BINS	BINS	BINS	BINS
DESCRIPTION	PER WEEK				
DOMESTIC	1	102.25	102.25	108.39	108.39
BUSINESS/OTHER	2	159.33	119.56	168.89	126.73
BUSINESS/OTHER	3	239.06	179.33	253.40	190.09
BUSINESS/OTHER	4	318.76	230.69	337.89	244.53
BUSINESS/OTHER	5	398.44	298.67	422.35	316.59
BUSINESS/OTHER	6	478.06	313.17	506.74	331.96
INDIGENTS	1	0.00	0.00	0.00	0.00
OLD AGE HOMES	1	102.25	102.25	108.39	108.39
BULK CONTAINER - SMALL		281.22	189.22	298.09	200.57
BULK CONTAINER - LARGE		402.11	189.73	426.24	201.11
4.5M CONTAINERS		494.40	280.58	524.06	297.41
18M CONTAINERS		762.20	408.64	807.93	433.16
770 LITRE CONTAINER		305.52	154.53	323.85	163.80

ELECTRICITY TARIFF 2016-2017 FINANCIAL YEAR

ELECTRICITY TARIFFS 2017/18

2016/17		2017/18	
Basic Charge: 179.156/ month		Basic Charge: 182.52/ month	
Tariff Blocks	c/Kwh	Tariff Blocks	c/Kwh
Block1 (0-50 kWh)	0.8499	Block1 (0-50 kWh)	0.8659
Block 2 (51-350 kWh)	1.0968	Block 2 (51-350 kWh)	1.1174
Block 3 (351-600 kWh)	1.5097	Block 3 (351-600 kWh)	1.5381
Block 4 (>600 kWh)	1.7874	Block 4 (>600 kWh)	1.8210
Domestic Prepaid:T2			
Tariff Blocks	c/Kwh	Tariff Blocks	c/Kwh
Block1 (0-50 kWh)	0.8499	Block1 (0-50 kWh)	0.8659
Block 2 (51-350 kWh)	1.0968	Block 2 (51-350 kWh)	1.1174
Block 3 (351-600 kWh)	1.5097	Block 3 (351-600 kWh)	1.5381
Block 4 (>600 kWh)	1.7874	Block 4 (>600 kWh)	1.8210
FARMLINES - Domestic Consumers			
Basic Charge: 179.156/ month		Basic Charge: 182.52/ month	
Tariff Blocks	c/Kwh	Tariff Blocks	c/Kwh
Block1 (0-50 kWh)	0.8499	Block1 (0-50 kWh)	0.8659
Block 2 (51-350 kWh)	1.0968	Block 2 (51-350 kWh)	1.1174
Block 3 (351-600 kWh)	1.5097	Block 3 (351-600 kWh)	1.5381
Block 4 (>600 kWh)	1.7874	Block 4 (>600 kWh)	1.8210
COMMERCIAL TARIFFS:T3			
Commercial Small Users			
Basic Charge: 647.19/ month		Basic Charge: 659.35/ month	
Tariff Blocks	c/Kwh	Tariff Blocks	c/Kwh
<=500	1.8539	<=500	1.8888
>500	1.4472	>500	1.4744
Commercial Prepaid T4		Commercial Prepaid T4	
Energy Charge: kWh	1.87	Energy Charge: kWh	1.89
FARLINES: General Power Users			
Basic Charge: 647.186 / month		Basic Charge: 659.35 / month	
Tariff Blocks	c/Kwh	Tariff Blocks	c/Kwh
<=500	1.8729	<=500	1.908
>500	1.4639	>500	1.4912
COMMERCIAL OLD AGE HOMES			
Basic Charge: R734.01		Basic Charge: R747.80	
Tariff Blocks	c/Kwh	Tariff Blocks	c/Kwh
Energy Charge	0.498	Energy Charge	0.507
Demand Charge	136.33	Demand Charge	138.89

INDUSTRIAL TARIFFS:T5						INDUSTRIAL TARIFFS					
Basic Charge: 1223.36 / month						Basic Charge: 1269.35 / month					
Tariff Blocks	c/Kwh					Tariff Blocks	c/Kwh				
Energy Charge	82.88					Energy Charge	84.43				
Demand Charge	226.77					Demand Charge	231.03				
Demand Charge KVA	1.5097					Demand Charge KVA	1.538				
Where kVA < 80 for demand : R7510.34/kVA	7510.34					Where kVA < 80 for demand : R7651.53/kVA	7651.53				
TIME OF USE:T6						TIME OF USE					
TX <100 000kWh<80kVA						TX <100 000kWh<80kVA					
Low Season						Low Season					
Basic Charge: 585.49 / month						Basic Charge: 585.49 / month					
Tariff Blocks	c/Kwh					Tariff Blocks	c/Kwh				
Energy Charge:						Energy Charge:					
Peak	297.09					Peak	302.67				
Standard	129.17					Standard	131.6				
Off Peak	66.74					Off Peak	68				
High Season						High Season					
Basic Charge: 585.49 / month						Basic Charge: 585.49 / month					
Tariff Blocks	c/Kwh					Tariff Blocks	c/Kwh				
Energy Charge:						Energy Charge:					
Peak	302.47					Peak	308.16				
Standard	134.55					Standard	137.07				
Off Peak	66.74					Off Peak	68				
Reactive Energy	14					Reactive Energy	14.26				
T 7 <100 000kWh>80kVA						T 7 <100 000kWh>80kVA					
Low Season						Low Season					
Basic Charge: 1124.99 / month						Basic Charge: 1124.99 / month					
Tariff Blocks	c/Kwh					Tariff Blocks	c/Kwh				
Energy Charge:						Energy Charge:					
Peak	177.61					Peak	180.94				
Standard	109.79					Standard	111.85				
Off Peak	62.43					Off Peak	63.6				
Reactive Energy	14					Reactive Energy	14.26				
Demand Charge	90.84					Demand Charge	92.54				
High Season						High Season					
Basic Charge: 1124.99 / month						Basic Charge: 1124.99 / month					
Tariff Blocks	c/Kwh					Tariff Blocks	c/Kwh				
Energy Charge:						Energy Charge:					
Peak	196.98					Peak	200.68				
Standard	109.79					Standard	111.85				
Off Peak	66.74					Off Peak	67.99				
Reactive Energy	14					Reactive Energy	14.26				
Demand Charge	97.08					Demand Charge	98.91				

FEE FOR DISCONNECTION FOR NON-PAYMENT						2015/16	2016/2017
	Additional deposit					189.4	207.20
	Administration fee					63.1	63.10
	Paper Cut - Administration fee					63.1	63.10
TESTING OF ELECTRICITY METERS							
	Single Phase					208.36	227.95
	Three Phase					334.53	334.53
	MD meter (KVA/KWH combination meter)					568.06	568.06
SPECIAL METER READINGS							
	Town					107.4	117.50
	Rural					107.4	117.50
ments						8.00 per duplicate state	
INTEREST ON ALL OUTSTANDING FEES							
	Interest will be levied in terms of the standard rates.					Prime + 1%	

TECHNICAL SERVICES TARIFFS FOR 2016/17

Availability fees

Monthly availability fee for electricity or sewerage	R59.35	R65.30
Point not connected to the reticulation network	R47.70	R52.50

Stormwater pipes across footpaths: residential buildings

That a Stormwater pipe across a footpath be done by the Council at a labour only basis where the owner of the property will provide all material. The aforesaid to be to the discretion of the Director: Technical Services.

Paving of sidewalks: commercial and business premises

In the event that the owner/operator of a commercial or business concern wishes to improve his premises by means of paving adjacent to the premises, the owner/operator shall provide all material and the municipality shall provide labour only.

Building plan and plan printing fees

Building fees to be determined on the minimum value of alterations on existing buildings or the construction of new buildings to be increased, as set out hereunder:

	2015/16	2017/18
Building under tile	R2 626.20	R2 888.80
Building under iron	R2 477.54	R2 725.30
Outbuildings	R2 477.54	R2 725.30
Open buildings (verandahs etc.)	R1 413.15	R1 554.46

Shell buildings	R2 063.45	R2 269.80
Internal alterations	R900.40	R990.45
Underground tanks	R7 003.20	R7 703.52
Porta pools	R6 006.77	R6 607.45
Swimming pools	R6 606.77	R7 267.45
Carports	R10 429.75	R11 472.75
Scrutiny fee (excluding Government Housing Projects)	R437.70	R481.47
Basic charge	R51.30	R56.43

Fee: m2 x 0.00275 + basic charge

Plan printing fees

Paper A2	R21.20	R23.30
Paper A1	R25.50	R28.05
Paper A0	R40.80	R44.90
 Paper A3	 R3.50	 R3.85
Paper A4	R1.10	R1.20

Road patching

To replace kerbing – Zone 1	R350.00	R385.00
To replace kerbing – Zone 2	R425.00	R467.50
Road patching on work done by Telkom and Electrical – Zone 1	R460.75	R506.80
Road patching on work done by Telkom and Electrical – Zone 2	R530.50	R583.55

Human Settlement and Land Development

Application for Consent

Application fees	R 2 500
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Application for rezoning

Erven 0-2500 m2	2500
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Erven 2501 - 5000m2	4500
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Erven 5001-10 000 m2	9000
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Erven 1ha - 5ha	12 000
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Advertising fees	2000
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Application for subdivision - application fees

Basic fee	2700
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Charge per subdivision (remainder considered subdivision)	150
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Application for Cell Mast (per application)	4600
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Zoning Certificate	To be increased
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Community Services – Parks, Cemeteries and Recreation Services

	SWIMMING POOL FEES : VAT Inclusive					2017/2018
	Entrance fee (Adults)					R10-00
	Entrance fee (Children)					R5-00
	Season Tickets					R200-00
	BERRY & BONKOLO DAM USAGE FEES : VAT Inclusive					2017/2018
	Entrance fee for Bonkolo dam per person					R30-00
	Entrance fees : per vehicle with 5 people - Berry dam					R45-00
	Entrance fees : additional people per person					R9-00
	Season Tickets					R300-00
	GAME RESERVE ENTRANCE FEES : VAT Inclusive					2017/2018
	Entrance fees : per vehicle with 5 people					R45-00
	Entrance fees : additional people per person					R9-00
	No more than 80 people allowed per day for picnics					
	Season Tickets					R250-00
	GAME RESERVE LAPA HIRE FEES					2017/2018
				Excl VAT	Excl VAT	
	Hire of Lapa (maximum of 40 people only)					R 800-00
	Deposit of Lapa (refundable under conditions)					R 350-00
	Overtime			Actual Costs p/hr	Actual Costs p/hr	
	Hire of Sunnyside (maximum of 120 people per function)					R1500-00
	Deposit of Sunnyside					R 500-00
	Guided Vehicle Tour					R 150-00
	Caravan or Tent					R 120-00
	Electricity					R 80-00
	Only educational tours are free of charge.					
	CEMETERY CHARGES EXCLUDING VAT					2017/2018

CEMETRIES ; MLUNGISI, EZIBELANI, WHITTLESEA, Ilinge & LESSEYTON					
Adult Plot					R240-00
Casket Plot			R 0.00		R300-00
Baby Plot					R140-00
Digging of a Baby Grave					R160-00
Digging of Adult Grave					R270-00
Digging of Casket Grave					R320-00
Closing of Adult Grave					R180-00
Closing of Baby Grave					R125-00
CEMETRIES - NEW (Lukhanji and Queenstown)					
BERM SECTION					
Adult Plot and Casket Plot					R350-00
Digging of Adult Grave					R350-00
Digging of Casket Grave					R400-00
Closing of Grave					R240-00
Exhumation of Body					R1700-00
Funerals on Saturday additional					
Funerals on Sunday and Public Holidays					
CEMETERY - NEW MONUMENTAL SECTION					
Digging of Adult Grave					R 490-00
Single Adult Plot					R500-00
Double Plot					R1000-00
Digging of Casket Grave					R550-00
Extra Deep Grave					R240-00 extra
Outsize Casket Grave					R300-00 extra
Closing of Grave					R270-00
Wall of Remembrance					R 300-00
Ash Grave					R150-00
Burial of Ashes in existing grave					R150-00
Erection of monuments : Single Grave					R200-00
Erection of monuments : Double Grave					R400-00
CEMETERY - NEW BABY SECTION					
Closing of Baby Grave					R140-00
Outsize Baby Grave					R40-00 extra

	Digging of Baby Grave					R230-00
	Baby Plot					R270-00
	EXHUMATION OF BODY					
	Exhumation					R1700-00

	POUND FEES					2017/2018
	RATE OF COMPENSATION			Excl VAT	Excl VAT	
	For animals delivered to the pouNd, whether one or more per kilometer or portion of a kilometer					R6-50
	For animals transported by vehicle, per kilometer or portion of a kilometer					R16-50
	Use of commonage for innitiation school					R300-00
	Deposit of initiation site					R 50-00
	Price of Lucern			Actual	Actual	Actual
	TRESPASSING FEE					
	Horses, cattle, and pigs per head					R80-00
	Goats & Sheep per head					R55-00
	POUND FEES					
	Horses, cattle, and pigs per head					R90-00
	Goats & Sheep per head					R40-00
	SUSTENANCE FEES					
	Horses, cattle, and pigs per head					R95-00
	Goats & Sheep per head					R60-00
	OTHER CHARGES					
	Dipping Fees - (Cattle)					R60-00
	Dosing Fees - (Goats, Sheep per Head)					R50-00
	CALL OUTS					
	18H00 to 06H00 and over weekends per call out to impound					
	(To be paid by owner of animals)					R385-00
	CLINICS					
				R 10.00		

	THOBI KULA INDOOR SPORT CENTRE FEES		Excl VAT	Excl VAT	
	Actual Hire (per hall)				R90-00
	Kitchen				R80-00
	Stove				R90-00
	Administration fee		10% of Invoice	10% of Invoice	
	Cleaning Fees (Per Day)				R350-00
	Overtime: Monday to Saturday				R75-00
	Overtime: Sunday and Public Holidays				R90-00
	Recognised Charitable Organisation		On discretion of the Director	On discretion of the Director	
	Educational Organisations		On discretion of the Director	On discretion of the Director	
	Cultural Organisations		On discretion of the Director	On discretion of the Director	
	Sporting Related Organisations		On discretion of the Director	On discretion of the Director	
	Government Institutions		On discretion of the Director	On discretion of the Director	
	Religious Organisations		On discretion of the Director	On discretion of the Director	
	Funerals		On discretion of the Director	On discretion of the Director	
	Congress (Non Political)		On discretion of the Director	On discretion of the Director	

	Lecturers			On discretion of the Director	On discretion of the Director	
	Workshops (Non political)			On discretion of the Director	On discretion of the Director	
	Displays			On discretion of the Director	On discretion of the Director	
	Repetitions / Rehearsels			On discretion of the Director	On discretion of the Director	
	Political Parties					R1000-00
	Funtions where entrance fees are charged					R4500-00
	Dances / Discos					R4500-00
	Competitions / Contests of any nature					R4500-00
	Parties					R2000-00
	Graduation Ceremonies					R2000-00
	Weddings					R3000-00
	Other forms of entertainment					R2000-00
	Use of Rugby Soccer/RugbyField per session					R90-00

LIBRARY FEES

LIBRARIES FINES : VAT Inclusive

		2015/16	2017/18	
1. Books, CD's, Art prints		R'1.50	R1.60	
2. Video's		R5.00	R6.00	
3. Lost member pocket		R2.5.00	R2.65	
3 Lost member card (PALS)		R10.00	R12.00	

4. Visitors		R25.00	R28.00	
5. Internet				
7. Photocopies & Printing		R0.80	Black	
		R2.00	Black	
		R5.80	Colour	
		R12.00	Colour	
8. Membership fees		R45.00	R50.00	
LIBRARY HALL HIRE FEES				
Hall hire during office hours		R45.00	R50.00	
After hours (plus caretakers overtime)		R58.00	R60.00	
Cups & Saucers per 50 persons or part thereof)		R35.00	R40.00	
Plates		R30.00	R35	
Cleaning		R125.00	R130.00	
Admin Costs		R10.00	R10.00	
Use of Kitchen		R85.00	R90.00	
Urn		R35.00	R40.00	
Stove		R55.00	R60.00	

ADMINISTRATION AND HUMAN RESOURCES

2015/16

2017/18

	ACCESS TO INFORMATION	
	Request fee	
	FEES FOR REPRODUCTION :	

R 47.50	R 47.50

A4 Size per page (Black & White)	R 1.00	R 1.00
Computer readable form - Stiffy disc		
Computer readable form - Compact disc	R 53.00	R 53.00
Transcription of visual images, A4 or part thereof	R 36.00	R 36.00
Copy of visual images	R 84.00	R 84.00
Transcription of an audio record, A4 or part thereof	R 21.00	R 21.00
Copy of audio record	R 53.00	R 53.00
Advertising	R 845.00	R 845.00

FIRE SERVICE TARIFFS

FIRE BRIGADE FEES	
TURNOUT	
Machines	
Each service vehicle used	
Veld fire units	
Hazchem trailer	
TRAVELLING : KILOMETERS	
Machines	
Veld fire units	
Each service vehicle	
OPERATING	
Operating of pump and equipment	
Service vehicles	
Veld fire units	
STANDBY	
All vehicles per hour	
Service vehicles	
Fire extinguishers and foam	
TESTING OF EQUIPMENT AND INSTALLATION	
Sprinkler system	
Up to five installations per premises per installation	
Over five installations per premises per installation	
Testing and Repairs : Hose and Couplings	

2015/16	2017/18
R 300.00	R 350.00
R 300.00	R 350.00
R 150.00	R 200.00
R 250.00	R 300.00
R 15.00	R 16.00
R 8.00	R 9.00
R 8.00	R 8.00
R 90.00	R 100.00
R 50.00	R 40.00
	R 60.00
R 60.00	R 70.00
R 60.00	R 30.00
Foam plus 20%	Foam plus 20%
R 100.00	R 100.00
R 15.00	R 15.00

Hose (All diameters)			
Pressure testing per length		R 60.00	R 65.00
Vulcanising per patch		R 80.00	R 85.00
Big Suction		R 80.00	R 85.00
Big Suction (all diameters)		R 80.00	R 85.00
Wire bending each type		R 80.00	R 85.00
Big Suction		R 70.00	R 75.00
Truing couplings (all diameters)			
Hose per pair		R 60.00	R 65.00
Suction per pair		R 70.00	R 75.00
FIRE PERSONNEL FEES			
For each hour during which members of the Fire Brigade are engaged in :			
Chief Fire Officer		R 95.00	R 150.00
Each Officer		R 75.00	R 120.00
Each Fireman		R 70.00	R 100.00
FIRE STANDBY FEES			
Chief Fire Officer		R 95.00	R 150.00
Each Officer		R 75.00	R 120.00
Each Fireman		R 70.00	R 100.00
FIRE CASUAL FEES			
Fire Fighting		R80.00/P/H	R80.00/P/H

For attendance of personnel or use of equipment and material :

BREATHING OF APPARATUS			
Compressed air type		R 100.00 per	R 150.00
		set plus R30.00	set plus R30.00
		per cylinder	per cylinder
FIRE - OTHER CHARGES			
Recharging cylinders		R 100.00	R 150.00
Oxygen resuscitation apparatus plus cost of recharging		R 50.00	
Portable lighting equipment - 5kw unit per hour		R 100.00 p/h	R 150.00
Smoke extrator - Whilst in operation		R 100.00 p/h	R 150.00
Smoke extrator - Whilst standing per hour		R 40.00 p/h	R 50.00
Portable foam apparatus			
Generator or branch per hour		R 80.00 plus	R 90.00
		20% Admin fee	
Medium expansion generator		R 80.00 plus	
		20% Admin fee	
Portable tank		R 80.00	
Chemicals			
Water			
For each hour or part thereof during which water is supplied :			
Large bore hose		R 80.00	R 90.00
Small bore hose		R 70.00	R 80.00
Floating pumps			100 P/H
Event compliance			
Application plus R200,00 per day thereafter			R 500.00
Fitness certificates			
Bulk depot			R 200.00
Dry cleaning			R 150.00
Spray rooms			R 150.00

FINANCIAL SERVICES		2015/16	2017/18
68	VOTERS ROLL		
	Per copy per ward	R5000.00	R5000.00
69	INFORMATION TO THE PUBLIC		
	1. Computer printout of names and addressess or portion thereof	R5000.00	R5000.00
	2. Any valuation certificate or certificate of outstanding balance against a property excluding		



Enoch Mgijima Local Municipality

FINAL BUDGET

APPENDIX B

NEW AND REVISED POLICIES

2017/18 – 2019/20

Enoch Mgijima Local Municipality has developed policies for the new entity. These policies are contained in a separate document.

Quality Certificate

I, _____, the Acting Municipal Manager of Enoch Mgijima Local Municipality, hereby certify that the Budget and Supporting documentation have been prepared in accordance with the Municipal Finance Management Act and the regulations made under the Act, and that the Budget and Supporting documentation are consistent with the Integrated Development Plan of the municipality.

Municipal Manager

Enoch Mgijima Local Municipality EC 139

Signature _____

Date _____